FINANCIAL TIMES



Fund managers are moving in



Management: Tim Dickson at business school



Media futures

Iohn Ruskin all wired up



Business travel

How Eurostar is winning friends

MONDAY FEBRUARY 6 1995

Russia likely to introduce private pensions system

Russia's parliament is set to consider the country's first private pensions system in legislation expected to be introduced within a fortnight. It is likely that pension funds initially would invest almost exclustyely in Treasury bills, although as securities markets evolve, investment in equities would expand. The Russian legislation relies on advice from UK experts for whom finance was provided by the British government's "Know-How" fund for Russia. Page 16; A rising tear in Moscow, Page 12

French Socialists rally behind Jospin: France's Socialists overwhelmingly chose Lionel Jospin as their presidential candidate in the forthcoming campaign against prime minister Edouard Balladur, the Gaullist frontrumer. Page 16

Clinton's budget calls for big cuts: US president Bill Clinton's administration today presents a 1995-96 federal budget which is expected to prompt economic and political debate over both the projected deficit of \$196.7bn and large cuts in spending. Page 20 16

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Dutch flood evacuees return home: Most of the 250,000 people who were evacuated from Dutch towns after river dykes threatened to collapse returned home at the weekend, ending the biggest flood emergency in the Netherlands for more than 40 years. Page 2

israel to keep Gaza and West Bank sealed: Israel is to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is harming the Palestinian economy and morale. Page 4

Bosnia allies agree deal to calm tension: Bosnian Croats and Moslems agreed to submit all disputes between them to an international arbitrator, in an attempt to prevent tensions between the two communities tearing apart the year-old federa-

Mitterrand plan angers Algiers: Relations between France and Algeria were strained by a proposal from French president François Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents. Page 4

Ecuador and Peru suspend ceasefire talks: Ceasefire talks between Ecuador and Peru aimed at ending a 11-day armed border conflict were suspended after Ecuador asked for more time to evaluate a preliminary peace proposal. Efforts to implement a ceasefire are to be co-ordinated from

German group moves towards sell-off: Deutsche Postbank, Germany's largest savings institution, took a first step towards the private sector by appointing Salomon Brothers of the US as

Brittan to tackle tariff dispute: European Union foreign ministers are expected today to allow trade commissioner Sir Leon Brittan to negotiate compensation deals with countries outside the EU which face losses from higher tariffs because of the accession of Austria, Sweden and Finland to the

US-UK microprocessor venture: Advanced RISC Machines, the British microprocessor design group, and Digital Equipment of the US are to develop a range of microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Page 18

Lowndes buys marine broker: London-based insurance broker Lowndes Lambert is to acquire marine "protection and indemnity" broker Godfrey Merritt Robertson for £2m (\$3.1m). The payment will be raised if certain income and profit criteria

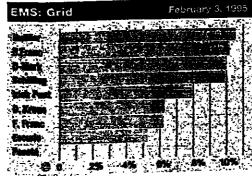
are met, Page 18 Bonn expects fastest growth in G7: Germany expects to be the fastest growing of the

Group of Seven leading industrial countries next year and should also have the G7's smallest budget deficit, finance minister Theo Waigel said. Page 5 Thorn EMI set to reorganise Rumbelows:

UK music and rentals group Thorn EMI is expected

to announce that it is reorganise its loss-making Rumbelows electricals chain when it reports its third-quarter results tomorrow. Page 17 European Monetary System: The D-Mark and Austrian schilling changed places in the EMS grid last week against a background of continued

D-Mark strength. The Danish krone and French franc did the same. The spread between strongest and weakest currency was little changed. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the curren cies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 225 per cent band.

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G7 unity on Mexico rescue veils discord on tactics

By Robert Chote in London

The Group of Seven leading industrial countries put on a show of unity at the weekend in support of last week's US-led rescue package for Mexico, but differences remain over methods for dealing with financial crises.

Meeting in Toronto, G7 finance ministers and central bank gover-nors expressed "total satisfaction" with the \$50bn package. Resentment lingers, however, after Britain and Germany abstained last week in a vote on

the International Monetary Fund's contribution to the package. They argued that the US plan offered Mexico too much, too quickly.
Mr Robert Rubin, the US trea-

meeting: "I really don't think we left with any ill will." He said consultations on the package had not been as full as he would have liked, but that his fellow G7 finance ministers from France, Canada, Italy and

Japan, as well as the UK and

Germany - understood that

sury secretary, said after the

Some details of the package remain to be finalised. These include the contributions from Europe and Japan via the Basle-based Bank for International Settlements. Mr Eddie George, gov-ernor of the Bank of England, saw no reason to doubt its completion: "The commitment is

The G7 concluded that more effort had to be put into the IMF's "surveillance" of the world economy. This might provide an early warning of when countries

were getting into difficulties. Mr George said it was impor-tant to keep a closer eye on coun-tries' liquidity, but Mr Rubin warned that it might be difficult to take action, even if a potential problem was identified: "If you trumpet it about you may precipitate a crisis you don't want". Mr Edmond Alphandery, the

French finance minister, argued for a permanent mechanism allowing the IMF to raise funds quickly for countries facing sudden outflows of capital. But Mr Kenneth Clarke, the British chancellor, warned against "pil-ing up huge funds of this kind". Mr Hans Tietmeyer, the Bund-esbank president, said such a facility would give countries in trouble less incentive to take the tough steps necessary.

The meeting included broader

talks on the future of international financial institutions, including the IMF, World Bank and UN agencies. Mr Paul Martin, the Canadian finance minister, said the G7 was "not looking at fundamental reconstruction,

The ministers and central bank governors also had an upbeat assessment of world economic prospects, agreeing that neither the Mexican crisis nor the Kobe earthquake in Japan were likely to halt economic growth and low inflation. The governments reaffirmed their determination to bear down harder on government borrowing and to raise interest rates when necessary

Chechnya 'threat to Moscow's budget' Page 5 Observer, Page 15

Beijing prepares tit-for-tat sanctions in copyright violation dispute with US

China retaliates in trade row

By Tony Walker in Beijing and Nancy Dunne in Washington

China and the US yesterday edged closer towards a trade war, as Beijing threatened wide-ranging retaliation against American business if a vexed dispute over copyright violations is not resolved by the end of the month. In a forceful, yet measured response to Washington's announcement on Saturday of proposed sanctions against \$1bn worth of Chinese products, Beijing expressed "great regret" and outlined retaliatory action.

Ms Wu Yi, China's trade minister, dismissed the likely impact of US sanctions, saying: "This is nothing terrible. There are countless markets abroad for Chinese products."

In Washington, Mr Mickey Kantor, the US trade representative, said the US sanctions would take effect on February 26. This leaves 20 days for the two sides to avert a damaging trade rift forts to curb v piracy in China of such items as compact and laser discs, and computer software.

In Beijing, western officials and companies believe that a compromise will be struck, but there are fears that political uncertainties in light of the failing health of semior leader Deng Xiaoping may interfere with a settlement.

China's trade ministry said mong measures taken against US business would be the suspension of imports of a number of US products and a freeze on negotiations with US carmakers. This would affect the "big three" man-ufacturers - GM, Ford and Chrysler - which are all negotiating new projects.

Beijing also said it would impose 100 per cent tariffs on imports such as switchboards, cigarettes, cosmetics, alcoholic drinks, films and cassette tapes. It would also freeze discussions on the establishment by US firms of holding companies in China. IIS pharmaceuticals and chemical companies would also have



Risky disc: Mickey Kantor displays the type of item at the heart of the rift with Beijing - a pirated CD made in China from a US original

of drugs and products frozen. The trade ministry did not put a value on items that would be targeted by the Chinese. The US sanctions list, which includes plastic items, answering machines and cellular phones and sporting goods, amounts to

\$1.08hn of imports annually. US officials are likely to view China's counterattack as more face-saving than substantive. Mr Kenneth DeWoskin, a professor at the University of Michigan business school and an adviser in the car trade negotiations, says would not be awarded until next

alcoholic drinks are commonly smuggled into China, Mr DeWos-

kin said. The Chinese government already has a quota on US films, 10 a year, and prohibiting imports of items commonly coun-terfeited, including pharmaceuti-cals and compact discs, puts little pressure on the US government have identified 29 factories in

Washington wants Beijing to take immediate "concrete" action against factories producing counterfeit items in breach of China's own regulations. The US is also

pressing the Chinese to open the approval US car companies are seeking for joint ventures ment and information products. their markets wider to entertain-"We cannot stand by while the

most competitive industries are sacrificed in China," Mr Kantor

said in Washington. China accused the US of interference, saying that Washington was demanding measures against counterfeiters that were unreasonable and would not be possible under US law. US negotiators

responsible for the bulk of com-

pact disc forgeries. They want these plants either closed or subjected to closer police attention.

Editorial Comment, Page 15 US halls 'line in the sand' on piracy, Page 6

Go-ahead likely for **UK** gilts shake-up

By Graham Bowley in London

The Bank of England expects the UK government to agree by the end of next month to the first large changes to the UK government bond market since Big Bang deregulation in 1986.

Agreement will herald a period of rapid structural change in the gilt-edged market as the Bank resumes reforms it was forced to shelve when the UK moved from budget surplus into deficit in the late 1980s.

The government is poised to announce the setting up of an open market for gilt sale andrepurchase agreements (or repos), which the Bank predicts will then be put in place in the

second half of this year. Although no firm deadline has been set by the government for known to be looking hard for ways in which to reduce the UK's high borrowing costs.

As the UK heads back to budget surplus, gilt yields - which jumped to painfully high levels during last year's bond market turbulence - are stabilising.

Figures published today by the Bank of England show that gilt-edged market makers (Gemms) lost £60m during last year's bear market, after profits of £59m in 1993. But the Gemms moved back into profit in the

final quarter of last year, and the

Bank thinks that will now add to

Continued on Page 20

EU allies hope for Labour rule in UK to aid closer union

lem", the 1996 IGC threatens to

be a protracted affair. Member

states remain divided over how

far the Union must reform itself

and are nervous of provoking a Maastricht-style public backlash.

over institutional reform and the

dynamic of eastward enlarge-

However, fears of a deadlock

"The more strident Britain's

By Lionel Barber in Brussels

Britain's allies in Europe are losing faith in Mr John Major and are waiting for a new UK government to agree on the next phase of European integration,

say diplomats in Brussels.

The consensus is that divisions within the ruling Tory party over Europe are so deep that there can be no agreement in the 1996 intergovernmental conference until after the UK general elec-

tion, due by April 1997. The assessment is shared by countries usually friendly to the UK such as Denmark, Germany, the Netherlands and Spain. There are indications that Mr Jacques Santer, the new president of the European Commission, also leans toward that view.

ment are encouraging those in France, Germany and the Benelux countries who are pressing for a "multi-speed Europe". That would allow a core of countries to move faster to a single European currency and closer co-operation on defence and foreign policy, sidelining Britain.

position, the more it helps to clear the minds of my govern-ment [on a multi-speed Europe]." Some EU countries are considering spinning out the 1996 negoa senior European diplomat said. tiations in the hope that a future Labour government under Mr Since the new year, Mr Major Tony Blair may prove more flexi-ble, although his policies on has hardened his rhetoric in order to bridge party divisions Europe remain sketchy. over Europe and to entice back

Even without the "British prob- nine rebels who are vital to restoring his technical majority in the House of Commons.

Last week, Mr Major warned that Britain could not accept a to prepare for the entry of central and eastern European countries, and signalled that he intended shortly to lay down new conditions for the creation of economic and monetary union. He did not, however, close off Britain's options of joining Emu in 1999 or bevond. Reaction on the continent has

been partly sympathetic to Mr Major's domestic balancing act, but hostile to British threats to block adjustments to the EU's decision-making procedures. without which an expanded union risks becoming paralysed. Alarm has spread after hints that the UK may try to dismantle or weaken union policies or European institutions such as the common agricultural policy, the

Continued on Page 16

common fisheries policy, or the

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Tory ministers split, Page 8

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INSTRUMENTS FOR PROFESSIONALS Campaign to improve defences

return as dykes resist floods

Most of the 250,000 people who were evacuated last week from Dutch towns threatened by the collapse of river dykes returned home at the weekend, bringing to an end the biggest flood emergency in the Netherlands for more than 40 years.

The river dykes held up in the end in spite of worries that the worst flooding in northern Europe this century might cause them to crumble, putting extensive areas of the countryside under water.

The return of evacuees was organised in two stages, with nearly 55,000 people in the east-ern part of Gelderland province travelling home on Saturday and 180,000 people going back to other parts of the province yesterday.

Almost 15,000 people returned home to Limburg

province on Friday.

The transport of millions of farm animals hurriedly moved to safer ground last week was expected to be completed by the end of today.

With flood waters now receding and most families back home, the political pressure on the government to draw up detailed plans for bolstering river defences will increase. Last week Mr Wim Kok, the Dutch prime minister, said the country should launch an ambitious plan of dyke-strengthening to rival the

along the sea coast after severe and sudden flooding in February 1953 caused the death of more than 1.800

At the weekend, the government also promised to pay every evacuated family F1500 (£185) towards their out-ofpocket expenses while living with relatives or in evacuation

Compensation for water damage to homes will also be paid, though home-owners will have to pay the first Fl 2,000. Those who had also been hit by the Christmas 1993 floods will have their excess reduced to FI 1.000.

Businesses will also be compensated. But there was anger government will pay only for water damage, not for the loss of turnover during the weeklong evacuation.

Two-thirds of water damage above a F12.000 threshold will be reimbursed. However, companies hit twice, in both 1993 and 1995, will receive compensation of 90 per cent.
The Federation of Dutch

Industry, the country's largest business group, argued that the government should be held liable not only for physical damage but also for lost turnover, because the crisis had been caused by the poor maintenance of inland river

Editorial Comment, Page 15

Drop-out Jospin leaps Dutch evacuees back into political fray

Mr Lionel Jospin, endorsed yesterday as the French Socialist party's presidential candidate by a two-to-one majority. has made a spectacular comeback for someone who was a recent political drop-out.

When his hopes of regaining his Toulouse parliamentary seat were buried in the conservative landslide of March 1993, the 57-year-old Socialist announced he was abandoning politics. He put himself back on the roster of the Quai d'Or-say, the French foreign office, where he started his working life in 1965 but of which he took "temporary" leave in 1970. Not surprisingly, the call from Mr Alain Juppé, the Gaullist foreign minister, never came, and by autumn 1993 the energetic Mr Jospin was back champing at the

parking Mr Jospin away in some embassy. For, according to all the opinion polls, Mr Jospin stands a slightly better chance than the man he beat for the Socialist nomination, Mr Henri Emmanuelli, of making it into the two-man May 7 run-off against Mr Edonard Balladur, the frontrunning prime minister. In other words, Mr Josnin

the Gaullist mayor of Paris for whom Mr Juppé himself is rooting, out of second place in the preliminary vote on April in choosing Mr Jospin, the party has gone for the candi-date with more appeal to the

might edge Mr Jacques Chirac,

Catholic majority as being more moralistic. what more "moral" image than Mr Emmanuelli, but in policy terms just as much to the left of the party. In winning the Socialist

terday, Mr Jospin paid tribute to the Socialist president. He also noted that this was the second time he had succeeded Mr François Mitterrand: when the latter went to the Rivsée in 1981. Mr Jospin succeeded him as the party's first secretary until 1988. But he has long been critical of the scandals that marked much of the president's second seven-year term. and now calls for "a new Republican pact" on political and moral values to mark the difference. Mr Jospin is, tike Mr Michel Rocard, a Protestant, a minority that is often regarded even by the country's

But Mr Jospin is also a whole hearted upholder of lay education in the state school system. Son of a teacher, be



lomat, and eventually to become education minister in 1988-92. State school teachers have always been an important constituent of the Socialists' electorate, as was clear when thousands took to the streets a year ago to protest at

aid to private schools. Mr Jospin says he accepts the market economy and supports European integration, but with certain leftwing qualifications, as he made clear yesterday. He declared his backing for European mone-

ment for stable international exchange rates, not as a corset, for economic growth and not just to promote free commerce". Indeed, one of his few specific policy proposals yesterday was for "a tax of 0.1 per cent of the value of speculative

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Brittan to tackle fallout from growth of EU

By Caroline Southey

EU foreign ministers are expected today to give Sir Leon Brittan, the EU's trade com-missioner, a mandate to negotiate compensation deals with countries facing losses from higher tariffs because of the accession of Austria. Sweden and Finland to the Union.

The issue has already sparked a row between the EU and US, which is claiming large losses following import tariff rises triggered by

enlargement on January 1. The two sides signed an interim six-month deal in December after Washington threatened retaliation unless Brussels took swift action. The negotiations are expec-

ted to be difficult. A Commission official said the EU wanted to make the process "as painless as possible" hut it would have to "balance political resistance from EU ministers to any tariff reductions against the political push from our trading partners".

INTERNATIONAL PRESS REVIEW

the tariff rises will amount to \$400m, a figure dismissed by EU officials. "The figure appears to be a calculation of overall US exports affected, rather than a fair calculation of compensation warranted by the US. An eventual EU figure would probably be well below that estimate," one said.

There have also been disagreements between the two over interpretation of the Gatt rules on how compensation should be calculated and over what period tariff changes

The EU insists it will take an overall view of the impact on US rather than compensating sector by sector. "We do not want to change all the tariff lines and will argue certain products should be grouped together," an official said. The Commission contends

that taking the three new countries together, lower tar-iffs in agriculture will more than offset higher tariffs in industrial goods, and that enlargement carries extra benefits, such as a bigger market. The US has so far insisted

the EU must offset each tariff argument that lower duties on some products will offset increases on others. It has argued that the tariff rises could impose large additional duties on a range of products such as semiconductors, forest

products and chemicals. Under the interim agreement, the EU reduced tariffs on a range of goods such as crayfish and certain categories of semiconductors, chemicals, plastics and medical equipment. EU officials expect that Organisation.

compensation in the final greement will take the form of temporarily reduced import duties or the abolition of suspended tariffs.

Claims for compensation have also been made by Canada, Japan, South Korea. Indonesia, Thailand, Iceland, Australia and New Zealand. Under the mandate, Sir Leon will hold bilateral negotiations under procedures laid down by Gatt. The final package, to be agreed by June, will have to approved by the World Trade

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GERMANN: THE FINANCIAL TIMES

POLAND By Christopher Bobinski

Mr Lech Walesa, the Polish president, has grown accus-tomed to large dollops of political and personal vitriol. The anti-communist Solidarity trade union movement, he could do no wrong have long heen a distant memory. For the press, too, the Nobel peace prize winner has long ceased to

Mr Walesa's latest outburst in which he threatened to dissolve parliament has produced a particularly venomous attack from one of his closest former allies, Mr Adam Michnik, a vetpaigner and editor of Gazeta Wyborcza, once Solidarity's underground newspaper.

"For God's sake Lech, come to your senses," says Mr Michnik. He argues that it is the president's peasant background that has led him to go to extreme lengths to defend his powers: "Walesa has a peasant view of property. A easant has a house, a barn, a cow. Anyone who wants to take them away is a thief who

nttchfork. Walesa has his presidency. He thinks he owns it. And he thinks he can take a pitchfork to anyone who wants to take his post away."

Mr Michnik assumes that the president wants to take his pitchfork to 460 deputies and 100 senators. "He simply wants to dissolve parliament counter to the constitution but without using force." he writes, warning his erstwhile ally that "once the mechanism of confrontation begins to run then usually it gets out of control". But the newspaper is critical,

too, of the prime minister, Mr Waldemar Pawlak, and sees the answer in the formation of a new government "which would be able to resist presiendeavours". Mr Dariusz Szymczycha, the

editor of Trybuna, once the Communist party mouthpiece, does not go as far as to ask for a new cabinet. After all, his party, the Left Democratic Alliance (SLD), is a member of the governing coalition.

Nevertheless, he suggested in his daily at the weekend that the Peasant party (PSL) should at times change its style. He also hints it should



Prime Minister Pawlak: under pressure to go

nicative Mr Pawlak as prime minister and chose someone else. "Should we change the government? No. But we should change politicians and

All this does not mean that Mr Walesa is completely isolated and has lost his skill in maintaining the political initiative. Mr Igor Zalewski, writing in vesterday's Zucie Worsen marvels at the way the presi dent has built up the political months culminating in the

psychological warfare," he says, describing the way that

parliament has been brought to the edge of a nervous collanse by the threat of dissolu-

> "He can exhaust and stupefy that in the end his rival loses faith in his own powers and Mr Walesa's magic may well stem from the fact that when it

> comes to this autumn's presidential election, many of his one-time supporters and present critics will nevertheless vote for him as the lesser evil

Mr Dariusz Filar, writing in the Przeglad Polityczny, a quar-

terly published by a group of free market liberals, urges that the whole of the bitterly divided Solidarity camp should

coalesce around Mr Walesa and support his presidential bid. "Walesa's victory in the presidential election would preserve the status quo," he says. This might not be a very exciting prospect but one we can live with." However, it is not the commentators who are making the

running in forming views about politics, but the young reporters, many working in radio, who have surrounded the parliament building with their microphones and tape-re-

Indeed, with hundreds of ment it seems at times that the to outnumber the, mostly

The predominance younger journalists reflects the fact that many of their senior colleagues were tarnished by working for the communist press and have retired or gone into other jobs. While these young people have mostly done well in keeping Poles informed, there has often been a distinct shortage of serious comment.

Polish coalition Ex-ally heaps scorn on 'peasant' Lech partners at odds accept another PSL politician

By Christopher Bobinski

The partners in Poland's coalition government, which is already threatened by a confrontation with President Lech Walesa, turned on each other at the weekend when the former communist Left Democratic Alliance (SLD) called for the removal of Mr Waldemar Pawlak, the prime minister, who heads the Peasant party

The call came after a stormy meeting between Mr Pawlak and SLD deputies in parliament but was met by a unammous vote of confidence in their leader by PSL's members. At the same time, the PSL reittion to continue and offered to bring Mr Alexander Kwasniewski, the SLD leader who at esent holds no government post, into the cabinet as a deputy premier and foreign minis-ter. At the weekend Mr Kwasniewski said he was ready to

The SLD has said that Mr Pawlak's political style has led to a breakdown of trust between the two coalition partners and that it is ready to

as premier. Disputes over the nominees for the vacant posts of defence and foreign minister have brought to a head latent mistrust between the parties. Also the SLD believes a change at the top is needed if the government is to survive the present confrontation with Mr Wal-

The president has threatened to dissolve the democratically elected legislature and call new elections. Mr Walesa, who faces a presidential election this autumn, has come to the conclusion that the downfall of the present parliament, which has another two and half years of its term to run, will improve his own electoral chances.

passed a resolution by an overwhelming majority made up of warned that such a move would lead the president to be tried by the Tribunal of State, ernment officials.

Opposition groups in parlia-ment repeated their calls for a caretaker non-party govern-ment of national unity.

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By Edward Mortimer in Munich and Paul Adams in Belgrade

The agreement was announced after a meeting between Bosnian representa-tives in Munich chaired by Mr Richard Holbrooke, US assistant secretary of state for European affairs, and attended by the Croatian foreign and defence ministers, as well as representatives of France, Britain, Germany and Russia the four states which, with the US, form the "contact group" on former Yugoslavia.

What did the governor say?

rate as a tool of economic management.

There you go again with the "C-word".

watch on performance?

nian peace process. The US-brokered federation plan - one of the rare successes for international diplomacy in Bosnia - has been in jeopardy for months. Plans to establish joint Moslem and Croat military commands and civil institutions have failed, and hundreds of thousands of refugees remain to be repatri-

Many of the difficulties have centred on the southern city of Mostar, destroyed by some of the worst Moslem-Croat fighting and still, after almost a year of relative peace, a sullen, divided place. Under the new plan, mediating groups will attempt to resolve disputes in conjunction with the city's EU administrator, Mr Hans Koschnik. He has blamed Croat nationalists for obstructing

But Moslems and Croats still

Croat nationalists in west separate Croat state in Bosnia, with the city as their capital. Their ambitions are unlikely to be much affected by yester-

The Bosnian government

Ministers press for expansion

By Edward Mortimer in Munich

Resounding calls to preserve,

buman rights ombudsmar behaviour in Chechnya.

Russia's Choice party.

with a speech denouncing the Chechnya war, but also warned against Nato expansion which he said would give Russia a sense of isolation, fostering anti-western sentiments and delivering "a probably fatal blow to arms limitation

In spite of this both US and German leaders spoke

tionships".

by "affirming some rules of conduct for European security". But, as Mr Yushenkov had pointed out, in Chechnya Russia had broken many of the rules already established including those it had signed up to at the Budapest summit in early December, just days before beginning the assault

nia was savagedly attacked by US senaturs belonging to the new Republican majority, but defended with equal vigour by Mr Malcolm Rifkind, Britain's defence secretary, and Mr Alain Juppé, France's foreign minister. Every European speaker pleaded with the US not to lift the arms embargo, warning of dire consequences not only in Bosnia Itself but throughout the Balkans.

But Senator John McCain of Arizona warned that all 11 new Republican senators would vote to lift the embargo, and that "within a period of time" there would be sufficient votes. Mr Perry said the unilateral lifting of the embargo, but did not say whether President Bill Clinton would veto it.

Bosnian Croats and Moslems agreed yesterday to submit all disputes between them to an international arbitrator, in an attempt to prevent long-running tensions between the two communities tearing the yearold federation apart once more.

The mediator, whose deci-

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sions will be binding on all parties, will be selected by mutual agreement, Mr Hol-brooke said, adding that no names had been put forward yet. Mr Haris Silajdzic, who is

FT GUIDE TO

ECONOMIC CONVERGENCE

What is economic convergence, and why is it suddenly in

vogue?
It is the process whereby the 15 member states of the European the the Europea

pean Union are supposed to move progressively towards the economic virtue required for membership of a European mone-

tary union. The term is tripping off people's tongues because politicians and bankers believe that Emu may happen, and

they want a serious debate about the feasibility and the

consequences of monetary union. Eddie George, governor of

the Bank of England, offered his five pennies' worth last week

Mr George said there was a risk of economic issues being

submerged as everyone focused only on the timetable and

potential membership for Emu. He argued that countries with high unemployment might continue to need to devalue their

currencies and to lower their wages to stay competitive. But in a monetary union, you obviously dispense with the exchange

Isn't it a little late to be complaining about the risks of Emu?

After all, the Maastricht treaty has specific provisions for a

The treaty says that a move to monetary union can be trig-gered in 1997, but only if a majority of member states meets

tough targets on budget deficits, government debt levels, exchange rate stability and interest rates. In 1999, you do not

require a majority - just those countries which meet these

Point your finger at the Bundesbank. The German central

bank's view, widely shared in Euro-sceptical circles and

among certain economists, is that a monetary union will not work unless there is genuine economic convergence among

Emu candidates. That means that the convergence criteria

must be applied rigorously so that only those fittest for monetary union survive; but it may also mean closer co-operation

What are these convergence targets, and who is keeping a

Now that the Maastricht treaty has been ratified, the Euro-

pean Commission, the Council of EU finance ministers and the

European Monetary Institute (precursor of the future Euro

pean central bank which would supervise the single currency are continuously assessing the economic policies of all mem-ber states that are pursuing so-called "convergence pro-

grammes". The EMI and the Commission will present a reporin 1996 on the progress of each member state, and make

recommendations to the Council on eligibility for Emu mem-

A budget deficit of less than 3 per cent of gross domestic product; total government debt that is no more than 60 per cent of GDP; an inflation rate close to, at most, that of the

three best performing member states; and the observance of "normal" fluctuation margins within the exchange rate mech-

anism of the European Monetary System, without devaluing against the currency of any other member state.

Most deals in Europe involve fudge and compromise, so why

should the Emu strictures on convergence be any different? Hmmm. Maastricht is a little slippery in places. For example

the nominal debt and budget deficits targets are not set in

stone. On excessive deficits, the treaty says that a member state could be deemed eligible, provided "the ratio (as a proportion of GDP) is sufficiently diminishing" and moving

toward the target "at a satisfactory pace". Also, finance minis-ters have decided that the new 15 per cent fluctuation marging

in the ERM – which in August 1998 replaced the old bands of 2.25 and 6 per cent respectively – are normal.

At the latest reckoning, only Luxembourg met all the conver-

gence criteria. But the picture is improving progressively because of the burgeoning recovery in Europe. Assuming that the criteria are interpreted generously in 1997, as many as

seven countries might conceivably qualify: France, Germany

Belgium, the Netherlands, Luxembourg, Austria and, perhaps

Ireland. Ironically, the UK could probably meet the criteria, but prime minister John Major has said membership would

not be "remotely appropriate" and he would not recommend a

deal to the House of Commons. Denmark, another strong Emu

contender, is also bound by its treaty opt-out, but could try to

Surely economies such as Greece, Portugal, Britain and Ger-

many are very different - more likely to diverge than con-

The theory is that all these countries belong to the single

European market, and that their economies will converge assuming they follow their individual convergence pro-

grammes and allow for a multi-speed approach to Emu. On the other hand, some countries - notably Britain - are much more

sensitive to movements in interest rates because they are fied

That last remark about the housing market suggests that it is

wrong to talk about economic convergence without political

Karl Marx could not have put it better. The big question which

EU member states face in the run-up to Emu is whether they

need to intensify political integration in order to balance the

economic integration which comes with the introduction of a

economic integration which comes with the introduction of a single currency, and the power of the future European central bank. Eddie George quietly suggested last week that the economics of Emu need a good deal more discussion. The

Lionel Barber, Brussels

same applies in equal measures to the politics of Emu.

Right, but what precisely are the targets?

So how is everybody doing?

wriggle out through a referendum.

more closely to the housing market.

move to a single currency by the end of the century.

prime minister of the federa-tion as well as the republic of Bosnia-Hercegovina, described the federation formed last Febmary to end nearly a year of Moslem-Croat fighting as the "bedrock and key" of the Bos-

attempts to reunite the city.

repaired, and another, the famous 15th-century Ottoman footbridge blown up by Croat gumners in 1993, is due to be restored by the summer of 1996. The city's utilities are gradually returning to nor-

live on opposite sides of the Neretva river and mutual suspicions have prevented the for-mation of a mixed police force. Mostar cling to the idea of a

and the Bosnian Serbs have agreed to reopen roads across Sarajevo airport for civilian traffic from today, UN sources said. The deal was brokered two weeks ago by former UN commander General Michael Rose. Opening the roads will allow civilians to move in and out of the city for the first time

of Nato

strengthen and even expand Nato were issued at the weekend by defence and foreign ministers from all the main allies, gathered for the annual "Wehrkunde" security conference in Munich. Yet their words were belied by continuing sharp disagreement over Bosnia, and by their obvious uncertainty about how to deal with Russia

General Pavel Grachev, Russian defence minister, had been due to attend, but his German colleague, Mr Volker Rühe, told him he would be unwelcome after his vitriolic denunciation of the Russian who publicly criticised army

Gen Grachev's place was taken by Mr Sergei Yushenkov, chairman of the defence committee of the state duma (lower house of parliament) and a member of the liberal

He impressed the conference

strongly in favour of expanding Nato, claiming this could be combined with a policy of dialogue and co-operation with Russia - a theme echoed by the Hungarian and Czech foreign ministers and a former Polish defence minister, who, like the Russians, had been invited for the first time.

Mr William Perry, US defence secretary, called on Russia to respect human rights in Chechnya, saying "we have been appalled about Russia's tactics", but he also suggested that co-operative arrangements with Russia could be codified in a charter or memorandum of understanding, with "some sort of standing consultative commission to provide formal structure for our Nato-Russia rela-

Consultations might begin

Nato's performance in Bos-

Political shifts raise hope for Cyprus

Economic reality is forcing both Turkey and Turkish Cypriot leader Rauf Denktash to soften their hardline policies, writes John Barham in Nicosia, North Cyprus

EUROPEAN INTERVIEW division

beginning of approaching for the 21-year

Cyprus? After so many false starts and dead ends it is hard to believe so. Yet economic reality seems to be forcing both Turkey and Mr Rauf Denktash, 71, president of Turkish north Cyprus, to soften their hardline policies. In January, Mr Denktash, for

more than 30 years the undisputed leader of the island's Turkish minority, announced a 14-point proposal to break the deadlock with the majority Greek community.

They hardly sound revolutionary. They include acceptance of confidence building measures arduously drawn up by United Nations negotiators. They include the eventual demilitarisation of the island one of the most heavily militarised places on earth – and the exchange of territory to seal a solution based on a federal government for a united

Cyprus.

Proposals like these have been batted back and forth across the "Green Line" dividing the two communities for years with no effect. Yet there is hope that a solution is no

longer impossible.

The Turkish population of about 100,000 realise they cannot maintain their republic in the face of international rejection. Northern Cyprus is recognised only by Turkey and is being slowly throttled by international sanctions. Yet the notoriously intransi-

gent Mr Denktash, who has customs union in January announced his intention to run for another term as president in elections in April, still the EU give Cyprus a timetable sounds as uncompromising as for entry and has vetoed the

Rauf Denktash: 14-point proposal to break the deadlock with the majority Greek community. proposed EU-Turkey customs union on the grounds that Tur-key remains in occupation of Northern Cyprus.

Up to now, the understand-

ever. In an interview with the

Financial Times, he blamed the

two decade impasse on the

Greek Cypriots. They could not

accept "negotiating face to face on the basis of equality" with

Greece has demanded that

Turkish Cypriots, he said, not join the Union until the because "the world would see divided island reaches a peace two equals talking. They shun this as if it were the devil." settlement. However, under a plan put forward by France However, the ground beneath Mr Denktash is movand the European Commission last week, Greece would agree ing. His sponsor Turkey, which to drop its opposition to the invaded the island in 1974 and customs union by March 6. In return, the EU would open still stations 30,000 troops there, urgently needs an accession negotiations with the arrangement over Cyprus that Greek Cypriot government "no will satisfy the European Union. The EU has told Mrs later than six months" after the conclusion of the 1996 Tansu Ciller, Turkish prime minister, that she must help inter-governmental conference to review the Maastricht resolve the Cyprus problem as treaty. Most believe the IGC part of its price for agreeing a could last at least 18 months.

The plan is to be discussed at a meeting of EU foreign ministers in Brussels today where the timetable is expected to be controversial. Union foreign

ministers and their Turkish counterpart, Mr Murat Karay-alçin, are to meet in Brussels on March 6 to take a final decision on customs union.

ing has been that Cyprus can-Mr Denktash angrily rejects the Greek Cypriots "illegal application" for EU membership, fearing it would lead to backdoor union with Greece. Still, he says, "we are ready to look at it, think about it and decide on it". If Turkish Cypriot rights are threatened, he vows northern Cyprus will seek integration with Turkey an idea probably with few supporters in Ankara these days. Many Cypriots believe Tur-

key is forcing Mr Denktash into talks. Mr Denktash denies he is acting under duress. "We are grateful to Ankara, but we are not the tools of Ankara. He says his latest proposals signify no "change of attitude or policy, but we can say that we have polished things".

Cyprus, he insists, will emerge as a bi-zonal federal state, meaning that the Greeks will remain in the southern zone covering two-thirds of the island. Mr Denktash says there is no question of Greek Cypriots returning to their former homes in the north - one of their main demands. He merely envisions minor adjustments to the existing division

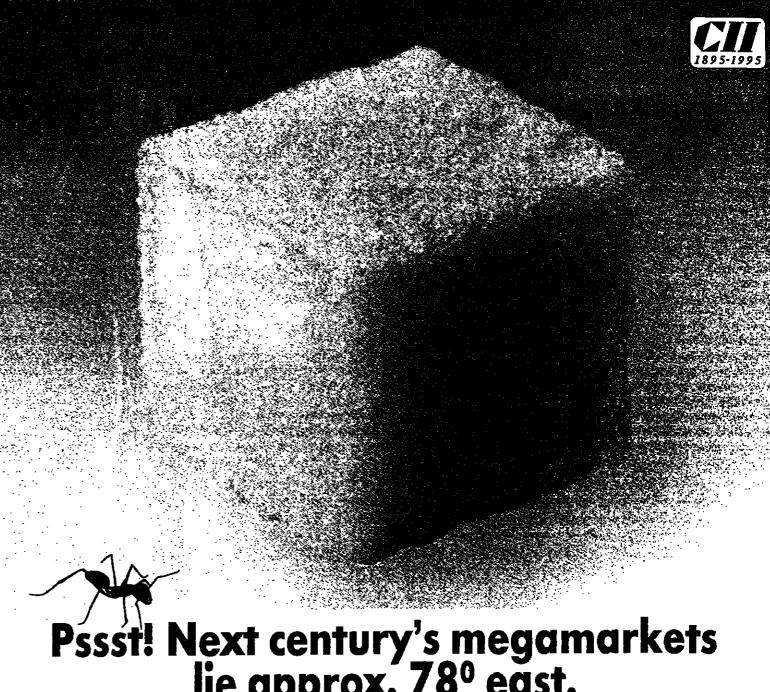
Cypriot President Glafcos Clerides, he says, should not "give hope to [his] people that they may come back, because no Turkish Cypriot will go to the south after going through hell for 11 years from 1963 [when communal violence

escalated) to 1974." Like many of their generation, the two leaders know each other well and speak each other's language fluently. They met in 1949 when Mr Denktash was a prosecutor under the British colonial administration and Mr Clerides a defence

counsel. The two communities have lived separated by the Green Line since 1974. Movement across the line that crosses Nicosia (now the world's only divided city) is nearly impossible. The new generation of Greek and Turkish Cypriots know little about each other, apart from propaganda fed by their schools and media demonising the other side.

Although no one on the Turkish side wants a return to the pre-1974 Greek-dominated state, nearly all are eager for a settlement that would end the economic embargo and improve living standards. But Mr Denktash, defiant as

ever, says his 14 proposals are "our final show of goodwill. This is our final attempt to solve the Cyprus problem."



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Mitterrand speech strains French-Algerian relations

Relations between France and Algeria have been strained by a proposal from President François Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents.

The Algerian leadership responded angrily to the proposal, recalling their ambassador from Paris for consultations over the weekend and issuing a sharp criticism of the French president. Algo state radio condemned Mr Mitterrand for "interfering" in the country's affairs and accused him of "a visceral hatred of inde-

French officials sought to limit the impact of the incident, describing Mr Mitterrand's suggestion as "a speech, not a plan". The French president himself described as "a hope, not yet a policy" his suggestion that the EU could hold a conference based on a platform for a ceasefire and democratic elections adopted by Algeria's secular and Islamic opposition parties to Rome last month.

The Islamic Salvation Front (FIS), which

elections in 1992, welcomed the proposal. A US-based official told AFP, the French news agency, that while the Algerian conflict must be settled by Algerians, external action could be helpful to bring the parties together.

He said the Rome negotiations could provide the basis for further talks. The Algerian government has condemned the negotiations and will be fur-ther antagonised by Mr Mitterrand's inter-

Tensions in its relations with France have already become apparent since the hijacking of a French strilner in Algiers at Christmas and a dispute about whether the aircraft and its Moslem fundamentalist hijackers should be allowed to leave Algerian territory. After a successful storming of the aircraft in Paris, France announced it was suspending air and sea passenger services to Algiers until security was

The escalation of the civil war in Algeria, which has claimed more than 30,000 lives in three years, and the risk of it spreading to France, have prompted the Algerian leadership and to step up calls for a negotiations to resolve the con-

Mr Alain Juppé, the French foreign minister, expressed support for the Rome negotiations which brought together representatives from Algeria's former ruling party, the National Liberation Front (FLN), the Socialist Forces Front (FFS) and the FIS.

While seeking to affirm its neutrality in the conflict, however, the French govern-ment has indicated that it will continue to provide economic aid and financial assistance to Algeria. Last month, Mr Charles Pasqua, the hardline interior minister who has led a crackdown on Islamic fundamentalism in France, said economic assistance was necessary to prevent chaos in its for-

mer colony. Diplomatic observers in Paris said Mr Mitterrand's proposal may have been designed to exacerbate divisions on Algerian policy within the centre-right government, and in particular between Mr Pasqua and Mr Juppé. But they added that it also reflected increased international concerns about the escalation and possible



Israel to keep

By Julian Ozanne in Jerusalem

Israel yesterday decided to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is barming the Palestinian economy and morale.

ling to their jobs in Israel will

Palestinians have con-

the Palestinians would resume

for redeployment of Israeli troops in the West Bank ahead of Palestinian elections. Mr Yossi Sarid, environment minister, said the negotiations could be concluded within four months if Mr Arafat cracked down on extremist Palestinian groups responsible for attacks on Israelis.

Talks on promoting trade and investment will be held this week by the trade ministers of Israel, Egypt, Jordan and the Palestine Liberation Organisation during a visit by Mr Ron Brown, the US commerce secretary. Mr Brown said the meeting was a vital step in cementing Middle East peace and consolidating regional integration. "To build lasting peace and stability, we must ensure the region has strong economic foundations."

Mr Brown, who is travelling with chief executives of 10 US companies, also plans to visit Jordan, the West Bank and ia Simp, the Unit Emirates, Qatar and Kuwait. • Israel's cabinet yesterday decided to back the decision to abolish the unpopular capital gains tax on share profits, in a move designed to revive the depressed stock market and shore up government popularity. But although the market rose almost 12 per cent last week when abolition of the tax was announced by finance minister Avraham Shochat, investors remain cautious

The Mishtanim index of the top 100 blue chip companies fell 3.6 per cent yesterday,

West Bank and Gaza closed off

A decision on easing restric-tions which prevent tens of thousands Palestinians travelbe taken on Thursday during a meeting between Israeli prime minister Yitzhak Rabin and Mr Yassir Arafat, the Palestinian leader.

Officials indicated there might be some relaxation of restrictions for humanitarian reasons and to allow the movement of goods, which has been frozen since the closure was imposed after an Islamic suicide bomb attack last month left 21 Israelis dead.

tive punishment and a virtual warned that maintaining the restrictions could have a negative impact on peace talks. However, even left-wing cab-

But ministers said Israel and

peace talks in Cairo this week fell 3.6 per cen on implementation of the next closing at 166.83.

INTERNATIONAL NEWS DIGEST

Steady world growth expected

The world economy is set for steady growth and low inflation not seen for over 30 years, according to a forecast published today by the Centre for Economic Forecasting at London Business School. The forecast predicts that the gross national product of the G7 nations will grow by 3 per cent in both 1995 and 1996, with inflation below 21/2 per cent in each year. The study says 3 per cent annual growth can be expected into the medium term. This implies an average growth rate for the 1990s below that of the 1980s, but comparable to the 1970s," the

The latest edition of the centre's Economic Outlook finds that the Federal Reserve's interest rate policy has been "well judged", predicting that the US economy is on course for the "soft landing" financial markets are hoping for. It sees growth easing to just over 3 per cent in 1995 and 2.2 per cent in 1996, from 4 per cent in 1994, Inflation is expected to remain below 3

All four main European economies - Germany, France, Italy and the UK - are expected to grow by 3 per cent or more in 1995, with France tipped as possibly the fastest growing.

The competitiveness of Italian exports should boost growth, but the report warns that inflation could be more than twice that expected in France and Germany. Philip Gowith, London

Confidence in US car market

Ford and General Motors have indicated separately that they believe the US car and truck market is continuing to grow robustly, despite fears that higher interest rates are beginning to weaken demand. Ford said its US vehicle sales in January were 2.7 per cent higher than in January 1994.

These figures came after monthly figures from General Motors and Chrysler, both of which had registered lower sales. However, the declines in reported numbers were due largely to the two companies' decision to bring forward the date they disclose figures by two days. Mr Robert Rewey, Ford's group vice president for marketing and sales, said that, among other things, the latest figures showed "no sign whatsoever" of a weakness in the market for sub-compact cars, which has been weakness in the market for sub-compact cars, which has been predicted in some quarters. Richard Waters, New York

New Japanese party wins

Japan's new opposition party yesterday won its first significant electoral test when the group scored a convincing victory in a rural governor's race. Former House of Representatives lawmaker Mr Morio Kimura of the New Frontier party, defeated the incumbent, Mr Masaya Kitamura of the Liberal Democratic party, by nearly 10 points in the election in northern Aomori prefecture.

The election was the only one of seven regional polls held where the NFP, launched just two months ago, went head-to-head with Socialist Prime Minister Tomiichi Murayama's coalition with the LDP. Mr Kitamura, 78, had been seeking his fifth term in an apple and rice growing area 500 miles north of Tokyo, regarded as one of the most secure electoral districts for the conservative LDP. "This is a big boost for our party," said Mr Keizo Nakashi, head of election strategy for the NFP. a party formed in mid-December from Japan's nine main non-communist parties. Reuter, Tokyo

Taiwan boost for foreigners

Taiwan is to expand overseas investment in the local stock market by permitting foreigners to hold 12 per cent of market capitalisation. The new rule would replace two limits to be abolished, one a celling of \$7.5bn (£4.8bn) in direct foreign investment and the other a \$2.5bn ceiling for money raised by local securities investment trusts overseas. However, a \$30n limit on funds raised by local companies through convertible

bonds and global depositary receipts remains.

A limit on a single foreign investor's holdings in any one Taiwan company will be raised to 6 per cent of capitalisation from 5, the statement said.

The central bank said the relaxation would mean that foreign investment could rise to \$29.75bn, calculated at values as of the end of December 1994, up from \$8.86bn in funds approved at that time. Reuter, Taipei

Singapore curbs credit growth

m a set of stiff regulatio expansion today. The Monetary Authority of Singapore (MAS) issued guidelines to banks and finance companies over the weekend restricting unsecured loans to individuals who have annual incomes of at least \$\$30,000 (£13,000).

Lending to individuals by Singapore banks rose by more than 47 per cent last year. "The Authority is concerned that this development could lead to excess credit expansion in the economy and over-concentration by banks and other financial institutions' loan business on loans to individuals," the MAS said. The MAS is particularly concerned about a steep increase over recent months in bank loans for car purchases. In future financing for car loans cannot exceed 70 per cent of the price of the car and all such loans have to be repaid in seven years. The restrictions are expected to cool inflationary pressures. Kieran Cooke, Singapore

Kyrgyz Communists backed

Kyrgyzstan yesterday held its first elections since gaining independence from the Soviet Union in 1991 in a test of the central Asian country's democratic credentials. Preliminary

central Asian country's democratic credentials. Preliminary indications yesterday showed that the Communist party, which fielded the most candidates, had drawn considerable support. The full results will be known today.

President Askar Akayev, who advocated radical economic reform, said he would work with the new parliament whatever its political complexion. But a strong showing for the Communist party would be a setback for Mr Akayev, who won backing from international financial institutions for introducing a bold reform programme to stabilise the economy. ing a bold reform programme to stabilise the economy.

Mr Akayev dissolved the previous reactionary parliament, elected in Soviet times, in an attempt to break the political impasse between the executive and legislative branches of government which was frustrating further reform. Western diplomats said the move was unconstitutional and called for free elections. International observers were invited to scrutinise the vote, which will elect members to a two-chamber parliament. A representative from the Organisation for Security and Co-operation in Europe said the elections had been poorly organised but were still the most democratic in central Asia. John Thornhill, Moscott

Gas deal in Uzbekistan

A letter of intent to develop big gas fields in Uzbekistan has been signed by US, Russian and Uzbek companies. Enron, the US gas company, says the agreement signed with Gazprom, the Russian gas monopoly, and Uzbekneftegaz, the Uzbek state energy company, covers the development of 15 gas fields with reserves of 20 trillion cu ft.

The company said Gazprom had agreed to take the total output from the development. The Russian company will also be an equity participant in the venture, although equity shares have yet to be determined. Robert Corzine, London

Hope in Kazakh coal strike A strike by coalminers in northern Kazakhstan lost momen-

tum at the weekend after the government promised to act on the trades unions' demands to pay outstanding wages. More than 100,000 miners went on strike on January 13 to protest against the government's failure to settle wage claims amounting to 3 on tenge (£32m). The strike, which halted production at all but two of the 23 pits in the region was beginning to have a knock-on effect on the rest of Kazakhstan's fragile economy. The uncertainty was also unsettling foreign investors who have been attracted by Kazakhstan's vast natural resources. After a cabinet meeting this week, the government promised to review the miners' demands and take additional measures to stabilise the industry. John Thornhill, Moscow

Bombing raises questions about who speaks for rebels

Roula Khalaf on the contrasting responses from two FIS 'leaders'

ferocious attack in Alger-Lia's three-year civil strife, western observers last week anxiously waited for the Islamic Salvation Front's (FIS) reaction. The conflicting statements that ensued, however, have generated more questions

On Wednesday, Mr Anwar Haddam, the Chicago-based representative of the FIS's "parliamentary delegation to Europe and the US", said the explosion in the heart of Algiers was part of the armed struggle against the militarybacked government and was aimed at the capital's police headquarters, not civilians.

The next day, however, the office of Mr Rabah Kebir, who lives near Cologne and is head of the FIS' "leadership in exile", issued a statement enouncing the attack, which left 42 people dead, and hinting that it had been carried out by government security forces - a claim echoed by some analysts of the Algerian crisis.

The confusion testifies to the FIS' struggle to formulate a policy in the face of the government's adamant refusal to enter dialogue, as urged by the Rome peace platform. This peace plan, agreed by the FIS and other opposition pa January, commits the FIS to the principles of democracy and alternation of power and calls for a cessation of hostilities leading to a transitional

government and new elections. Since 1992, when the government cancelled elections which the FIS was expected to win and subsequently threw thou-

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sands of supporters in prison, Mr Kebir and Mr Haddam have emerged as the two FIS spokes-

Mr Kebir, a 38-year-old physics teacher, can claim to speak for the FIS leadership, which now consists of the two party founders, Mr Abassi Madani and his second-in-command Mr Mr Ali Benhadj, both under house arrest, and five members of the FIS's Majlis Al Shura or Consultative Council, freed

from jail last year. Mr Kebir was a top member of the FIS' Provisional Bureau, the body set up to prepare for the 1991 elections. When the elections were annulled, Mr Kebir was arrested but eventually made his way to Germany in August 1992, where an application for political asylum has been blocked by the Interior Ministry. With an appeal pending, Mr Kebir is under scrutiny by German authorities, which restrict his movements in and out of the country.

These restrictions help explain the prominence enjoyed by Mr Haddam, who was never part of the original FIS leadership but was one of the 188 FIS members elected in the first round of legislative elections in 1991. When elections were cancelled, a few wonld-he went to plead the cause of the FIS in western capitals. Mr Haddam's fiery style, coupled with the fact that he was granted a visa to live in Chicago, have allowed him to rise above the rest of the group. He even keeps an office in Washington and is received by US

£50,000 - £250,000

Mr Haddam's allegiances have always been murky and his rhetoric more disconcerting than Mr Kebir's. According to observers of the Algerian crisis, Mr Haddam left the FIS last year to join the Armed Islamic Group (GIA). This is the name given to the patchwork of extremist Islamist groups, only some of whom

> When the government decimated the FIS structure by cancelling the elections and imprisoning its leaders, many of Algeria's distillusioned and unemployed urban youth once a pillar of the Islamist party - took up arms and pledged allegiance to groups like the GIA. Today, the GIA is also believed to be infiltrated by Algeria's security forces.

operate under one command.

his is why analysts give little credence to many GIA statements, whether they be claims of responsibility for attacks or statements of positions. As Mr Hocine Ait Ahmed, the secular leader of the Socialist Forces Front, one of Algeria's largest parties, says: "The difficulty in verifying the authenticity of claims of responsibility can give rise to all kinds of manipulation. It is a characteristic of who is killing whom or why." Why do FIS leaders allow Mr Haddam to continue to speak in the name of the party? After

all, it was Mr Haddam who attended last month's Rome meetings and signed the Rome declaration on his and Mr Kebir's behalf. "Haddam was the only one who had freedom of movement and he is the only other well known leader, so it is assumed that he has a CERL the French international relations institute.

Mr Haddam's more radical

valuable to the FIS. For when attempts at dialogue with the government collapsed last year, the FIS lost the advantage to groups like the GIA. It sought to regain it earlier this year by entering into a declaration acceptable to Algeria's other political parties.

With the government's intransigence towards the Rome platform, however, the FIS, faces two equally problematic options. If it continues to follow the conciliatory line adhered to in Rome, it risks further alienating an already shaky support base. If it chooses the hard line, it risks being discredited in the eyes of

until the military accepts the platform of Rome.'

following," says Ms Severine launched by one of their own.

Labat, an Algerian scholar at As one analyst of the Algerian

Ms Labat, an expert on the FIS, says the origin of the bomb will remain a mystery and it may be that neither Mr Kebir nor Mr Haddam know who was responsible. She points out that it took Mr Kebir three days to issue his statement. Mr Haddam, meanwhile, may claim knowledge and use it to remind the international community that Algeria's infernal spiral of violence will intensify in the absence of talks. He says as much: "The armed struggle continue and will not stop

Mr Kebir and Mr Haddam are also addressing different audiences. While Mr Kebir is speaking to western governments calling on the military junta to enter into talks with the FIS, Mr Haddam's audience is the young Islamist guerrillas who want no better than to believe that the attack was launched by one of their own. crisis says, "Why not claim responsibility for something

demned the closure as collec-

inet ministers supported the closure yesterday as a neces-sary step to win back public confidence following attacks by Palestinian extremists. "I am against any step that will further shake Israeli public confidence in the peace process," said education minister Amnon Rubinstein of the left-wing Meretz party.

Mr Haddam's more radical the government has in any rhetoric also appeals to the case blamed on you?" Brazil's president struggles to reverse bad first month in office

since he was sworn in on January 1 has surprised even his

A Datafolha poli last week found the proportion of people rating his government as good has almost halved, to 36 per cent, while those considering it bad has tripled to 15 per cent. Apparently stung by the decline, Mr Cardoso went on nationwide television on Friday to explain a couple of tricky decisions he had been forced to make, including a salary, which lay behind the fall in popularity.

"Neither the president nor his ministers are circus acro-

Mr Cardoso performed well, rekindled concerns about range of economic and political reforms which analysts say The president's chief prob-

bats who do pirouettes, take the applause, then disappear,"

and even critics agree he is a sufficiently skilled politician to overcome his bad first month in office. But the poor start has whether he can push through a

Presidents taking office with 70 per cent cardoso's popularity had only approval ratings know one way to go from 70 per cent there is only one way to go. one way to go from 70 per cent But the sharp fall in popularity of Brazil's new president, Mr approval, reports Angus Foster Fernando Henrique Cardoso,

did not take office until a cessions were approved. Indemonth after he did. The outgo-ing Congress, half of whom are not returning, easily outman-ocuvred Mr Cardoso on several controversial measures. The government also had to delay, before delivering its reform proposals to the new Congress. Brazil's newspapers, used to rapid crises and scandals, grew bored with the lack of news and became increasingly negative throughout January.

Mr Cardoso's advisers say that the new Congress will be more supportive than the old and that he is backed by a broad alliance of party leaders. The government is due to deliver its first reform proposals, designed to modernise its creaking tax and social security systems, to Congress on February 16. Government whips are confident they will get the three-fifths support to make the necessary changes to the constitution.

In his TV address, Mr Car-doso also highlighted the successes of his first month in office. Tax measures and a prolem was that the new Congress competition law on public con-appeared in public.

pendent analysts pointed to how easily the new Congress elected as president the government's candidate, Mr Luis Eduardo Magalhães, showing the potential strength of gov-

ess optimistically, the new Congress has ⊿ already displayed signs of mimicking the scandal and torpor of its predecessor. A senator for Roraima was elected to a senior Senate posi-tion even though he had been named in a congressional drug trafficking inquiry. After just a few days in office, two senators and one deputy have already switched parties. This continuing weakness of political parties suggests the government's majority is not reliable on some controversial subjects.

Mr Cardoso has also, so far, yet to silence critics of his style of government. An academic by training with considerable charm but little popular touch, he has spent most of his time in office in the capital Brasilia and has scarcely

supposed to understand society, but you would not guess it Mr Paulinho da Silva, a moderate union leader, who com-plains Mr Cardoso is not listening to such important sectors as the unions.

Mr Cardoso's veto of the

minimum wage rise silenced critics who said that, with so iitle executive experience, he would have trouble pursuing unpopular policies. But his clumsy handling of the issue raised fresh questions about the speed of decision-making in his government

The veto was embarrassing because Congress has just voted its members, the president and his ministers pay rises of 100 per cent and more. In a symbolic gesture, Mr Carand his ministers would take a 25 per cent pay cut until the minimum wage was raised. It was such a politically obvi-

ous move that analysts asked why Mr Cardoso had not made it 10 days ago to defuse the matter. According to a friend the delay stems from Mr Cardoso's character. He is a cautious man who does not like to act until he has built consensus. At this speed, however, optimistic forecasts for quick approval of the government's reforms are likely to be dashed

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Citing unpublished IMF forecasts, Mr Waigel said Germany's growth rate was due to reach around 3 per cent this year, catching up with the growth rates of other G7 coun-

Speaking after the weekend meeting in Toronto of finance ministers and central bank low inflation" in spite of the governors from the US, Japan, Germany, Britain, France, Italy and Canada, the German minister said strong growth would have a positive impact on the labour market. "We expect an appreciable drop in the number of unemployed this year," he said.

While Mr Waigel was the most upbeat of the G7 ministers, others shared his optitries. Growth should quicken mism about the world eco-ministers were very pleased

Mr Robert Rubin, the US

treasury secretary, said he still expected "solid growth with Federal Reserve System's increase of % percentage point in short-term interest rates last week.

Mr Yasuo Matsushita, the governor of the Bank of Japan, told reporters that "sustainable growth is possible" in spite of the Kansai earthquake. Mr Paul Martin the Cana-

dian finance minister who

hosted the meeting, said all

formance of the G7 countries. However, he warned there was "absolutely no room for complacency". The G7 countries needed

sound public finances and a non inflationary environment to sustain growth, shared prosperity and job creation. Struc-tural reforms of labour markets were essential to reduce

Mr Martin said the ministers had agreed that greater efforts had to be made to consolidate fiscal deficits and that all were

product in their countries. Mr Waigel said Germany

would keep the growth of fed-eral spending markedly below the growth of its nominal gross domestic product in the medium term.

He said the German government adhered to the goal of a "leaner state" and forecast that the public sector's share in GDP would be reduced from about 50 per cent at present to 46 per cent by 2000. That would correspond to the level before

But, as he relaxed in his

ing".
Far from ruining the atmo-

cussions on the future of the international financial institu-

the Mexican experience. It has given people a real perspective on what it's like to deal with one of these things, rather

New boy Rubin takes crisis in his stride

than hypothesise about it," Mr

Mr Rubin, who took over

Rubin said.

Talks on Mexico breathe life into finance meeting

By George Graham in Toronto

Mr Robert Rubin had expected his first meeting in Toronto this weekend with finance ministers from the Group of Seven leading industrial nations to be "rather formal and set". All the more so as the newly installed US Treasury secretary had some explaining to do after last week's rift between the US and Europe over the \$50bn aid package for Mexico.

hotel room after a closing lunch with his European and Canadian colleagues - the Japanese finance minister had to leave early to fly back to Tokyo - Mr Rubin said the meeting had "turned out rather informal and freewheel-

sphere, he said, the Mexican crisis had given life to what might have been academic dis-

"The discussions here were materially different because of of interesting that the first thing that came along was something my own background peculiarly equipped me to deal with," said Mr Rubin. He had ample experience of putting together large loans in his 26 years at Goldman Sachs the Wall Street investment

But he was muted in his assessment of how much the finance ministers had actually decided on the issue of the international financial institutions, scheduled to be a principal topic of discussion when the G7 heads of government meet at their summit in Hali-

fax later this year. Mexico has heightened what Mr Rubin called the "parsing" of the problem, but I don't think it has brought us any closer to what ought to be done". He was particularly cautious about the usefulness of tighter international surveillance of economic policies, which has become a regular phrase at G7 meetings.

from Mr Lloyd Bentsen as "If you have beightened sur-Treasury secretary less than a veillance, and as a consemonth ago, was plunged immequence, a more acute sense of diately into the Mexican crisis. what conditions are, what do "I guess I signed up to do you then do with that acute whatever came along. It's kind

Chechnya 'threat to Moscow's budget'

By Robert Chote,

The cost of waging war in Chechnya threatens to break the Russian government's budget and further undermine progress towards stabilising its economy, according to Mr Theo Waigel, the German as evidence the fact that many finance minister.

The finance ministers and central bank governors of the . chnya campaign. Group of Seven expressed "Everything unanimous concern about Russia's efforts to put down the rebels in the breakaway repub-

Mr Waigel said he was worried that economic reformers might have too little influence in the Russian government to keep up the momentum of the stabilisation process. He cited key reformers had been distancing themselves from the Che-

"Everything depends on ensuring the reformers are in charge," agreed Mr Kenneth Clarke, the British chancellor

would have to push forward of quotas on Russian oil free market reforms if it exports at the start of the year wanted more financial help. and the progress of the budget through two of its three read-ings in the Russian parliament

> Mr Paul Martin, the Canadian finance minister, said the G7 strongly encouraged the Russian government to continue free market reforms: "Further debt rescheduling for Russia will depend on the introduction of a comprehensive reform programme that will merit International Monetary Fund support."

> Moscow trying to secure agree-

ment on a new \$6.25hn standby bring down the inflation rate loan, having already loaned

Mr Martin said the G7 was concerned that the costs of the war in Chechnya - estimated by some economists already to exceed \$1bn - would put further pressure on the Russian government's already stretched finances.

He added that the G7 was also worried by the recent rise in Russian inflation, which has more than trebled to 16.4 per cent between August and December. The IMF has made a IMF officials are already in further loan agreement conditional on a robust package to

sharply again. The G7 finance ministers will meet Russian representatives in Washington at April's spring meeting of the IMF's policy-making interim committee.

Mr Waigel also gave his fellow finance ministers an encouraging report on his visit to Ukraine last month, arguing that the country's reform efforts deserved continued sup-

Mr Martin said the G7 "welcomed the Ukraine government's implementation of bold and sweeping reforms since

Ministers put Mexico rift behind them

Hurt European feelings seem to be soothed, writes George Graham

espite the disagree- dessus had agreed to provide by last week's hurriedly concocted rescue package for Mexico, finance ministers and pains to put the rift behind

colleagues understandably had about the level of consultations are concerns that we can relate to, and I think they were solved in the meetings," said Mr Robert Rubin, the new US Treasury secretary, at the end of his first G7 gathering.

But it was not just proce-European governments to take the highly unusual step of formally abstaining when Mr Michel Camdessus, the International Monetary Fund manag ing director, asked for his board's approval last Wednesday of the IMF's share of the \$50bn rescue plan: a total of \$17.8bn, comprising an exceptional \$10bn on top of the \$7.8bn standby loan Mr Camdessus had negotiated with Mexico just a week earlier.

Underlying the split were serious disagreements over the substance of the package - disagreements compounded by the feeling of many European governments that the package had been foisted on them by President Bill Clinton without adequate consultation. One important source of the division was Germany's scepticism shared in part by the UK, but not by France - about the extent to which contagion from Mexico might spread into a systemic crisis affecting all the

emerging markets. In the two days between Mr Clinton's announcement of the new Mexican rescue plan on Tuesday morning and the IMF vote late on Wednesday night, the Europeans pressed for two main kinds of change to the package: for the disbursement of cash to Mexico to be phased more gradually, and for an assurance that the \$10bn the European central banks were reluctantly putting up through the Bank for International Settlements would receive some kind of priority over the US's \$20bn when it came to be

Behind these seemingly technical complaints lay a number of issues of principle. These ranged from the moral hazard that an easy bailout for Mexico might discourage other countries from taking tough steps to correct their economic policies before a crisis, to the question of the US's particular regional responsibility to help

"It's clear that Camdessus Rubin and Summers [Mr Larry Summers, under-secretary for international affairs at the US Treasury] seriously misjudged the importance the Europeans attached to these changes. one European financial official

Germany was particularly insistent on the need for dis-bursements to be phased, and was outraged that Mr Cam-

ment between Europe Mexico with \$7.8bn in one and the US provoked chunk, to be available this morning. German officials felt this undermined the whole principle of conditionality central bank governors from under which IMF loans are the Group of Seven leading usually made: the second half industrial nations were at of the loan, they argued, should only be disbursed when them in Toronto this weekend. Mexico showed that it was, ed, carrying out t economic programme it had agreed with the IMF.

The original \$7.8bn standby loan was to be disbursed in with IMF standbys. German feelings were not soothed by the perception that Mr Camdessus had decided to disburse dural differences that led six the entire amount upfront under pressure from the US a perception which US officials

'There will be a BIS loan, but on our terms, not theirs'

Although Germany did not win satisfaction on the first \$7.8bn, it has received assurances that the supplementary \$10hn safety net to be provided by the IMF will be properly

France, which chose not to abstain from the IMF vote. focused more on the credit seniority of the different components of the \$50bn package Although the Europeans did not go so far as to insist that the \$20bn from the US should he the first to be drawn and the last to be repaid, they wanted some recognition that the US money was not pari passu either with the \$10bn to be put up by the BIS or with the IMF's supplementary

Although European officials say the US has recognised the principle that its \$20bn should be used first, US officials are reluctant to confirm this, and deny in particular that they have agreed to any rigid formula, such as the suggestion that \$2 of US money would be drawn for every \$1 from the IMF safety net. Several European govern

ments were particularly irritated that Mr Clinton appeared to have promised their money to the rescue package through the BIS's \$10bn, on which they were scarcely consulted. Details of the BIS loan remain extremely vague, and European officials are taking the opportunity of the negotiations to reinforce the point that the US cannot throw other people's money about

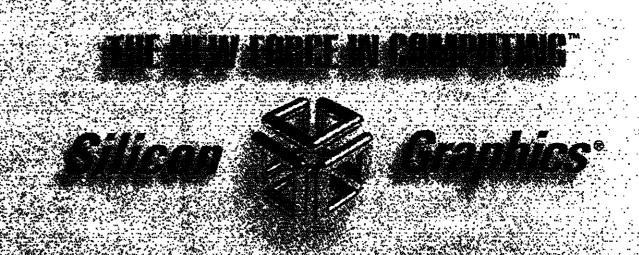
There will be a BIS loan, but on our terms, not theirs," said a senior European finance official Those terms are now being

the finance ministers have put their row behind them. "What's done is done," said Mr Theo Walgel, the German finance minister, as he left

worked out by officials, while

ASSESSMENT OF THE PROPERTY OF SILICON GRAPHIC CUSTOMERS in the FORTUNE GLOBAL 100 Mitsubishi Heavy Industries Samsung ABB ASEA Brown Boveri Dow Chemical Alcatel Alsthom Eastman Kodak Sharp Mitsubishi Motors Amoco E.I. Du Pont De Nemours Siemens Mobil Atlantic Richfield Elf Aquitaine Motorola BASF Ssangyong Exxon NEC Baver Fiet Sumitomo Metal Industries Nippon Steel **BMW** Ford Motor Nissan Motor Texaco General Electric Boeing NKK Toshiba Bridgestone General Motors Total Petrobras British Aerospac Hitachi Toyota Motor Philip Morris Hoechst Canon Philips Electronic Unilever Chevron Honda Motor Procter & Gamble United Technologies Chrysler Johnson & Johnson Renault USX Ciba-Geigy Volkswagen Matsushita Electric Coca-Cola Rhone-Poulen Daewoo McDonnell Douglas RJR Nabisco Holdings Xerox Daimler-Benz

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Last-ditch deal between US and China cannot be guaranteed

Trade row likely to take negotiators to the brink

US officials have seen it all before, but they are not taking for granted that the latest trade row with China will end like other such disputes of the 1990s - in a last-gasp agree-

We hope that agreement can be reached in the next three weeks before sanctions are due to be implemented." said one US official. But we cannot be sure of a successful outcome

On other occasions in the past three years, Beijing and Washington have approached the brink, only to pull back at the last moment. In January, 1992 the two sides reached an eleventh-hour agreement on steps to curb intellectual property rights violations after the US threatened sanctions and imposed a deadline.

In October of the same year a last-ditch agreement was achieved on market access for US products to China after shington published a hit list of Chinese imports to be targeted with higher tariffs. Beijing threatened retaliation.

Then again, in January 1994, the two sides reached agreement on voluntary quota restrictions on Chinese textile exports to the US when a trade war threatened after talks had broken down in December 1993. Again, a sanctions threat appeared the catalyst to agree-

The US is the third largest foreign investor in China behind Hong Kong and Taiwan and by the end of 1994 US companies had pledged about \$20bn in investment. Although the disputes have posed serious potential disruption to trade, they are not the only rows to have bedevilled Sino-US relations during the 1990s. This period, which has seen China's trade surplus with the US balloon (from about \$10bn in 1990 to \$30bm in 1994) has been marked by persistent trade-related problems.

These range from arguments about dumping to access for American agricultural products to the Chinese market.

last year to allow trial shipments of American apples was regarded as something of a

Other issues that at various times cast a shadow over both commercial and political relations include US bans in 1991 and 1993 on exports of high-

■ June 1989: US imposes ban

on military transfers to China

■ June 1991: US bans exports

retaliation for Chinese missile

sales. The ban was lifted in

■ November 1991: Deadline

property rights violations.

August 1992: US publishes

44-page hit list of Chinese

imports to be targeted over

lack of market access. Issue

resolved October 1992 after

dline extended to January

on curbing intellectual

16 1992. Last-minute

last ditch discussions

memorandum of

■ August 1992: Under

understanding signed on

prison labour. Practice

■ September 1992: China

threatens tariffs against US

products over proposed sale of

tech items such as super-com-

puters in retaliation for Chi-

nese transfers of missile tech-

nology - notably the M-II

Perhaps the most bizarre dis-

pute of the 1990s came in 1993

when the the US navy inter-

cepted a Chinese ship, the

Yinbe, in the Gulf alleging that

it was transporting substances

to Iran for use in chemical

Inspection by Saudi Arabian

technicians in the presence of Chinese and US officials found

that there was no thiodiglycol

and thionyl chloride on board

as had been alleged.

missile to Pakistan.

curbing exports produced by

emains relatively widespread.

after Tiananmen massacre.

Ban remains in force.

of satellite parts and

February 1992. .

highspeed computers in

Sino-US trade relations have also been buffeted in the past few years by the annual wrangle over renewal of China's Most Favoured Nation trading status in the US

150 F-16s to Taiwan. Threat

punitive anti-dumping tax on

persist across a wide range of

■ August 1993: US re-asserts

missile technology. Sanctions

December 1993: Trade war

imports of modular steel pipes.

not acted upon - yet.

■ July 1993: US imposes

Dumping disagreements

sanctions over exports of

threatened over illegal

beyond quote to US.

trans-shipment of textiles

Agreement reached at last

minute in January 1994.

Clinton renews MFN and

de-links trade and human

US at loggerheads over

February 4 1995: US

Gett talks stalled.

■ December 1994: China and

Beijing's application to join

World Trade Organisation.

publish \$1bn list of Chinese

imports for punitive sanctions.

the issue: but the Republican-

dominated US Congress may

well seek to use MFN renewal

this year to put pressure on

China on a range of issues,

This latest argument over

intellectual property rights may also further cloud talks on

China's application to join the

World Trade Organisation -

the successor body to the Gen-

eral Agreement on Tariffs and

Discussion was due to

resume in Geneva this month:

although China has been

demanding concessions from

the US and others before it was

including human rights.

China announces retaliation.

May 1994: President

products.

lifted in 1994.

Gatt negotiating partners of exorbitant demands and prospects for early agreement are President Bill Clinton's decinot bright. The possibilities of a calm resolution of the intellectual sion last year to de-link trade

way for calmer resolution of property rights dispute seem more promising, if only because the two sides have SAGA OF STORMY RELATIONS travelled down this road before

> On January 17 1992, the two sides signed a memorandum of understanding in which Beiing agreed to observe the international convention to protect patents and copyright Mr Li Langing, China's foreign trade minister at the time, said China would do an "earnest job" to fulfil its commitment to eradicate intellectual property

> But now, three years later, by any objective measure Beijing has failed to live up to its commitments. Piracy of such items as compact and laser discs, computer software, videos, books and magazines is even more blatant, and the counterfeiting industry has mushroomed.

Sino-US negotiations on intellectual property rights violations have dragged on for about a year. Attempts to reach an agree-

ment in Beijing late last month faltered but the two sides have reported significant progress. China has not yet said whether it will send officials to Washington to continue the negotiations. On Saturday, Mr Mickey Kantor, the US trade representative, renewed the

invitation for further discus-

The US government, mindful of likely increased pressure from Congress and the American information and entertainment industry, has made it clear it will not be content with vague undertakings such

as those provided in early 1992. This time, the US is seeking early and verifiable "concrete" action against the counterfeit ers. Further brinkmanship lies



US business hails 'line in the sand' on piracy

By Nancy Dunne

When President Bill Clinton last year de-linked the issue of human rights from trade, it was meant to clear the way for a more business-like relationship but China has declined, or en unable, to do business.

Dealing with China has not been easy in the best of times, but the last year was particularly volatile. China's cancellation of McDonald's 99-year lease in a prime Beijing location has come to symbolise the arbitrary and capricious treatment many US businessmen

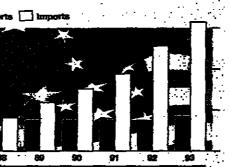
US trade with China

viewed as having sent a signal

of weakness to Beijing. However, ending the threat to China's Most Favoured Nation status is still viewed as necessary. Threatening MFN withdrawal is tantamount to threatening economic nuclear attack: the fallout would inture US companies as well.

imposing sanctions \$7.08bn (9690m) in imports is a more precise weapon, which leaves the bulk of trade untouched for now.

At this point Mr Mickey Kantor, the US trade representa-tive, had no choice but to act.



in China, Investors in power projects have found earnings capped at around 12 per cent and there remains the threat of new taxes on foreign ventures. "US business is fed up," said Mr Greg Mastel, at the Economic Strategy Institute, a Washington-based think-tank. Until the Chinese start

there comfortably or safely." It was business, whose lobbyists hold increasingly more sway in Washington, which convinced the Clinton administration last year to break the link between trade and human

playing, at least by their own

say they have come to expect intellectual property rights of in China. Investors in power US companies and its persistent danial of market access for intellectual property-based products and industries has damaged US commerce and caused serious losses to American companies and workers," he said.

We cannot stand by while the interests of our fastest growing most competitive He sees the US-China trade

relationship as increasingly "unbalanced." While US climbed from \$3.1hn to \$38bn. The Hong Kong trade office drawn," he said.

on China's behalf - and on behalf of its own companies which play a key role in US-Chinese business relations. But Beijing has been unable to enforce its will in the provinces despite recent efforts and show trials of intellectual prop-

erty rights violators. No action has been taken against 29 factories, which mass-produce US counterfeit goods. This fallure by Beijing is attributed in Washington to the power struggle over the succession to Deng Xisoping, China's leader.

There is some belief that the sanctions will give political cover to the central government, allowing it to go after the pirates. At the very least, it imposes some pain in the prov-

its own reasons not to co-operate, according to Professor Kenneth DeWoskin of the University of Michigan Business China's failure to gain entry

Meanwhile, China has had

into the World Trade Organisation is the final straw in US-led obstruction to Chinese economic development.

Beginning with sanctions following Tiananmen Square, and including both the Chinese failure to gain permission to host the 2000 Olympics and the diplomatic morass surrounding MFN status, frustration with US policies has been growing dily." he said.

Furthermore, what to the US is piracy is simply business as usual for the Chinese, he said. There is no concept of intellectual property as a right.

nies will suffer from the sanctions, most businesses and labour will unite behind them, exports to China rose from according to Mr Jack Valenti, \$35m to \$8.85m a year during chairman of the Motion Picthe last decade, China's tures Association of America. "A line in the sand has been

HK calm as threat of tariffs grows

in Hong Kong

Hong Kong was keeping its head down at the weckend as the trade dispute between the US and China over intellectual property rights edged closer to the imposition of tariffs.

The colonial government said it hoped the two countries would settle their differences before the end of this month when US sanctions, and China's threatened counter-measures, become effective.

Hong Kong does not see its interests threatened by a negative outcome to the current Sino-US trade dispute as it has by outcomes to previous con-flicts - notably the renewal of China's most favoured trading (MFN) status in the US mar-

In the current dispute, the threatened imposition of punitive tariffs is estimated to cost Hong Kong less than one tenth of a percentage point of growth this year.

By contrast, the government estimated last year that the loss of MFN would throw more than 70,000 people in Hong Kong out of work and knock up to three percentage points off the colony's projected

Nevertheless the government said it would continue to urge the US and China to take into account Hong Kong's interests. This plea is likely to fall on deaf ears in Washington, which is particularly annoyed by the failure of the Hong Kong and Taiwanese authorities to stop the re-export and sale of China-made pirated CDs and computer soft-

At the weekend Mr Mickey Kantor, US trade representative, said Hong Kong and Taiwanese authorities had the power to stop this trade.

Mr Jimmy McGregor, repre sentative for the Hong Kong eneral chamber of commerce in the local legislature, said he remained optimistic the US and China would avoid a trade war. The publication by the US of a list of products it would penalise if agreement were not reached was a "tactical" move. he said.

Taiwan yesterday urged its

companies to invest outside China as businessmen devised schemes to dodge a possible trade war between the island's two biggest trade partners, the US and China. Reuter adds from Tainei. A senior official gave a clear warning on the perils of China commerce and island's top policymaking body toward the mainland called for a meeting of busipessmen to discuss a worsening investment climate there. Some 25,000 Taiwanese-invested businesses capitalised at between \$10bn and \$20bn. operate in mainland China.

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Restrictive practice claims put Microsoft back in firing line

Louise Kehoe on the controversial US software maker

icrosoft is again the centre of controversy over its dominant role in the world market for personal computer software and its ambitions to become a leading provider of "information highway" software and

Last week, Justice Department investigations took a different turn and the inquiries are said to reach far beyond the issue of whether the proposed merger of Microsoft and Intuit, publisher of Quicken, the market-leading personal finance program, will limit competition in the personal finance software market.

According to a legal brief filed by the Justice Department last week, a document purported to provide evidence of Microsoft's threatening behaviour toward a competitor was obtained only "recently. in ongoing investigations of the Microsoft Intuit transac-

The target of four and a half years of investigation by the Federal Trade Commission and the US Justice Department's antitrust division, Microsoft appeared to emerge virtually unscathed last July when it agreed to enter a "consent decree" to narrow charges.

The company may have been premature, however, when it said the antitrust settlement would have "no material affect" on its financial performance and enable it "to put this behind us and move for-ward. . . avoiding further expense and distraction".

Far from silencing Microsoft's critics in the software own service, the "Microsoft

industry, the court proceedings to approve the proposed anti-trust settlement have produced new allegations of restrictive practices.

Unnamed competitors have charged that the industry leader deliberately pre-an-nounces products to stall sales of competing products and that on one occasion Microsoft threatened another software company not to develop a product designed to work with a competitor's operating system

An extended Justice Department investigation of Microsoft's planned \$1.5bn acquisi-tion of Intuit has also put Microsoft back in the antitrust spotlight.
Microsoft maintains that

critics of the antitrust settlement are raising "old issues"

that have already been thoroughly investigated by federal authorities. The company also insists that the Justice Department's examination of its planned Intuit acquisition is "routine".

However, agency officials are said to be evaluating competitors' arguments that Microsoft might leverage its dominant role in personal computer operating systems - where it holds close to 90 per cent of the world market - to achieve prominence in other industry segments such as the online services sector.

Microsoft plans to launch its

Network" later this year and has said that access to the service will be provided via a new version of its widely-used Windows operating system soft-

Also worrying competitors is Microsoft's strategy of incorporating more and more func-tions into the Windows program. Since the vast majority of PCs are shipped with Windows pre-installed by the manufacturer, this narrows the opportunities for third parties to sell add-on software.

Similar arguments were laid out in a white paper submitted to the Justice Department on behalf of a group of anony-mous competitors last November. They maintain that Microsoft has repeatedly used its power in one market segment to move into another.

Whereas earlier Justice Department and FTC investigations of Microsoft looked at existing markets, the white paper attempts to predict what the impact on competition will be if the Intuit acquisition goes

"You have got to look at the big picture. . not at isolated segments of the market," says Mr Gary Reback, a California lawyer representing the group of unnamed companies. "You have to look five years out like Microsoft does.

Competitors point out, for example, that the Intuit acquisition could give Microsoft a head start in the emerging field of electronic commerce, especially if elements of the finance program were incorporated in a future version of Windows. Microsoft's critics

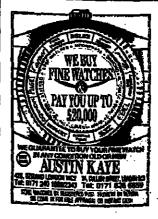
appear to be attempting to use the court proceedings relating to the proposed antitrust set-tlement to put a fire under the Justice Department's investigation of the antitrust implications of the Intuit acquisit

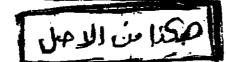
Their strategy could pay off.
Judge Stanley Sporkin, hearing

the case, has made it clear that he has serious doubts about approving the settlement.

However, the Justice Departevents - has sided with Micro-soft in attempting to quash fur-ther public debate of the

"Ongoing and future enforcement efforts...could be prejudiced by public debate concerning evidence or legal theories...not relevant to these proceedings," the Justice Department said in its brief.





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What will replace it? Find out over the next four days.

Ministers split over EU single currency

called for continuing UK

involvement in technical talks

on monetary union, and

warned that companies might

take part in a single currency

even if the government refused

to join. Without naming Mr

Major, Mr Heseltine came close

to accusing the prime minister

of appeasing voters angered by

Demonstrators squeeze sales of animals to France and Netherlands

ject to fresh conditions.

By Kevin Brown, Political Correspondent

Mr John Major's hopes of crafting a unified Conservative policy on Europe suffered a severe blow yesterday as cabinet ministers continued to present starkly differing approaches on economic and monetary union.

As rightwing MPs applauded the Eurosceptic tone of Mr Major's speech to the Thatch-

erite Conservative Way For- might participate in 1999 subward group on Friday, Mr Jonathan Aitken, a junior minister at the Treasury, ruled out a single currency. "I don't want to see a single currency, period, for as far as I can possibly foresee," he said.

Mr Aitken's comments, on independent television, went further than Mr Major's compromise proposal that the UK should refuse to join a single currency in 1996 or 1997, but

recession and "indigestion" But Mr Michael Heseltine, establishing the EU's single trade and industry secretary. market.

"You can react two ways to such a shift in public opinion: one is to say the public must he right . . . the other is to put over the positive argu-ments of British self-interest in the belief that you ought to lead public opinion back in the direction in which it is best

However, Mr Major's speech caused by the difficulties of prompted oblique criticism from Sir Leon Brittan, vice-president of the European Commission, and a former Tory cabinet minister.

Choosing his words carefully. Sir Leon suggested on BBC television that there was a conflict between the prime minister's need to maintain a parliamentary majority and the UK's long-term interests in

Airports security squad faces cuts

The government is likely to cut about a third of the jobs at Transec, its specialist security division which regulates and inspects anti-terrorist measures at ports and airports, Clive Cookson writes. About 35 of the 100 staff are expected to lose their jobs as part of a Department of Transport drive for efficiency savings, according to a memorandum written last week by the head of security and leaked to Channel 4

Last week Mr Brian Mawhinnev. the transport secretary. had to answer emergency questions in the House of Commons about allegedly lax anti-terrorist checks on Channel tunnel trains between England and

France. Mr Michael Meacher, the opposition Labour party's shadow transport secretary, said yesterday: "Mr Mawhin-ney told us in solemn terms last Monday how seriously he took security, but he did not tell us that he had just approved a 30 per cent cut in his own department's security division. The cynicism take one's breath away."

The government set up Transec in the wake of the destruction in 1988 on a Pan-Am airliner over the Scottish village of Lockerbie. Air traffic controllers

warned yesterday of possible strike action if the government attempts to privatise National Air Traffic Services, a part of the Civil Aviation Authority. UK NEWS DIGEST

Rules for companies tightened

All companies registered in the Isle of Man will be required to appoint a Manx-registered corporate agent under proposals by the island's financial regulator. Any company without an official corporate agent, who will be obliged to ensure it is not used for illegal purposes, will be removed from the island's company register. Agents failing to comply with the law will also be struck off.

The proposals appear in a consultation paper from the island's Financial Supervision Commission, produced at the request of the Many government. The Isle of Man is a self-governing Crown dependency and suffers, like other offshore financial centres, from abuse of its companies by money launderers, drug traffickers and other criminals. Some practitioners are consistently diligent while others will set up companies for people about whom they know very little apart from their ability to pay fees. Sue Stuart, Isle of Man

Tax leadership wanes

The UK's leadership in setting the lowest corporation tax rates during the 1980s has been taken over by Nordic countries which previ-ously had some of the highest rates in the industrialised world, a survey by accountants KPMG has found. Finland, Norway and Sweden have the lowest corporate tax rates among member countries of the Organisation for Economic Co-operation and Development. KPMG says little progress has been made by OECD countries towards reducing the gap between the countries with the highest and lowest tax

The UK has the fifth-lowest corporate tax rate, unchanged from the last KPMG survey in July. But Mr Ian Barlow, head of tax at KPMG. said that in the past two or three years Finland, Norway and Sweden had cut corporation tax rates to below 30 per cent. Rulph Ackins

Drilling to increase

Oil companies are set to increase their offshore drilling by 25 per cent this year, says NatWest Wood Mackenzie, the Edinburgh con-sultants. A survey published today shows 110 exploration or appraisal wells are likely to be drilled this year in the UK continental shelf. The number is the highest since 1992.

Wood Mackenzie says development drilling is also likely to increase over the next year in response to the record number of new field and satellite approvals by the UK government last year. Robert Corzine

worth £250,000 (\$390,000) in a raid on Garrard's, supplier of jewellery to the British and other royal families. Part of Regent Street in the heart of London's West End was cordaned off as 70 police spent five hours in and around

the Garrards building. It emerged later that the thieves, one dressed as a policeman, had left after is minutes. Two security about to take a bag of jewellery to unspecified "continental clients" in London were tied up. Mr Richard Jarvis, Garrards managing director, said: The value is not significantly high - somewhere in the region of £250,000. I think we did get off lightly." Garrards is part of the Asprey group of which Mr Naim Attallah is chief executive.

Protection for workers

The Equal Opportunities Commission yesterday urged the government to provide part-time employees with more legal protection. From today the UK's 4.5m part-timers will be covered by legal rights if they have two years' continuous service with their employer. The rights cover redundancy payments, unfair dis-missal and equal access to extended maternity entitlement. They bring the workers' rights into line with those for full-timers. It has been estimated that 750,000 people will benefit

immediately. The changes follow the government's acceptance in December of a House of Lords judgment which said the government was in defiance of European Union equality laws by discriminating against women part-time work-ers. The commission said the rights were "only a first step" in improving the position of Britain's women, who make up 87 per cent of part-time employees. "They are not enough to protect an increasing workforce of part-time workers," it added. Robert Taylor

Upturn continues

More than a quarter of British companies believe they will have to forgo some export orders in 1995 in order to meet rising domestic demand, though export confidence overall remains at very high levels. A survey of more than 1,000 companies by Gallup on behalf of DHL International (UK) confirms that the export-led recovery remains in full swing, with manufacturers increasingly confident about

Meanwhile, an article today by the HSBC banking group concludes that buoyant exports should help the economy record a current account surplus this year. This is in spite of a likely surge in imports as investment spending begins to recover. The decline of the manufacturing sector in the past 20 years means it can no longer meet demand for capital goods.

■ Number of elderly people grows: The number of people aged over 100 in Britain rose from 300 in 1951 to 4,390 in 1991, said Professor Nick Bosanquet, Professor of Health Studies at London University. He said Britain faced a big challenge from demographic change, and would soon need to pay for 100,000 more places in nursing and residential homes. In 15 years, 5.1 per cent of a national population of 62m Three thieves described by police as "professional and determined" escaped with jewellery per cent of the present total of 58m.

Farmers may round on protestors

British farmers are enjoying their highest level of income for 10 years, but are neverthe less far from confident about the immediate future.

As the National Farmers' Union of England and Wales gathers tomorrow for its annual general meeting, any return of confidence will be overshadowed by concerns about protests against exports of live animals.

Delegates will look for reassurance from their leaders that they will be able to head off the barrage of bad publicity before it spills into other areas of their business.

Many farmers want the NFU to take a stronger line with protesters. Some want to take the law into their own hands and threaten to turn up to escort lorries at ports where demonstrators are blocking the

Sir David Naish, NFU president, believes farmers will lose all public support if they rush into battle with activists. British farmers are angry at protestors because they believe their standards are already among the highest in the Veal crates have been ban-

ned in Britain for four years but are still used in France and the Netherlands. The government and the NFU say the battle must now

be fought in Brussels to try to force a ban on crates and introduce journey limits for live animals throughout the European Union. But some of the more radical

farmers say they cannot wait for Brussels to act because their businesses are suffering

1994 Dec 19 Managers at Prestwick Airport in southern Scotland halt exports of five calves

1995 Jan 2 Dozans of protestors half trucks taking calvee and sheep for pading at post of Shoreham in southern England. Rocks are hurted through Jan 41,000 police assemble at Shorehart to contain further disturbed

Jen 8 Agriculture minister William Weldegrave admits that calves from the farm in south-west England are sold for rearing in maintand Europe in crates

of the type banned in UK in 1990. Jan 13 Truck taking calves to Swanses airport returns to term after profesions crawl beneath wheels and one chains his neck to an axis. Jan 18 Police at port of Brightlingsee in testem England remove cars placed in road to block trucks loaded with ceives. Police hold back demonst

atter cars are recisced with tables from a pub. Jan 21 European Union brings forward review of methods of rearing well. Jan 28 Managers at Swessee alsport in south Wales decide to held export of Jan 31 Waldegrave says in letter in Financial Times that EU rules ber UK from ordering unliateral teat on

Feb 1 Jill Phipps, a 31-year-old mother whose family is heavily involved in protests against trade, is killed falling under truck of calves heading for termac at Covernty alread in English Midlands.
Feb 4 Phipps' father charged with trespess at Covernty alread.

Mrs Nancy Phipps, whose daughter Jill was killed while protesting against live animal exports last week, said sterday she was also willing to die for the cause. "I will go on campaigning, and, if it takes my death, I will die with Jill," she said. "I should have been the one who died. She had her life before

now. Dairy farmers are the first to be affected as the 500,000 male calves which are exported each year to continental veal crates are an inevita-

tion – and supplement producers' income. Calf prices at cattle auctions have varied widely from week to week depending on how many export consignments are get through. Last week prices had recovered to an average of £103 (\$159) per head compared with £110 a year ago. But the

ble by-product of milk produc-

her. I will never forgive." Mrs Phipps's husband Ben, who is 70, was arrested on Saturday during a protest at Coventry airport their

"I cannot believe this has happened in England," Mrs Phipps said on BBC Television yesterday. "We are supposed to be a civilised country."

week before they were at £78. Mr Martin Burtt, a farmer from northern England, says about 5,000 additional calves a week are being reared in Britain rather than exported. "This will have a fairly profound and dramatic effect on the price of beef when it comes to market in 18 months."

Lamb producers are also being hit by the blockades on live shipments. Mr David Williams, a Welsh farmer, highlights the importance of the trade in live lambs. British

lambs which are slaughtered in France command a premium of at least £11 per animal over carcasses exported on the hook.

Nevertheless, although some farmers are seeing their earnings hit by protests, those earnings are coming from a strong base. Incomes were up 4.4 per cent in real terms last

Sir David wants farmers to focus on the challenges they could face from the Uruguay Round agreement which introduces freer trade in agricultural products. But his message is being lost in an uprising of outrage and bitterness among his members.

He said: This has been a wonderful year for many farmers - they are getting closer to the marketplace and becoming more competitive - but the protests have overshadowed the whole structure of the

Royal jeweller robbed



REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a

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ing the hotel's dreary garden. With admonitions from Financial

Times budget control ringing in my ears, the choice seemed simple enough when I arrived in Lausanne,

Switzerland for the start of a five-

week business course last autumn.

Shaving SFr500 (£250) or so from my

accommodation expenses was a

worthy - if not necessarily heroic -

By the end of the first "module"

The results of these tests are typi-

I'm a bit of a convert - but what

struck me most at IMD was how the

accompanying psychobabble rapidly and constructively became a com-

mon language for the more than 50

middle and senior managers from

Europe, North America, South

Africa, Australia and East Asia who

had come together for the Ped

Phrases like "shaper", "plant" and "company worker" were posi-

tively tripping off our tongues after

the first few days, and long before

we said our last goodbyes we had

become experts on the character

types represented by the initials

That lingua franca was important

because at its best IMD's executive

programme was more than a skill-

sharpening session where things

are taught and participants listen.

At a different - and arguably more

ambitious - level it became an exer-

relationships between people devel-

fear of failure - that they are able to step back and look at themselves

objectively, confront criticism and

experiment in ways which might be

impossible in their own rigid corpo-

oped and new ideas blossomed.

INFJ and ESFP.

MANAGEMENT

oom with a lake view Tim Dickson was one of 50 participants who attended an executive beautiful and reputedly lively at night. Or quicourse in Switzerland. Here he recounts the experience eter, more modest sleep ing quarters, overlook-

What it's really like at business school



The class of 94: accountants, engineers, IT specialists, personnel people and even a journalist (back row, fifth from left) from 25 countries at

rate cultures. It is also because they are liberated from their management hierarchies - everyone at business school is equal – that they cannot only dress down, but let

their hair down. True, it sometimes seems strange being back in a classroom but the point about executive courses is that there are no MBA-style assessments or any sense of working for a

formal qualification.

The metaphorical loosening of the executive tie, though, does not happen overnight. Most of my fellow participants at IMD were jovial types - the classroom banter, particularly from Myers/Briggs "extroverts" was light-hearted and cise in human interaction in which good-natured from the start - but I still felt it took a week or two for

If in no other way, this could be Critics often deride the business judged by the crush - or lack of it in the early days - in the hotel bar school campus as an artificial environment remote from the real world. But while there is some (complete with lakeside view). One reason for that was the volume of truth in this, those who make the jibe draw the wrong conclusions. It homework - two hours of case study assignments and additional is precisely because those attending reading even for the brightest and courses like the Ped are divorced from their offices - sanitised from daily pressure, internal politics and best - which came on top of an already exhausting day.

everyone to relax.

Breakfast was usually taken between 7am and 8am - in some cases after the early morning jog organised by one participant from Nestlé. The first session began at 8.30am "Swiss time" (i.e. sharp), while afternoon and evening sessions extended on occasions until 7pm. Indulging the natural tendency to recover with a lengthy dinner - thereby failing to plough through the necessary set texts -put "offending" participants at an obvious disadvantage in the discussions next day.

"I felt last night that the course had been going a week," I wrote in my diary the first Wednesday, "and then realised with horror that we

would be dishonest not to admit that freedom from family pressures facilitates reflection. I know, though, that I was not alone in desperately missing my

problem for everyone - those used

to long business trips to the other

end of the world seemingly took the

long absence in their stride - and it

wife and children at the beginning, something which not even my fellow sufferer from BT could instantly put right with advice on his company's attractive interna-

Critics often deride the business school campus as an artificial environment. While there is some truth in this, those who make the jibe draw the wrong conclusions

had only been there for 48 hours." tional chargecard discounts.
The handful of British-based par-"Yesterday began with the star-tling news", I went on despairingly, "that one of my breakfast neighticipants faced a particularly cruel dilemma just an hour's expensive flying time from London. Our Swiss bours had been in a study room on colleagues were able to slip home campus till after midnight discussafter classes on Saturday morning ing cranberries (the subject of that evening's case). How can people do and still make a weekend of it; the this and still observe Swiss time?" South Africans and Pacific rimmers were far enough from home not to Coping with an overflowing workload was one thing, getting used to the lack of family support was be tempted (although one of the Americans flew to Bogota for his another part of the early adjustbrother's stag night and managed to ment process. Clearly this was not a miss just one day of the course in

teach information technology to a group from a single company; it is much harder to present the "helicopter" view of business (finance, marketing, operations management, product development and human resources) to accountants, engineers, IT specialists, personnel people and even a journalist from 25 countries. At times it proved impossible to pitch the discussion in a way that engaged experts and nonexperts alike. The first five-week "module" of

the process). I came back twice - it

was delightful first time, unsettling

By general agreement IMD's pro-

fessors ranged from the outstanding

to the more variable - hardly sur-

prising given the nature of Ped. It is

one thing for business schools to

for everyone the next.

Ped is structured mainly around these functional issues - but IMD's most significant contribution was to provide the environment in which people were able, and indeed wanted, to learn. "The more you put in, the more you got out," one of my fellow participants observed.

Case studies were widely employed but the best insights probably came through the interaction of relevant ideas from our reading and the comments of experienced hands-on managers. Typically we spent an hour or so at the start take the room with the lake view.

of each session in the lecture thea-tre - seated according to a different plan each week in an effort to encourage participation - before retiring to one of 10 separate "study groups" of five or six people for further dissection of the issues and preparation for a possible presentation to the whole class.

The study groups served a number of useful functions: for certified Myers/Briggs "introverts" like myself they offered a less intimidating forum in which to contribute to debate; they represented the main "laboratory" in which team building could proceed; and they were structured in such a way that at the end of each week individual feedback was provided by other group members (backed up with evidence

PIONEERS AND

PROPHETS

Konosuke

Matsushita

of the world's biggest consu-electronics company which

bears his name, is widely

regarded as more than a

prophet; as the very god of Japanese management.

Matsushita, who died six

years ago at the age of 94, maintained that his personal

learned the strategy of using

economies of scale, to reduce

prices and so broaden demand

In Matsusbita's hands, Ford's mass production ideas evolved

mass production to achieve

and broadened into the

strategies that have today

become clichés of Japanes

The Anglo-Saxon corporate

aim of serving shareholders, for

example, is subsumed into a

wider mission; to "produce an

inexhaustible supply of goods,

land", Matsushita wrote in his management primer, Not for

A company, therefore, is as much a staple of society as a religion, believes Matsushita.

Late in life he set up two

schools, in philosophy and

politics and economics, to

spread that message, leaven

with a dose of Shinto mysticism

Apart from employees, the two most important members of

The customer is king, but a king that needs to be advised and

One example is Matsushita's

refusal to accept the company's

first bicycle lamp because they

burn for 10 times longer than

the competition. To prove the point, Matsushita's staff handed

out 10,000 free lamps to shops, switched them on and returned

two days later to show that the

lamps were still burning.

disbelieved claims that it would

Matsushita's corporate family

are suppliers and customers.

supported by his subject, the

manufacturer, he writes.

thus creating peace and

Bread Alone.

prosperity throughout the

management prophet was Henry

Ford. From Ford's biography be

from the video camera).

Though steady progression was not everyone's experience I found that the group atmosphere generally improved each time - coincidence perhaps but a function I'm pretty sure of learning how to organise ourselves and, as IMD put it, "manage the process".

Tensions were often not far below the surface: "I'm getting a bit fed up with a comple of guys in my group. the diary reads for the first Friday, The duty-free gin bottle remains unopened - but it's looking rather tempting." For some others this mild frustration turned to smouldering hostility, and the resulting feedback sessions were by all accounts colourful occasions.

Among the "special" features of Ped, the health management programme is worth mentioning. Some of my more knowledgeable colleagues insist that the tips were no more (nor less) sophisticated than can found in the average women's magazine - but the health profiles prepared individually for participants (contrasting our actual age with a test-derived "health" age) made a big impression, notably on

smokers. Our visit to the nearby Art Centre (Europe) was undoubtedly a high-light: the importance of linking design to the marketplace was particularly well made. And the "orchestra" case – led by the Orchestre de Bernard Thomas from Paris and followed by a private concert - was a delight.

uring the last week of the course I noticed more and more people anxiously reestablishing contact with their offices - no coincidence, I'm sure, but possibly connected to a general feeling of anti-

Devoting three days to the "inte-grative end of module exercise" - a business game in which teams competed to sell washing machines to the European market - was probably too much. It may not have helped that our team, which I was rashly elected to chair, collected the

The good news is, however, that Ped comes in two "modules" and I intend to return for the second half. The inducement is an even wider-ranging "syllabus", with particular emphasis on the external social. economic and political environment in which businesses now operate. For me there will be the added fascination of finding out whether, six months on, my colleagues and their employers think the substantial investment has been worth it. This time, however, I think I'll

Matsushita relates how be astonished some of his suppliers in the 1930s when he visited their factories and pointed out where they could achieve cost savings, to meet Matsushita's

demands for lower prices. No client had thought of addressing

suppliers in that way. Similarly, Matsushita was an early pioneer of just-in-time stock control. It adopted the technique after an earthquake in eastern Japan in 1964, when Matsushita was astonished to find the losses at wrecked warehouses far larger than he expected, because of excess stock. So much for the Cassandras who argue that the

recent Kobe quake will joit Japanese ideas on stock control The need for senior managers to show deep humility is perhaps the most Japanese part of Matsushita's philosophy. Only by identifying and admitting their own part in company mistakes can

managers acquire the moral authority to admonish juniors. Matsushita himself once shamed striking lavatory cleaners back to work, in 1923, by cleaning the company lavatories bimself. Of wider use is Matsushita's

axiom that a manager must be an exemplar of diligence and votion to the company. As on of his epigrams puts it: "The tail trails the head. If the head moves fast, the tail will keep up the same pace. If the head is sluggish, the fail will droop,"

William Dawkins

Of business ethics and litigation

he top executive pay issue has provided excellent material for the business ethicists. But is the concern with business ethics an ephemeral trend; a justifiable pursuit; or an oxymoronic impossibility?

Some organisations run in-house courses on the new, politically correct topic of business ethics; others establish tell-tale telephone numbers so that employees can report on unethical activities (so-called whistleblowing). A sort of moralistic McCarthyism seems to be spreading around corporate bodies. But what is business ethics? It is

essentially ethics applied to business issues; it isn't a particular brand of ethics. All medical and behavioural scientists are regularly required to subject their research proposals to the scrutiny of the eth-

And the same might soon be the lot of the entrepreneur, even the management consultant. Imagine taking every takeover bid, every M&M proposal, indeed each hiring used, of course, is to diffuse respon-

and firing decision to the in-house ethics committee for approval. In a sense we do; many decisions have to be passed by various regulatory bodies which have a quasi-ethical remit. Indeed, some business issues are so over-controlled, regulated and monitored there hardly seems any point debating the topics fur-

But why do we have ethics com-mittees charged with making these decisions? What training skills or knowledge does one need to be on these committees? If indeed there are a set of agreed ethical principles to follow, why do

we need a committee to puzzle them out? A job-creation scheme for the moral majority perhaps? It may be much more expedient to ask a trained ethicist or philosopher to fathom out how to apply abstract ethical principles to everyday busi-ness situations, instead of a jurytype collection of the great and the

good.

The real reason committees are



sibility. No one person - or perhaps sharp litigation lawyer. one moral code - can personally be held responsible.

A second reason for an ethics committee concerns that bane of American social and corporate life - litigation. Many ethics commit-tees are about attempts to prevent, circumvent or mitigate legal suits. If this is true, the ethics committee should be replaced by (and renamed) the litigation inquiry. Rather than simply getting "feel-good" points, a company should

decide on a set of ethical principles (many exist), appoint an expert ethicist to decipher and apply them; and have him/her assisted by a

Why is it that all the jokes about management style are derogatory. Seagull management involves "fly-ing" in to an organisational outpost, dumping all over the employees and flying out again. Mushroom management, too, has scatological and corporate images for it involves keeping employees in the dark and periodically covering them with

Other styles refer to the non-existent management style. Sometimes called absentee landlord or golf-club leads the staff to do likewise and so one finds the entire outfit becomes the Marie Celeste organisation.

no time to manage because he is too often out doing other things (or hid-

ing). This style, however, often

When unwelcome publicity surrounds a big organisation the corporate lawyers frequently suggest either that the managing director reply "no comment" to all inquiries and questions or read out a carefully prepared bland statement. Terrified of people in the organisation incriminating themselves and exacerbating the problem, the lawyers believe the "never confess; never explain" route the safest.

technique is that the investigative media goes to other sources of information over whom one has no control. This may be one's commercial rivals or, in extremis,

media attention. Receptionists selected for their chirpy social skills and garrulousness often "spillthe-beans" thinking they are being helpful. But the most vociferous of all informers are those who have been made redundant in the past few months. They are eager to seek revenge for their dismissal by

style, it refers to the boss who has the clippings file. More likely,

rubbishing the organisation and its leaders. Even the staff leaving the office or factory if approached by a charming reporter, may happily "give an interview", so scuppering the corporate lawyers' plans. The moral for crisis media management must be: be prepared

however, it is people inside the organisation who, not briefed to

remain mum, are excited by the

oute the safest. to handle the media focus; choose But the trouble with this articulate, well-briefed and empowered spokespeople and keep them: communicate directly to your most important audience. And resist the combative

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weekend, dumping up to 40cm of snow and severely disrupting travel. Airports closed and roads were glazed with ice. "This is clearly the biggest storm of the season in a lot of places," said meteorologist Jim Candor. The storm brought high winds and freezing temperatures. Thousan xassengers were ed at home or at

urostar -

high-speed train link

from London to Paris and Brussels, via the

Channel tunnel - may be a hit

Early indications suggest the trains are attracting promising business, with London-Paris

traffic well above expectations.

There is also evidence that businessmen are warming to

the service (three hours from

city centre to city centre) and

that their enthusiasm will

grow once the new, more frequent services are fully into

What makes this so interest-

ing is the possibility that a

train service may be able to

compete successfully against

the airlines, on their own

terms. But does the revolution

extend any further across

Does it make sense, for

example, for businessmen to

take the train from London to

Frankfurt, or from Frankfurt

to Paris? Having spent several

days finding out. I can report

that western Europe's rail sys-

tem has the potential for some-thing extraordinary. But only

masochistic business folk

would try to use it extensively

The first let-down on my trip

came at Brussels Midi, the Bel-

gian terminus for Eurostar.

Until then, everything had

rivalled air travel standards:

smart new terminals at either

Europe's rail network?

their stride.

lessaned because the storm hit on a weekend but flights were delayed cancelled up and down the east coast. New York's La Guardia and John F Kennedy airports were closed, but reopened after some hours, providing limited services. New Jersey's Newark airport managed only (imited services. Air traffic was snaried at Philadelphia Besten's Logan Airport closed at one stage; and Baltimore-Washington operated only one of its four runways.

Road toll Deaths on French roads fell to a 38-year low last year of 8,533, according to the French government. The number of deaths, falling for a sixth consecutive year, was 5.7 per cent fewer than in 1993. Last year France toughened its drink-drive laws and beefed up campaigns urging motorists to wear safety belts. Over six yeers, the number of deaths has fallen by 19 per cent, although France's safety record is still far less impressive than other European countries', In 1993. the number of people killed in French road accidents was 365 per 1m cars, against 224 in Germany, 198 in Italy, 190 in the Natherlands and 135 in TB threat people die EMELY YOUR OF in south asia,

a monitoring centre in Kathmandu said last week, Reuter reports from New Delhi. The centre said that of 8m new yielians reported worldwide annually, 2m were from the region. It released the figures at its fourth arm meeting of regional experts. Lack of accurate statistics was the biggest challenge in stopping the disease's spread. It added that a

combination of TB and Aids

made for a worsening local

Mountain crash A Taiwanese airliner was flying

too low when it hit a mountain last week, killing the four people aboard, say aviation officials. They say the Foshing Airlines twin turboprop ATR-72 was flying at about 1,000ft through a rainy night when it crashed less than 15 minutes before it was due to land in Taipei. An ATR-72 operated by the US airfine American Eagle crashed in Indiana last October, killing all 68 people aboard. The US Federal Aviation Administration then grounded ATR-42s and ATR-72s in icy conditions, but this was eased to apply only to flights in freezing rain or drizzle.

The temperature was above

freezing at the time of the crash

Finer fare The days of on Vietnam's national airlise will soon be over,

signed a deal with a French catering firm to treat its customers to better food its latest move to modernise itself. The sirline

and Serveir, an Air France subsidiary, plan to invest equally in a \$300m venture. Vietnam Airlines' passenge traffic has surged to 1.7m since the country started to open itself to foreign ors and tourists in the late 1980s. It files 19 international routes.

Likely weather in the leading business centres 1 Todayo \$ 7 \$ 10 \$ 10 \$ 10 \$ 10 Hong Kong 💍 17 💍 18 💍 19 💍 19 💍 20 Frender ム・ム・ 少・ち・ち・ち・ Nom York 為 7 為 8 8 5 5 5 1 0 3 Mars 200 8 200 8 20 10 00 8 20 10

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Quite a long way to go yet

Does the Channel tunnel link now mean European railways can rival air travel, asks Charles Jennings

Midi is gloomily underground. another underground con-Facilities are few. And I had to wait an hour to connect to Cologne. It was so cold that I was worried about frostbite.

Nothing illustrates more starkly the differences in approach and aspiration between air travel and the rail business than the way passengers are treated at rail stations. Even the meanest European airport terminal will be warm. dry, full of seats and, at the bigger locations, staffed with polygiot assistants.

But at a rail station, none of this can be taken for granted. Built to allow the smoke of steam trains to escape, stations are inevitably cold and draughty. Worse, they have almost no seating, almost no staff and offer only basic services - bad coffee, burgers and poorly stocked newsagents. If you are waiting for a connection it's dreadful.

end: attentive service in first Still, the Cologne train - a class, with copious free drinks; Belgian express - arrived bang and a journey that was on time and made good speed smooth, swift and punctual. down through Liegeand But once I left the Eurostar Aachen before depositing me terminal and made my way to at Cologne Hauptbahnhof, the main concourse in Bruswhere I had 10 minutes to find sels. I time travelled backthe Deutsche Bahn connection wards - about 40 years, I should think. Most of Brussels to Frankfurt.

I made my way through

course - livelier and less bleak than in Brussels, but with the departures board bafflingly well hidden - and looked for what I hoped would be one of the new inter-city expresses (ICEs) which can reach 300km per hour and of which Germany is suitably proud.

By this stage, I had been travelling for seven hours. The amount of work I could have got through in that time would have been stupendous, provided I didn't need a telephone, fax or telex, and provided I didn't need a table. Continental first class train accommoda-

There was none of the plotting you usually need to get to the airport and on to your flight

tion either follows the airline style, with open carriages and fold-down tables on seat backs; or it uses old-fashioned closed compartments with two rows of seats, facing each other. The older the train, the more likely you are to find a mixture of the two. And there are no tables in

the closed compartments. Unfortunately, mine turned out to be a common or garden express. Every now and then I would catch a glimpse of an ICE on a distant platform, splendid in its white and red livery. But the ICEs do not yet run between Cologne and Frankfurt, so I had to put up

with a medium paced journey. I was hungry, too. I could not be bothered to change my money to Belgian francs on the first leg of the journey, and by the time I was in Germany, the buffet on the Cologne-Frankfurt train seemed to have gone missing. As a result, I fell out at Frankfurt Haupthahnhof at 9.30pm (20 minutes late), exhausted and starved.

I then discovered the accommodation bureau had closed haif an hour earlier. But I knew the Parkhotel - the businessman's favourite - was only a short walk from the station, and I threw myself into its efficient embrace. Since leaving home in London, I had been on the move for 10 hours. Including airport check-in time and taxi transfers, I could have flown to Frankfurt in a third of that time.

Next day, I did things differently. I took a direct express



(an SNCF train grandly named the Gustave Eiffel) from Frank-furt to Paris-Est, with no changes and no waiting in

draughty stations. My spirits rose. For a start, I could spend the morning lying in bed or walking along the banks of the River Main, safe in the knowledge that I could be out of my hotel and on the train in no more than 10 minutes. There was none of the plotting and calculation you normally need to get out to the airport and on to your flight. It was also good, once aboard, to to watch the scenery of the Saarland drift past and feel like a traveller, not a package.

The downside was that even a relatively pleasant train jour-ney like this makes no sense unless you love trains or have the whole day to spare. The journey time to Paris was over six hours (against just over one hour in the air), with no

chance to stretch my legs. There were more first-class compartments without tables: and the restaurant car food would have been unthinkable on a half-decent airline or British Rail. I ate tepid veal and rice with a small, sourish bottle of Côte de Brouilly. I could not even look out of the window because of a metal bar at eye height.

Stiff and disgruntled, I arrived at Paris-Est shortly after 5pm, and trudged across to the Gare du Nord and the Hotel Terminus Nord, in order to be within striking distance of the Eurostar return. This required me to check in at 7.30am the next morning, about the same time as Termi-

nus Nord starts serving breakfast. I left Paris grimly hungry. Frankly, the quality of service and ambience of rail travel have been far outstripped by the airlines. Where, on Europe's trains, are the free drinks, free meal, 10 music channels in the arm-rest? Interprotracted, spartan and uncomfortable business whose principal merit is its cost.

If the high-speed French TGV can get you, in reasonable comfort, from Paris to Lyon in two hours, why should it take six from Paris to Frankfurt? If the German ICE can speed from Hamburg to Cologne in just over three hours, why can the Brussels Frankfurt trip not take the same time?

With effective cross-border collaboration and a little commercial zest, certain routes. such as Paris-Frankfurt or Berlin-Zurich, could be designated rail highways, with faster trains, fewer stops and a level of service closer to the best of Eurostar, the TGV or the ICE. Add some proper station

facilities and the drawbacks would start to disappear. though it is a sobering thought that the international terminal at London's Waterloo station cost £130m.

Eurostar is already promoting the railway crossroads at Lille as a gateway to an improving European network. When things are fully up and running, travellers will be able to connect at Lille with fast trains to Bordeaux, Marseille. Turin. Geneva in one direction, and to Amsterdam, Antwerp and Frankfurt in another.

Eurostar recognises, above all, that the critical journey time is three hours. Once a long distance rail journey in western Europe gets reasonably close to that, it is able to compete with the airlines.

The technology already exists to reduce journey times considerably, and to improve travellers' surroundings 100fold. Eurostar has made a national rail travel is still a promising start.



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Ruskin all wired up

Martin Mulligan looks at plans for a pioneering library

ohn Ruskin, Victorian sage, social reformer and art critic, may not be the first name you'd expect to meet in the context of Net surfing, digital data-bases and the World Wide Web. But if Professor Michael Wheeler has his way, Ruskin will soon be fully wired up.

When Ruskin was born in 1819, the dehumanising effects of Victorian industrialisation. which turned once-skilled workers into mere extensions of their machines, were becoming apparent. Some see parallels between then and now, as the second industrial (or electronic) revolution takes its toll, visiting evils of consumer manipulation, unemployment and environmental damage on late 20th century life.

Ruskin, champion of the Victorian working class, would approve of none of this nor even perhaps of the marketing of Britain's national lottery. But he would surely approve of one vision which money from the lottery may help realise: a purpose-built library, resembling a medieval cathedral, to house his collected papers and forming a metaphor for his life-

The prospective library would fuse aesthetics and technology uniquely, housing a wealth of electronic media and datapoints throughout. Byzantine in colour, Gothic in mood. it would provide a state-of-the art research facility for Ruskin students worldwide; a handsome art gallery for admirers of his work and principles; and fresh impetus for the cultural life centred on England's Lake District, which Ruskin loved.

Wheeler's office on the University of Lancaster campus is more like a comfortable living room. The appearance is deceptive. Like James Joyce, whose texts he formerly taught, he is a stickler for formality, proper modes of address - and col-He is small, agile, animated

and passionate about Ruskin's lifework, even perhaps of Ruskin's prophetic mission. "Ruskin was a prophet to his own age and to ours," says Wheeler. "What better timing than now [to build such a library) when materialism has Ruskin's whole critique of Vic-torian industrialisation anticipates our own revolt from nhumane urbanisation."

The library, however, is only part of the vision. The multidisciplinary Ruskin programme at Lancaster University already carries out origiwork and aims to develop it buting to this tradition in a here, by means of its environ-technologically. The British new way. We want people to mentally friendly systems, its Academy has funded a feasibility study for a pioneering electronic edition of Modern Painters, perhaps Ruskin's most

famous opus, using the rapidly evolving electronic techniques of hypertext and hypermedia. An Anglo-American team of scholars is being assembled for

new way. We want people to encounter the multiplicity of Ruskin," says Wheeler. That there has been an inter-

national Ruskin revival is borne out by the global Ruskin bibliography, which has become crowded during the last 15 years. Wheeler sees - a campus close to

mentally friendly systems, its massive walls, the buildingwithin-a-building like a medi-eval cathedral."

MEDIA

The Ruskin Library, designed by Richard MacCormac and commanding a prominent position overlooking the sea on the campus's western edge, would operate a system of so-called passive environmental control. Its massive walls would keep temperature and humidity changes to a minimum, with no need for wasteful air-conditioning.

The collection of 1,700 drawings, diaries, 300 literary manu-scripts and 8,000 letters would be translated into electronic analogues. Written permission would have to be obtained in order to handle the fragile orignals housed in the library's inner sanctum. However, there would be simultaneous multiple access to the catalogue and to all the materials in their electronic forms - the fruit of a painstaking program of catalo-guing and digital transfer which will take more than five

Is this only an upmarket attempt to make of Ruskin an exportable cultural icon and to tap into the Lake District's Romantic associations? (Lancaster University has a Wordsworth room in its present library.) Is there even a danger of trivialising Ruskin? Is the project dogging the footsteps of that most successful American cultural export, Mickey Mouse? Picture it: signs emblazoned with "You are now entering Ruskinland" upon the Lake land poets' untrodden ways. Will Ruskin do for the Lake District what Mickey Mouse has done for Florida?

Wheeler sees no such danger. "It would be wonderful for the region. Brantwood has 40,000 visitors a year and, as his historic home, its function is to present visitors with every aspect of Ruskin's work. It is not vulgar, it is not a theme park. Vulgarisation is the last thing that will hap-

Lancaster's costings show that it can run the library (once built) for £110,000 a year. The projected capital cost is \$2.3m. The university last month submitted its lottery request to the National Heritage Memorial Fund for £1.5m, and will have an answer by

Perhaps Britain's millennial celebrations will include the "Ruskin was a man of his opening of the Ruskin Library time, not of our time," he says. - a fitting way to mark the "Any building should make its centenary anniversary of the

self-respecting record collection was a (not too) crackly vinyl copy of Bob Dylan's Highway Times change. The Dylan

classic has since resurfaced on the rather less crackly formats of cassette and compact disc. and has now reappeared in yet another guise as Highway 61 Interactive, a CD-Rom version of Dylan's music which went on sale in the US last week. Highway 61 Interactive is not

mainstay of any

FUTURES

only Dylan's first foray into CD-Rom, but also the first CD-Rom product to be released by Sony Music Entertainment one of the world's largest record companies. Sony sees the product as its entrée into the buoyant new market of interactive entertainment.

The music industry is a relative newcomer to the interac-tive sphere. Warner Music led the field last summer by reling Interactive, a CD-Rom devoted to the work of the artist once called Prince who has since (to Warner's fury) changed his name to an unpronounceable symbol. Some 60,000 copies of Interactive had been sold in the US by the end of last year. Other record companies are

following suit by developing their own interactive products The chief catalyst is the rapid expansion of the CD-Rom market which has become one of the fastest-growing product sectors of the mid-1990s.

A recent study by BIS Strategic Decisions, a research consultancy, estimated that some 9.6m CD-Rom drives, worth **Alice Rawsthorn** interacts with Bob Dylan on his new CD-Rom

One more visit to Highway 61



\$2.4bn (£1.5bn), were sold last year worldwide. It expects sales of 12.8m drives in 1995 with the market showing compound annual growth of more than 20 per cent until 2000, when it should have increased to about 31m drives valued at

So far the businesses that have been most successful in developing CD-Rom products are book publishing and computer games. But the movie studios and music groups that dominate the traditional entertainment industry are starting to explore the potential for interactive versions of their products.

One option for the music groups is to develop conven- of Dylan's music, including a CD Plus in the US this spring

Both Bob Dylan (right) and Prince have gone interactive

tional CD-Roms - interactive discs played on personal computers fitted with a CD-Rom drive or on TV sets with CD-Rom conversion devices. Highway 61 Interactive retail price \$59.95 - uses the

CD-Rom format to offer an overview of Bob Dylan's career in words, video, graphics and It includes seven "virtual environments" that use computer graphics to reconstruct

seminal scenes from Dylan's life. such as the Columbia Records studio where he recorded Like A Rolling Stone in 1965 and the Greenwich Village coffee house where he was discovered. There are snatches rare electronic version of Blowin' In The Wind, with comments from his contemporaries, including beat poet Allen Ginsberg and guitarist Eric Clapton. Users can also access a discography, lyrics and Dylan's own song notes.

If Highway 61 Interactive sells well, Sony Music will consider the launch of other CD-Rom products. In the meantime, it is finalising plans for another product: CD Plus.

CD Plus, developed jointly by Sony and Philips, the Dutch electronics group, is an enhanced version of the audio CD. It plays music on conventional audio CD systems but also offers video, graphics, text and music when played on

CD-Rom drives.
Sony intends to launch two CD Plus products in the US this spring: Dylan's Greatest Hits Volume 8 and Alice in Chains' Jar Of Flies. Both will retail for \$26.98. The company has plans for up to 15 other titles by the summer most of which will be special versions

of newly released albums. The advantage of CD Plus is that it offers something extra to the standard audio CD package. It is attractive to artists, and also a reassuring concept for consumers, who can play CD Plus albums on their old systems while deciding whether or not to invest in a CD-Rom drive.

Sony is not the only record company dabbling in CD Plus. PolyGram, controlled by Philips (Sony's partner in developing the technology), is considwhile EMI Music intends to release about a dozen titles on

Europe hampered by poor vision

Europe's progress along the slip lane to the information superhighway looks like being delayed by a chicane of old working habits which may hinder change.

A survey of more than 1,000 people working for large companies in nine European countries suggests that a surprisingly large percentage are decidedly indifferent to many of the "benefits" the expected to bring.

US businesspeople, on the other hand, are actively seeking ways to use the new

survey's authors comment: Their European colleagues lack vision. Indeed, the evidence in Europe indicates there is a clear split between what management understand and what they intend to do."

by British Telecommunications and carried out by the Harris Research Centre, found little difference between Europe and the US in the benefits expected from multimedia.

The survey, commissioned

It revealed, however, that just over half the Europeans canvassed were satisfied that the introduction of new

keeping pace with the rest of the world - against nine out of

10 north Americans. For some Europeans, it does not matter much. More than a third of Swiss and Italian and almost a quarter of German business executives thought it of little importance to be ontactable when away from the office.

Another point of difference: home working. Almost 90 per cent of Americans spend some part of their week working at ome while one third of home at all. This seems unlikely to change. Two-thirds of Europeans saw no change in

next two to three years. Most Americans, conversely, expected an increase in orking from home.

The survey's methodology is open to question in that only one interview was conducted per organisation. An organisation devoted to exploiting multimedia opportunities had only the same representation, therefore, as one with no ambitions in information technology.

But the overall conclusion that Europe may not reap the benefits of the multimedia revolution swiftly unless it acts now - can hardly be

Westminster weaves a web on TV

Could it be that Britain's politicians are waking to the power of the Internet, the information highway that links more than 30m computer users worldwide?

From today, television viewers will be able to watch their members of parliament being questioned directly via the Net, as the BBC starts a new daily morning show. Westminster On Line (westonline@bbc. co.uk), a 45-minute live programme, will be broadcast at 8.15am following breakfast news on Mondays to Thursdays while parliament is in ses-

Richard Clemmow, editor of the BBC's live political programmes, says: "Not only will [it] allow politicians and

our lives to explain their thinking and actions, but more importantly the daily format and easy access provided by the technology means the general public will be able to engage in the nation's political life in a significant way."

this purpose. There are plans,

too, to produce a CD-Rom ver-

sion of the 39-volume

(1903-1912) Library Edition of

Ruskin's works. Specialised software is being written for a

pathfinding electronic bibliog-

raphy and a chronology of Rus-

his own. There is an ongoing

tradition of Ruskin scholarship

"Ruskin is now coming into

kin's life and work.

Un-Netted viewers will also be able to quiz the guests including, for the first programme, health secretary Virginia Bottomley - by telephone, fax or videophone (the programme hopes to have videophone points across the country). The presenters will filter and ask the questions received over the Net during the show, but the BBC hopes that all e-mail contacts will be

While opposition party leaders Tony Blair (tony.blair@ geo2.poptel.org.uk) and Paddy Ashdown (paddyashdown@ciz. compulink.co.uk) are wired, Prime Minister John Major is, as yet, not. Anne Campbell (anne.campbell.mp@pipex.so-lo.com), Labour MP for Cambridge, whose electorate is perhaps the most highly Net-literate in the country, has held Britain's first online constituency surgery, and Tory David Shaw (david@dcshaw.demon.co.uk) recently appeared

on late night television extol-

the Lake District and to Bran-

twood, Ruskin's home on Con-

iston Water - as the ideal site

for the Ruskin Library, not

least because stylistically it is

a building and a project for the

21st century, and Lancaster

University is a pre-eminently

modern campus.

ling the virtues of e-mail. If some MPs are proving slow to appreciate the Net's potential, venerable British government institutions have taken an electronic leap of one sort or another. As well as the Government Centre for Information Systems (http://www.open.gov.uk/), individuals at many departments are contactable via e-mail, while the Treapage (http://www.hm-treasury. gov.uk/) is proving popular, presumably among the same people who regularly call up the World Bank (http:// www.worldbank.org).

A joint venture between electronic publisher Chadwyck-Healey and HMSO has produced a CD-Rom version of Hansard going back to 1988. and an online version of parliamentary accounts may be

In the US, citizens can obtain details of their goverment's online version of Congressional Quarterly and from Congress's new site on the World Wide Web, launched with great fanfare last month by House Speaker Newt Gingrich. It has

sury's World Wide Web home Traders jostle on to Net

Commerce is coming to the superhighway, says Christian Darkin

t has taken a long time for commercial enterprise to take root on the Internet. But things are starting to happen. At the internet World conference in Washington last December, IBM and a US company called PC Flowers announced a service for sending flowers via the Internet. The idea is simple: order a bunch from your desktop, type

ers are dispatched. PC Flowers joins a growing number of online businesses selling everything from fantasy books to chili sauce over the Internet. With the Internet population growing at an estimated 15 per cent a month. there is not a comparable marketplace anywhere.

out a message - and the flow-

The growing popularity of the World Wide Web, a system that aids exploration of the Internet, over the past year has given traders a way to "display" their goods, but the problem of making cash transactions through the anarchy of

the Internet is still stunting commerce. Nobody argues about the advantages of negotiating deals, signing contracts, placing orders and transferring funds electronically. But how close is all that?

You could send your credit card details via E-mail. It is only data, after all. But it would be about as confidential as sending it on a postcard. In an electronic transaction, the risk is that anyone could tap into your data, and alter it or steal it. At present, customers must open an account with the online trader if they wish to buy safely, but this could be

about to change. CommerceNet is a worldwide consortium dedicated to setting up large-scale trials and building the security systems needed for Internet commerce. Chief among these is the SHTTP, a protocol for creating secure links over the World Wide Web.

"The necessary technology should be widely available commercially by this spring,"

says Jay Tenenbaum, head of CommerceNet's board of directors. Member banks, he says, are eager to get a head start. In Britain, however, there is more caution. "Before a ful-

some commitment can be made by the banks there has to be more work done on the ability to authenticate transactions," says Joseph DeFeo of Barclays Bank, which is just beginning to dabble in the World Wide Web. Other banks prefer their electronic money to be rooted

firmly in the real world. The talk is of an evolution in credit cards, with each card containing its own mini computer to deal with transactions. Nat-West and Midland are the front runners in Britain, with a pilot of their system, Mondex, being set up in Swindon. Card users will be able to transfer funds from one card to another in any of five currencies, buy goods in shops and even download money from their bank

over the phone.

card through a reader in a shop, the money is removed from his own card and credited to the shop's card. Eventually, bank cards could allow people to dispense with banks. If the Swindon trials are a success, the Mondex card will become widely available next year.

The danger of being left behind in the rush to commercialise the Internet is as real as the risk of being over-confident. Internet users are eager to start spending money; traders want to take it, and organisations such as CommerceNet are providing tested means to make it possible. Once secure trading is estab-

lished, anyone will be able to become a merchant on the Internet just by using the right software, and that could have a huge impact. Small family businesses could compete on an equal footing with established multinationals. They will have the same opportunities, the same limitations and the same global reach - or so

REPUBLIC OF KENYA

MINISTRY OF RESEARCH, TECHNICAL TRAINING AND TECHNOLOGY

INTERNATIONAL COMPETITIVE BIDDING

MICRO AND SMALL ENTERPRISE TRAINING AND TECHNOLOGY PROJECT (MSETTP)

CONTRACTS FOR CONSULTANTS' SERVICES

PROJECT COORDINATOR FINANCIAL SPECIALIST PROCUREMENT/CONTRACT SPECIALIST

INVITATION FOR PREQUALIFICATION

The Government of Kenya has received a credit from the International Development Association (IDA) for the Micro and Small Enterprise Training and Technology Project (MSETTP) to:-

Develop and implement policies enabling the entrepreneurial environment

Provide access to skill training and appropriate technology for micro and small enterprises and facilitate technological innovation in the sector.

Improve the operational and managerial capacity of institutions and programmes that support the sector's development.

Private sector contractors, training and research institutions, Jua Kali Federation and Associations and employers would be the primary agents to promote and implement the proposed project. The executing agencies are the Ministry of Research, Technical Training and Technology (MRTT&T), Jua Kali Federation

It is intended that part of the proceeds from the International Development Association (IDA) Credit will be applied to payments under the consultant contracts listed below:

Project Coordinator

General management of the Project, Personnel and relations with Project beneficiaries; reports to the Permanent Secretary,

Financial Specialist Procurement Specialist Maintains Project accounts and Coordinates financial aspects of

Project agreements; reports to the Project Coordinator

Ensures compliance of procurement procedures with International Development Association (IDA)/Government of Kenya Guidelines and prepares bidding documents; reports to the Project Coordinator

Prequalifications of consultants who have submitted a letter of interest, as indicated below, will be done simultaneously for these three contracts, in accordance with IDA's Guidelines for use of Consultants by Borrowers. Consultants from World Bank/IDA - eligible countries, who have experience in providing similar consulting services, are invited to prequalify for one more of these contracts.

The consultants to be appointed will have at least a first degree or professional qualification in the respectively relevant field obtained from an internationally recognized institution and extensive practical relevant experience for a period of not less than 10 years, including experience in a developing country. Successful candidates will be required to provide at least two creditable referees, and furnish to the undersigned documentary evidence of qualifications and actual work experience.

Upon completion of prequalification, all prequalified consultants will be provided further Project details and invited to submit a technical proposals, in accordance with International Development Association Guidelines. the top-ranked consultant for each contract will be requested to submit a fee proposal for a time-based contract covering a two-year contract term.

For the purpose of prequalification, only a letter of interest accompanied by a curriculum vitae is required. The letter should be addressed to:

The Permanent Secretary, Ministry of Research, Technical Training and Technology, P.O. Box 30568 NAIROBI.

The deadline for submission of the letter of interest is 27th February, 1995.

A rising tsar in Moscow

Boris Jordan's mission is to rebuild capitalism. He is sublimely optimistic, report Chrystia Freeland and Nicholas Denton

hrough the prism of the Chechen war, President Boris Yeltsin's Russia is looking more and more like the authoritarian Soviet Union it was meant to replace. But as the outnumbered hand of reformers in the Russian government fights to preserve the reforms begun in 1991, Boris Jordan is one symbol of how much Russia has changed already.

His nickname is the "Tsar". Scion of an aristocratic White Russian family which fled to the west after the Bolshevik revolution. Jordan has returned to his ancestral homeland to rebuild capitalism. As co-director of its Moscow office, he has built CS First Boston, the investment banking arm of Credit Suisse of Switzerland, into the dominant player on Russia's nascent stockmarket. Of the \$1.8bn in foreign investment Russia attracted in 1994. \$1.2bn was channelled through his office.

Jordan's elevation has come quickly; he is still just 28 years old. After university, he did well enough to rise to be a vice-president at GPA, the aircraft leasing company, in New York. But the break came in 1992, when he was hired by Hans-Jorg Rudloff, head of CSFB in London and the force behind the bank's pioneering drive into eastern Europe after the collapse of communism.

No one called Jordan "Tsar" in the first months in Moscow. He headed a small office contributing little to the bottom line of an organisation of 7,000 people. "It was very humbling when I first started," Jordan says. "I felt like the smallest person in the bank."

The judement of his status was accurate. East Europeans at CSFB went by the affectionate, but condescending, name of "smellies". Jordan, although an American citizen, was an honorary east European by virtue of his ancestry. One CSFB executive summarises the headquarters view of Jordan and the other east Europeans: "A bunch of cowboys who did not know up from down."

The first 18 unprofitable months did nothing to challenge that impression but they gave Jordan the time to complete his mission, to insinuate himself into Russia's new political life.

"At first," he says, "we didn't need to make money. We needed to get to know the country. So, as soon as I got here, I immediately got involved with the pri-vatisation guys." He did that by offering free advice to the State Privatisation Agency, the government body which ran the privatisation programme. Much of his subsequent success can

be attributed to the contacts Jordan

made in his lean months as an unpaid

adviser to the government. When chal-

lenges to privatisation, or to western investors, arise, as they do on an almost weekly basis in Russia, Jordan picks up the telephone and lobbies his old

One of these is Anatoli Chubais, the former head of the privatisation agency who, as deputy prime minister, is now the leading reformer in the government. Jordan's standard response to any political threat to privatisation is "Don't worry, I'll call Anatoli and we'll sort it out"

The contacts have paid off in business as western investment in Russian shares boomed in 1993 and 1994. The Moscow office is thought to have achieved revenues of \$105m in the first 10 months of 1994. Even with the downturn in the markets in November and December, and counting costs, last year Russia provided a substantial contribution to overall profits.

"I just don't understand why everyone else isn't coming here. Russia is one of the greatest opportunities of the decade and we are the only western player involved here in a serious way. I just don't get it."

Moscow's boost to CSFB's profits, at a time when the rest of the firm was suffering from the drop in the bond market, has silenced the London snobs. His superiors are indulgent of his selfpromoting style and colleagues praise his talent for "talking the birds down

from the trees". Not everyone loves a tsar. Jordan has as many detractors as admirers. His eternal optimism about Russia has brought accusations that he is talking up his own book. "How can you trust him when he never thinks there are any problems in Russia," says a west-ern lawyer in Moscow, "He's like a fairground barker."

Sceptics point to Jordan's previous position as vice-president of GPA, the Irish aircraft leasing company whose flotation was called off because of controversial accounting practices.

Another western banker says Jor-dan's dominant position in the market "earned him the hatred of every other banker in Moscow". His clients grumble too; they say Jordan is exploiting his dominance of the Russian market to charge exorbitant trading mar. tic side, which says to stay."

gins of as much as 20 per cent. The bombardment comes from all sides. Whenever conservatives accuse a western cabal of seeking to take over and undermine the Russian economy, they often name CSFB as a chief culprit. "We are in a difficult position because we've taken such a large stake

in so many companies," Jordan says. Indeed, CSFB's Moscow office bristles with bodyguards, and one western employee was robbed and beaten in his Moscow apartment. It is particularly vulnerable to a change in the political climate. If the hardliners triumph, CSFB will be in the line of fire.

One reason why other western investment banks have not rushed to follow CSFB's lead - some, like Goldman Sachs, have closed their Moscow offices over the past few months - is the confusing, and sometimes brutal, character

of Russia's fledgling market economy. Private property in Russia still rests on a fragile political foundation. Krasnoyarsk aluminium smelter deleted a big western investor's holding a few months ago. Last week Komineft, a Russian oil company, issued new shares without informing its shareholders, which included CS First Boston. This sort of behaviour, as well as the direct threat to reforms posed by hardliners in the government, has driven down share prices over the past few weeks and made many foreign investors reluctant to enter the market.

Not, however, Jordan, whose hallmark is an indefatigable long-term opti-mism which no Russian political crisis has yet managed to shake. His sublime confidence that he can safely steer CSFB and its clients through Russia's continuous political storms rests in part on his intimate political ties with many

of Russia's new rulers. Between Anatoli and the nouveour riches Russians who have profited handsomely from privatisation, Jordan thinks the reformers will be able to resist attempts to reverse market reforms. "Some of the élite have now lined their pockets and they want to build on that," he says. "The people who've made money will win the political argument in Russia, although it won't be easy."

Jordan remains an eternal optimist. He's so bullish, in fact, that he's considering staying in Russia for good. "The biggest issue for me is do I stay and become a Russian," says Jordan, who learned the language as a child in New York City and speaks only Russian with his infant daughter. "My realistic side says go back, but there's a roman-



Sabena's Godfroid makes his point

When the Belgian government put Pierre Godfroid (below) into Sabena, its loss-making state airline, it wanted him to shake things up, writes Emma Tucker. But it did not realise that it had put a tiger in sabena's tank.

Last week, the man charged with rescuing the state-run national airline bared his ciaws and drew blood, in a furious letter to the Belgian press he told the government which owns more than 60 per cent of Sabena - it had no right to criticise his plans to relocate 480 pilots to Luxembourg - an attempt to avoid Belgium's prohibitive social security costs.

Godfroid took over as Sabena's chief executive in 1991 on condition that the wernment gave him *ourte* blanche to rescue the failing

company as he saw fit. The demand ruffled Belgian political parties used to placing their men and women on the boards of the country's still numerous state-owned enterprises. But the then communications minister -Jean-Luc Dehaene, today's prime minister – was desperate. No one else seemed

epared to take on Sabena. Today Godfroid, former president of Campbell Europe, is on the verge of clinching a



partnership arrangement with Swissair and has told the government he wants no lectures on the morality of his

relocation plan. The 60-year-old Flem - who fires off in thick Antwerp dialect when riled - is showing Dehaene's government that if it does not want him to sack Sabena staff, lt must wake up

to reality. Last week, brandishing copies of British Airways and Sabena annual reports, he asked his financial director to apply Belgian social security costs to the British company. and the UK's lighter regime to Sabena. The result – British Airways made a small loss: bena moved into profit.

Fleming's plans for Toronto SE

Rowland Fleming has a reputation for abrasiveness and a short temper, writes Bernard Simon. Both these traits could prove useful in his new job as president of the Toronto stock exchange.

The TSE, which is North America's second busiest stock market after New York, languished under Fleming's patrician predecessor, Pearce Bunting, who retired at the end of last year. "What they really need is some vigour and direction." one securities industry executive says.

The TSE has a highlyregarded electronic trading system. But a series of mishaps and misjudgments has delayed the closure of its floor – originally set for early 1994 – by at least two years. Meanwhile, Toronto is

losing business to Wall Street as a growing number of big Canadian companies – most recently Bank of Montreal list in New York. The TSE's international profile has also been eroded by Asian and Latin American markets. A record volume of 15.4bn shares valued at C\$182.2bn changed hands on the TSE last year. But Toronto accounted for barely half the trades in Canadian companies listed on

more than one exchange.

Dublin-born Fleming, 51, brings a fresh perspective to the securities industry. He was most recently chief executive of National Trust, a mid-sized trust and loan company, where he chopped 1,000 jobs, or one-fifth of the payroll. Before that, he spent 23 years at Bank of Nova Scotia. Fleming says that his top priorities include setting a

new deadline for closing the trading floor, and making sure it's met. He adds that "there are opportunities for us to provide better value by

lowering costs". Fleming is not yet ready to spell out his plans. "I take a very studied approach," he says. But he promises that "I have no hesitation in making the decisions that need to be made, whether they're

difficult or easy. The exchange's 92 member firms and 500 employees should brace themselves. Fleming claims that "I like what I see. I'm excited by it: it's a dynamic environment." But he utters these words in a deadpan voice, without a trace

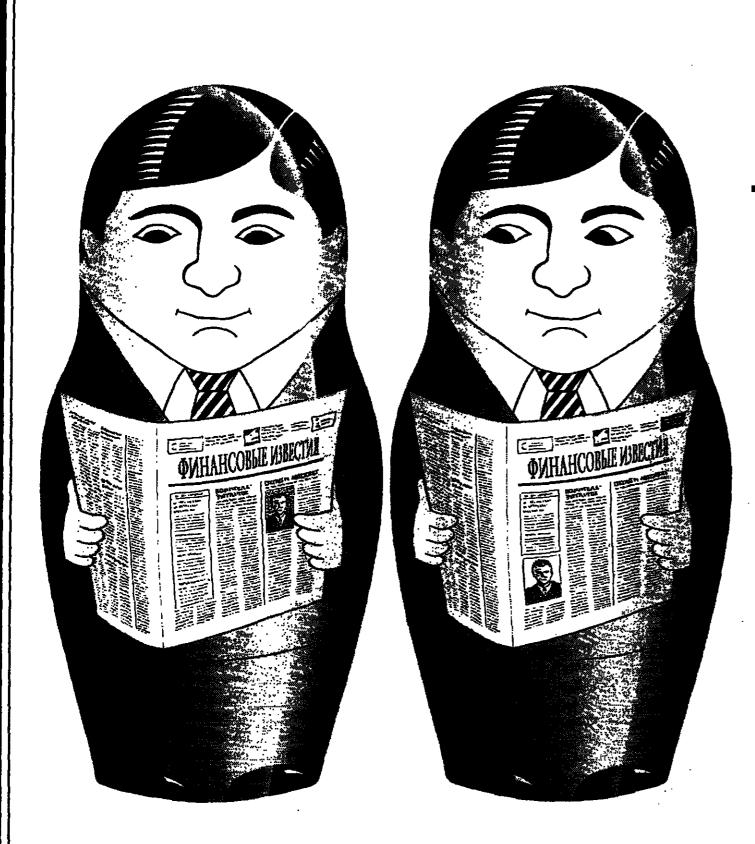
Bill Agee Pac-manned

This, surely, is the final exit for William Agee. The 57-year old from Boise, Idaho, has just blown up his second big public company, and is not about to get a third chance, writes Richard Waters.

The first was Bendix, in 1982. Agee had launched one of the 1980s' first aggressive leveraged bids - for defence contractor Martin Marietta only to have his prey turn round and make a bid for Bendix. It was the first example of what rapidly became known in takeover circles as the "Pac-man defence"

Agee, helped by his advisor and wife Mary Cunningham. hastily arranged a defensive merger for Bendix with Allied Corp (now Allied-Signal) and found himself without a job though considerably richer. Last week, company number two - a big construction and engineering group, Morrison Knudsen - exploded under him. Agee succeeded in salvaging the staggering giant in the late 1980s. But his ambitious efforts to turn the company into the biggest supplier of railway carriages and equipment have been drawing gasps of disbelief in railway circles for the past couple of years; warnings that the company was overextending itself and engaging in cutthroat bidding were rife.

Now it is the MK shareholders' turn to gasp. Their dividend has just been scrapped and their shares are now worth less than a third of what they were a year ago. Agee bowed out last week.



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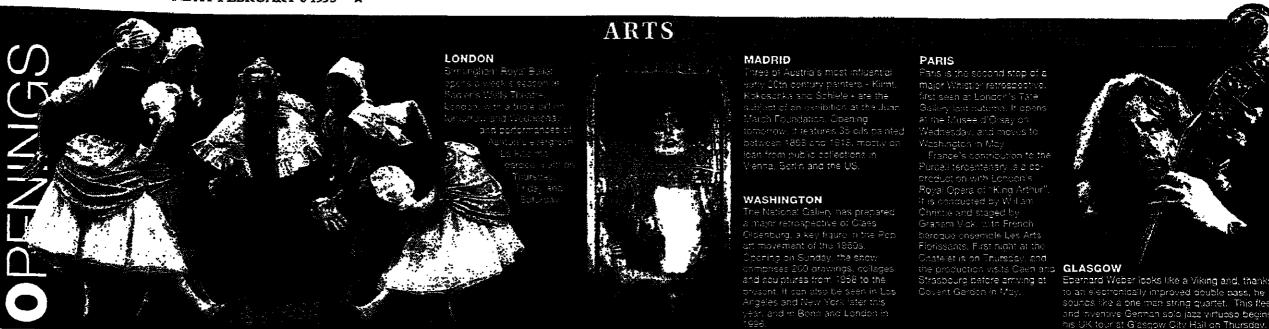
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FINANCIAL TIMES



before Christmas, the Tate Gallery had to close early. Around 18,000 people - three times the normal Sunday attendance - were piling in and the galleries were clogged. A similar crisis has threatened the National Gallery, where attendances in the past year have risen by more than 10 per

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Both museums are busy adding new technological attractions which should increase their short-term popularity - and their revenues even further. Last week visitors to the Tate could hire (for £2) a wand, a portable audio guide which gives access to 100 major works, rising to 200 in six months. In June the National Gallery is introducing its own audio commentary which will cover all the 1,000 plus works on its

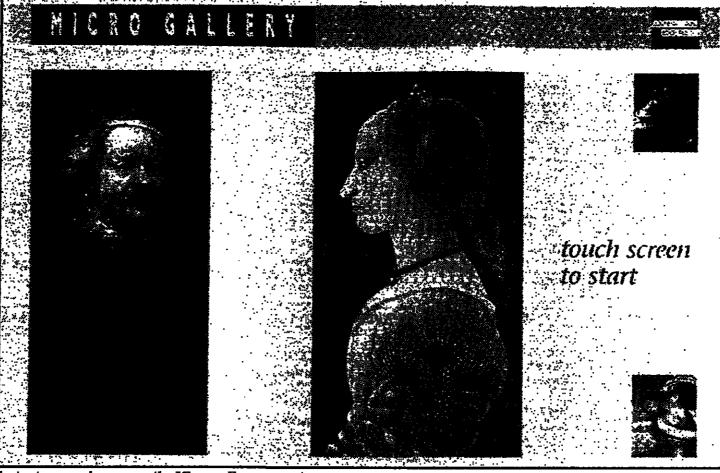
After years of unsatisfactory the user on strictly controlled routes or transmitters operating fitfully behind pictures - state of the art technology now makes picture viewing a much more pleasurable experience. No more peering at uninformative labels: a spoken commentary will tell you what the artist is getting at and even provide background scandal. And you can choose which works you wish to

For added edge, the two museums systems. TateInform at the Tate is produced by Acoustiguide and is a triumph of the micro chip. It is lightweight and easy to use - but runs for just four hours. The National Gallery has gone for a portable CD-Rom guide from ACT, the computer services company, which is bulkier but contains 35 hours of commentary. It will cost £3 and 500 sets will be available.

Initially there will be only 75 But the system has its attractions. As well as recorded introductions to each gallery, for certain key works - such as David Hockney's "A bigger splash" and Francis Bacon's triptych of grotesques - the artists themselves give their informed, or eclectic, opinions of the pictures.

The National Gallery, with all its artists long dead, cannot provide such insights but it does offer saturation coverage. And reassurance: for no major museum in the world has embraced new technology as comprehensively and successfully as the NG. It is the global pioneer and has made the CD-Rom the ser-

This expertise has come as some thing of a surprise to director Nell MacGregor who, as a typically unscientific art historian, is responsible for all this cutting edge technology. But he has risen to the challenge and sees himself maintaining an NG tradition: in the 1930s the director Lord Clark started a photographic department which, through book and film illustrations, promoted the collection outside Trafalgar Square, while the gallery's scientists' research into the effect of light on pictures has been used in the digitalisation of colour images of the collection.



Instant access: images on the Micro gallery computer

Keying into culture

Will new technology mean an end to gallery-going as we choose to gaze on priceless works of art in the comfort of our homes, asks Antony Thorncroft

But it was the decision to add a Micro gallery, the first in the world, to the new Sainsbury wing in 1991 which precipitated the current flood of technological packages. American Express sponsored the gallery with £500,000. There, any visitor can call up on screen every painting in the collection; conjure up close detail of many, and plan a personal tour of the gallery. The inspection is free: the charge for the guide print-out more than covers the run-

ning costs. More to the point, the software programme created for the Micro gallery has formed the basis of the CD-Rom of the National Gallery's collection. In a year it has sold 100,000 copies - over half in the US, where it was promoted by Bill Gates' Microsoft as an incentive for consumers to trade up to a CD-Rom

computer. The gallery has already received around £250,000 in royalties from the CD-Rom and the 2,000 paintings from its collection have entere homes around the world. Following this success the gallery released in January "Great Artists" through Marshall Cavendish, which covers the lives and works of 40 major art-

ists. This has been marketed mainly to schools and colleges.

This spring comes the new edition of the complete illustrated cata-logue of the National Gallery collection, which will be published in CD-Rom form as well as a book. It is sponsored by Morgan Grenfell with £125,000, which enables the price of the book, plus CD-Rom, to be kept at £80. Although the catalogue is aimed at the scholarly market, its low price should rapidly clear most of the 7,000 edition.

y the end of the year. online subscribers will be able to summon digital colour images of every picture in the collection on their screens at home. Quite soon the technology will allow even higher definition so that the artist's brush strokes, tentative early drawings, and later restorations will be available for study, by

students as well as specialists. Microsoft's Bill Gates, whose interest in art recently extended to the purchase, for \$30.8m (£19.7m), of a Leonardo notebook, is already experimenting with print-outs and wall projections of the National Gallery's collection. A full-sized version of Turner's "Rain, Steam and ed" or Holbein's "The Amba dors" could soon enhance thousands of living rooms world-wide.

But will this revolution eventually be at the cost of galleries themselves? Neil MacGregor's educational vision, that the National Gallery should be owned by the people, becomes virtual reality through modern technology. He believes that studying the pictures on screen in advance will enhance the experience of confronting them in the flesh. And, while justifying the museum's name, new technology also brings in extra revenue. On top of the publishing ventures with the CD-Rom, the audio guide could generate another £400,000 a year.

The Tate is progressing more slowly. It anticipates greater technological fulfilment in its new Bankside Gallery of Modern Art. which, millennium money willing, should open in 2000. But it is soon releasing CD-Roms, priced at £145, on selected parts of its collection, on Barbara Hepworth and on Expressionism, aimed directly at schools and colleges. It is currently adding images to its existing datahase and within two years, plans to offer an online service to interested art lovers, bringing the Tate into

The National Gallery is fortunate in having just over 2,000 flat works of art in a slowly expanding collection. The Tate has about 20,000 objects and adds many more each year. But both museums have an obvious advantage over the British Museum and the Victoria & Albert, each with millions of objects cover ing every field of aesthetic and historical endeavour.

By a happy chance the UK's unrivalled artistic heritage has been married to a national adeptness at computer software. A new age of cultural imperialism has commenced, which returns works of art, in the contemporary computerised format embraced by the youth generation to the nations where they might well have been originally fashioned. But while a global audience admires from afar, there is ultimately little likelihood that technology will reduce the crowds anxious to see art in situ. And the financial pay-offs from computerisation should at least enable the UK's museums to cope with the flow.

Opera/David Murray King Priam

pett's second opera has a new staging in London. No serious opera-lover can afford to miss it. King Priam is grand, succinct and moving, and the English National Opera production – transplanted from Opera North, where it was seen in 1991 does not betray it. Neither did Sam Wanamaker's original production at the Royal Opera, but that had its last revival long ago. For most of the Coliseum audience, King Priam

will be a potent new experience. Where Tippett's Midsummer Marriage, some seven years earlier, had been recklessly lush, ecstatic and almost unmanageable, King Priam is flinty and dense. It has the true afflatus of tragedy, not because its action - the Trojan War, of course - is drawn from Homer, but because Tippett has his own consistent vision, from a point high above the struggle. Though the music of the second and third acts conjures up epic strife, the military triumphs and defeats are signalled rather than fully enacted; the real combats are personal and familial.

A key to Tippett's treatment is what he does with 48 of Priam's 50 sons – which is to ignore them. Besides Priam himself, only the elder Hector and the younger Paris figure here, locked in sibling rivalry. There are also their wives, and a chorus-like trio of concerned onlookers, and just one god (Hermes). The besieging Greeks are represented by Achilles and his lover Patroclus alone. The Trojan legend becomes, in Freud's sense, a "family romance", beginning with the birth with the death of the father.

pals for so compact an opera, and Tippett adopted the device of characterising each not only by his or her own sharply distinct music, but by the instrumental groups that accompany them: for example Hecuba's seething, imperious violins, Achilles' moody guitar, Hector's bounding piano (superbly played here by someone whom I cannot find credited in the programmebook). Thus the score is a frieze, a continuous sequence of sculpted, brilliantly contrasted panels; even the larger set-pieces never involve more than three people at once.

That is still a large cast of princi-

Though Tippett claims "the mysterious nature of human choice" to be his theme, there are no free choices here, except perhaps Priam's decision to welcome the

Imost 33 years after its boy Paris - for whom infanticide première, Michael Tip- had been decreed - back into the family. Everything follows as fated; in fact his real theme is surely the acceptance of whatever flows from one's choices, however disastrous. The final music is elevated and broken, like Oedinus at Colonus.

Directed and designed by Tom Cairns and Aletta Collins, the production is penetratingly loyal. There is just the necessary minimum of archaic armour, and some timeless mufti in place of chitons and the like: no mythical fancy dress, nothing extraneous. Clarity is all (though Act 2, which tacks between the Trojan stronghold and the Greek camp, looks a bit muddled and indeterminate, unlike the Wanamaker version). I wish they would re-think the over-amplified barrage they have made of Achilles feral war-cry, which ends that act with the presage of doom. Without artificial aids it cost the original Achilles (Richard Lewis) a sore effort, but it froze one's blood.

Nevertheless, Thomas Randle's Achilles here is a splendid creation, and Christopher Booth-Jones's Hector matches him, with Peter Snipp's shy, manly Patrochus. Of the Opera North cast only three remain: Andrew Shore's staunch, agonised Priam (a Christoff-like weight and sonority would be ideal, but never mind), Mark Curtis's airy Hermes and Christopher Ventris's touching, helpless Paris - as a man: the boy Paris is the excellent Samuel Bur-

Susan Bickley sings a lovely Andromache, Janice Cairns a shrilly forceful Hecuba; Jean Rigby is sultry and enigmatic as Helen. Richard Van Allan mai Ancient, slightly undervoiced, but joined strongly in the "semichorus" trio by Ethna Robinson and John

Daszak as Nurse and Young Guard. Paul Daniel conducts with great polish and brio. Almost too neatly, sometimes: certain voices in certain passages sound like mere hangers-on against a tight, self-sufficient orchestra, and the unforgettable brazen fanfares at the opening and the close need more spreading. echoey depth, though the offstage choral voices ring hauntingly. But those are small quibbles; the sheer precision of Daniel's intentions makes its mark, and the opera moves toward its bleak climax on a relentless track, strewing musical riches all along the way.

Remaining performances Thursday. Saturday, and Friday 17 February

Glamorgan festival wins the Prudential

The Vale of Glamorgan Music Festival, which celebrates the work of leading living composers, has won this year's £75,000 Prudential Award for the Arts. The award, announced last night at the National Theatre in London, was conferred for the festival's program-

ming, "coupled with the quality of the performances and the presence of the composers themselves. This year's festival, directed by John Metcalf, features the work of Louis Andriessen, Conlon Noncarrow and Michael Nyman and runs from August 12 to 19.



BERLIN

OPERA/BALLET Deutsche Oper Tel: (030) 341 9249

Ein Maskenball: by Verdi. Conducted by Rafael Frühbeck de Burgos/Sebastian Lang-Lessing, produced by Götz Friedrich at 7.30 pm: Feb 10

 L'Italiana in Algeri: by Rossini. Conducted by Ion Marin/Carlo Rizzi, produced by Jérôme Savary at 7 pm; Feb 8, 11

 The Marriage of Figure: by Mozart, Conducted by Stefan Soltesz, produced by Gotz Friedrich at 7 pm; Feb 7, 9

LONDON

Barbican Tel: (0171) 638 8891 Coleman conducts the National Symphony Orchestra with tenor Page to play a wide and varied

 Grand Classical Evening: David Bruce Rankin and baritone Steven programme of classical music at 7.30 pm; Feb 11 Tippett: Visions of Paradise: Sir Colin Davis conducts the London

CONCERTS

Symphony Orchestra to play Tippett's, 'Triple Concerto' and Elgar at 7.30 pm; Feb 12 Fastival Hall Tel: (0171) 928 8800 Igor Oistrakh Plays Medelssohn and Tchalkovsky: Simon Phipps

conducts the English Chamber Orchestra and violinist Igor Olstrakh at 7.30 pm; Feb 11 Philharmonia Orchestra: with violinist Kyung-Wha Chung and conductor Kurt Sanderling plays

Beethoven and Bruckner at 7.30 pm; Feb 8

Royal Academy Tel: (0171) 439 Philharmonia Orchestra: Kurt

Sanderling conducts Beethoven and Shostakovich at 7.30 pm; Feb 12 GALLERIES National Portrait Tel: (0171) 306

 Christina Rossetti: an exploration of the Victorian poet on the centenary of her death; to Feb 12 OPERA/BALLET English National Opera Tel: (0171)

632 8300 King Priam: a new production of Tippett's opera that opens the London festival - Tippett: Visions of Paradise, to celebrate the composer's 90th birthday at 7.30

pm; Feb 9, 11 Rigoletto: Jonathan Miller's undated version of Verdi's opera vhere the duke is a mafia boss at 7.30 pm; Feb 10, 13 Royal Opera House Tel: (0171) 340

Cosl Fan Tutte: by Mozart. A new

production directed by Jonathan Miller. Conductor Evelino Pidó: In Italian with English surfitles at 7 pm; Feb 6.8 Der Rosenkavalier: by Strauss. Conducted by Andrew Davis,

directed by John Schlesinger. Soloists include Felicity Lott/Anna Tornowa-Sintow as Prinzess von Werdenberg at 6.30 pm; Feb 7, 11 Giselle: music by Adolphe Adam.
 A Royal Ballet production choreographed by Marius Petipa. after Jean Coralli and Jules Perrot

and produced by Peter Wright at 7.30 pm; Feb 9 La Bohéme: by Puccini. Conducted by Simone Young/ Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/ Amanda Thane as Mimi

and Maria McLaughlin/ Judith Howarth as Musetta at 7.30 pm; Feb THEATRE National, Cottesioe Tel: (0171) 928

 Dealer's Choice: written and directed by Patrick Marber, six men stay up late to play poker, and win

at all costs at 7.30 pm; Feb 9 (7 pm), 10, 11 (2.30 pm) National, Lyttelton Tel: (0171) 928 The Chlidren's Hour by Lillian

Hellman, directed by Howard Davies at 7.30 pm; Feb 9, 10, 11 (2.15 pm) National, Olivier Tel: (0171) 928 2252 The Merry Wives of Windson by

Shakespeare. Terry Hands directs his first production at the National With Denis Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mis Ford at 7.15 pm; Feb 6, 7, 8, 9 (2

Riverside Studios Tek (0181) 741 Hancock's Last Half Hour. by Heathcote Williams, directed by Mark Piper. Set in a Sydney rented apartment, Jim McManus relives

comedian Tony Hancock's last hours at 8 pm; to Feb 11 (Not Sun)

MADRID **GALLERIES**

Fundación Juan March Tel: (91) 435 48 40/435 42 40 Klimt-Kokoschka-Schiele: exhibition of 35 works by the three Viennese artists; from Feb 7 to May

■ MUNICH GALLERIES

Haus der Kunst

 Deutsche Romantic: previously on show in London, this exhibition has created much discussion in Germany. It examines the work of early German Romantic painters and their cultural and political impact on successive generations of German artists; to May 1

NEW YORK

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Cavalleria Rusticana / Pagllacci: by Mascagni/Leoncavallo. Production by Franco Zeffrelli conductor Christian Badea at 8 pm;

Feb 7, 10 Il Barbiere di Siviglia: by Rossini. Produced by John Cox, conducted by David Atherton at 8 pm; Feb 6, 9,

 La Traviata: by Verdi. Produced by Franco Zeffirelil, conducted by John Flore at 8 pm; Feb 13 Turandot: by Puccini. Produced by Franco Zeffirelli, conducted by Nello Santi at 8 pm; Feb 8, 11 (1.30

THEATRE Joseph Papp Public Theatre Tel: (212) 598 7150 The Merchant of Venice: by Shakespeare, Directed by Barry Edelstein, and with Ron Leibman playing Shylock at 8 pm; (Not Mon) Roundabout Theatre Company Tel:

(212) 869 8400 The School for Husbands/The Imaginary Cuckold: by Molière. Michael Langham directs this Richard Wilbur translation starring Brian Bedford at 8 pm; to Mar 12

PARIS CONCERTS

(Not Mon)

Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24 Jorge Chaminé: baritone with pianist Maria Françoise Bucquet plays Tchaikovsky, Borodin and Glinka at 8.30 pm; Feb 7 Maxim Vengerov and Itmar Golan: an evening of violin and piano recitals by Mozart, Beethoven, Prokofiev and Shostakovich with violinist Vengerov and pianist Golan at 8.30 pm; Feb 6 GALLERIES

Musée d'Orsay Tel: (1) 45 49 11 11

James McNeill Whistler: exhibition of works; from Feb 8 to Apr 30

OPERA/BALLET Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

 La Demnation de Faust: by Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi, Soloists include Béatrice Uria-Monzon as Marguerite, and Thomas Moser/Gary Lakes as Faust at 7.30 pm; Feb 9, 12 (3 pm) Lucia di Lammermoor: by

Donizetti. A new production by Andrei Serban with Maurizio Benini and Roberto Abbado (from April) conducting the Orchestra and Chorus of the Paris National Opera at 7.30 pm; Feb 8, 11

ROME CONCERTS

Teatro Olimpico Tel: (06) 3234890 Festival Orchestra of Brescla and Bergamo: with planists Gerhard Oppitz, Bruno Camino and Antonio Ballista. Agostino Orizio conducts Bach at 9 cm: Feb 9

■ WASHINGTON

CONCERTS Kennedy Center Tel: (202) 467 4600 National Symphony Orchestra:

with violinist Cho-Llang Lin. Paavo Berglund conducts Kokkonen, Tchaikovsky and Brahms at 8.30 pm: Feb 9, 10 GALLERIES

Corcoran Tel: (202) 638 3211 Family Lives: photographs by Tina Barney, Nic Nicosla and Catherine Wagner. Exhibition explores the power of photography to subvert or reinvent our experience and understanding of events and relationships; to Feb 13

OPERA/BALLET Washington Opera Tel: (202) 416 7800

 Semele: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Feb 6 (7 pm), 9
• The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 8 pm; Feb 8

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De Tocqueville is back in fashion

Visceral dislike of government nearly three times as much as frustration with Washington is nothing new in America. The nation owes its existence to a grassroots revolt against British colonial rule. The difference today is that the American people are venting their anger on their own representatives in Washington, rather than foreign oppressors.

The intensity of anti-Washington sentiment is shocking even professional politicians. It swept Newt Gingrich to victory nal elections and has emboldened state governors and city mayors, who are now demanding greater liberty. It is absurd, they argue, that nearly every aspect of social and economic policy should be minutely regulated by distant bureaucrats in Washington. Give us the freedom to design our own policies, they say, and we will make faster progress while cut-

It is an argument that floors most Washington politicians. Educated Americans are brought up to revere Alexis de Tocqueville's classic work, Democracy in America (1835). After touring the US in the 1830s, the French aristocrat and philosopher declared that the genius of the American political system lay in its decentralisation. Americans were resourceful and public-spirited because local communities were largely self-govgovernment was tiny and preoccupied mostly with foreign affairs. Unlike in Europe, perinitiative was not crushed by a powerful and

intrusive central state. The US now bears little resemblance to the America that so entranced De Tocqueville. It now has an overbearing federal government of precisely the form that De Tocqueville inveighed against. In the 60 years since the Great Depression every level of American government has grown enormously, as it has elsewhere. But aggrandisement by the federal government is in a class of its own.

In the late 1920s, federal spending accounted for less than 3 per cent of gross domestic product; most government functions were regarded as state and local responsibilities



MICHAEL PROWSE AMERICA

the federal government. The roles have since reversed: the federal government now about 22 per cent of GDP, dwarfing the share of states and localities. And it micro-manages states to the point of stipulating the dimensions of wheelchair ramps. Recognising its vulnerabil-

ity, the governing class in Washington is trying to appease the states. The Ser and the House have already rushed through legislation that would restrain future "unfunded federal mandates" rules that imposed detailed requirements on states without

Mr Gingrich and the Republican congressional leadership are talking of scrapping several federal departments, including education. And they would like to replace some joint state-federal "entitlement" programmes such as welfare for single-parent families and healthcare for the poor with "block grants". The states could design their own programmes but, if the money ran out, they would have to make good the shortfall or else turn

Mr Clinton, who last year planned to impose "one size fits all" reforms of healthcare and welfare on the entire nation, is now offering states a little extra flexibility. But he is more chary than Republicans of devolving powers, lest states take the opportunity to cut social benefits.

Sceptics will argue that the talk of "new federalism" is mostly cheap rhetoric. They will recall that Presidents Nixon and Reagan proposed a shift of responsibilities to states in previous decades, yet achieved little. Times, howand these lower tiers spent ever, have changed. Voters'

has taken deeper root. After more than a decade of partisan bickering and chronic federal deficits, people's faith in the competence of the federal government is badly eroded. In most spheres of public policy, people now look to governors. and state officials for ideas, not presidents or senators.

Yet De Tocqueville would be troubled by the ad hoc character of the present debate: nobody has articulated a criterion for deciding which tier of government should do what. Given their history, Americans should surely be attracted by the "subsidiarity" principle that has been so influential in European debates. This says that government works best when it is closest to those it serves; functions should thus be devolved to the lowest tier

of government capable of per-

forming them.

Application of the subsidiarity principle would have revolutionary consequences for the structure of US government. It would imply that Washington should restrict itself to such classic functions as macroeconomic policy. defence and foreign affairs, law and order, international trade, domestic competition policy and (perhaps) environmental protection. In theory the federal government could divest itself of responsibility for nearly everything else, includ-ing healthcare, education, pensions, welfare, housing and a host of other activities. Individual states or coalitions of smaller states could surely provide all of these services for residents. Different states, of course, would choose to provide varying levels of service.

Those who regard this as pure fantasy should recall that for two-thirds of its history, the US did have a minimal federal government. The lack of a powerful central bureaucracy did not prevent the US advancing from its colonial origins to become the world's most prosnerous nation early in this century. Indeed, De Tocqueville would argue that America was able to advance so rapidly only because so much responsibility was vested in individual citizens and localities.

But what is wrong with a little

he world's leading industrial democracles have done their best to bury the hatchet following last week's dispute over President Bill Clinton's

surprise international support package for Mexico. But behind the smiles of the finance ministers of the Group of Seven leading industrial countries at their weekend meeting in Toronto, there lurk serious problems about the management of international economic policy co-operation.

To a great extent, the details of the Mexican crisis and the US-led response to it are symptoms rather than the cause of difficulties between the US and certain European members of the G7, comprising the US, Japan, Germany, France, Britsin, Italy and Canada.

Despite the appearance of harmony, there was no concealing the irritation still felt by some European finance ministers, notably Mr Theo Waigel of Germany, at being sucked into the unprecedentedly large \$50bn rescue. But the ministers and their

central bank colleagues in Toronto appear not to have questioned whether the G7 is still capable of serving as a forum for co-operation and coordination among the industrial countries in the rapidly changing conditions of the post-cold war world economy.

The G7 came to prominence in the 1970s and 1980s as its members strove to prevent currency turnoil from prompting protectionism. At the level of finance ministers, the group later broadened its interests to the surveillance of each others' economic policies in the hope of making them compatible and promoting growth.

With time, the group's interests have expanded still further to include such issues as nuclear reactor safety, the hat-tle against drugs and the transition of former communist states into market economies. Despite the widening agenda, the finance ministers, who with the G7 central bank governors meet three or four times a year, have always appeared more focused in their activities than the G7 heads of govern-

for their economic summit. But the world has not stood still in the two decades of economic policy co-operation among the G7. Some of these changes are reflected in the way the Mexican crisis affected the group's policy makers. As the illustration shows,

ment who meet each summer

countries outside the industrialised world are of growing importance. If national output

Peter Norman on tensions among G7 countries exposed by the rescue of Mexico's economy

A hazardous helping hand

is measured in purchasing power parities (which economists increasingly believe provide a better way of comparing countries than the traditional dollar calculation of gross national product), populous countries such as China, India and Brazil count among the top 10 leading world economic powers and Indonesia makes it into the top 15.

This diminution of power and influence among the industrialised nations is set to continue as the developing countries as a group continue to grow faster than the industrial countries.

Another big change in the world economy has been the creation of large regional trading blocs Grounings such as the European Union and North American Free Trade Area (comprising Mexico, the US and Canada), as well as increased trade among Asian countries, mean regional priorities can cut across G7 ties.

Free-flowing capital movements, an important element sation, strengthened these ties still further in the case of the

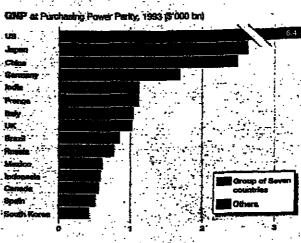
The US response to the crisis - to knock together the big-gest-ever financial rescue package and expect its G7 partners to accept it with minimal consultation - highlighted Mexico's importance in the regional context. A collapse would not only hit US mutual funds and other American investors that had piled into tesobonos and other Mexican securities; it also stirred fears mass immigration from Mexico into the US.

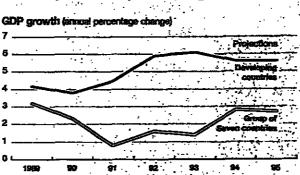
From a US viewpoint, it was understandable that President Clinton produced his package with little regard for European sensibilities once it became clear that Congress would refuse to back his earlier plan for supporting Mexico through \$40bn of guarantees. The problem facing G7 policy

makers is to decide where to Some, such as Mr Hans Tietmeyer, the Bundesbank presi-

dent, want to draw a line

New economic world order





and ensure that it never happens again. He extracted four sons from the crisis: Currencies such as the Mex ican peso should only be linked to another currency such as the dollar if domestic economic policies permit this. Countries should beware of taking on debts in a foreign

currency or with a foreign currency link. International surveillance of economies should be intensi-

• The international community should not rush to create new facilities to assist countries such as Mexico, for fear of creating a moral hazard (an environment in which other countries might be tempted to pursue imprudent policies in the expectation of an

Some policy makers and economists feel there is more the G7 can do. The Mexican crisis, like last year's row between the G7 and other members of the IMF Interim Committee over proposals to boost international liquidity through an issue of the IMI's own reserve asset, the Special Drawing Right, has exposed a gulf of understanding between the G7 countries and the developing world.

According to Mr Robert Hormats, a vice-chairman of Goldman Sachs International, the US investment bank, and a former US foreign economic policy official, the G7 must tackle the problem of "outreach" to the global economy.

The current US administration last year identified a "big

10" of especially promising developing countries that are growing about twice as last as the rest of the world. The problem confronting officials in the industrialised countries is that there are no obvious fora where the G7 countries can meet and exchange informa-tion with such countries as Indonesia, Brazil or India.

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The IMF Interim Committee includes representatives of the industrialised, developing and former communist countries. But with 24 members, it is considered too unwieldy to serve as a basis for intensified co-operation. Some countries. including Britain, therefore intend to develop their "out-reach" bilaterally. Drawing lessons from the Mexican crists, a senior UK Treasury official plans to begin a series of visits to important emerging economies to establish the type of contacts that are now routine among the G7. His first destinations will be Mexico and

colour the G7 initiative to review the institutions of global co-operation which was announced at last year's Naples economic summit, and which is likely to be the main theme of this year's G7 summit of heads of government in Halifax. Nova Scotia, in June.

Although this G7 exercise could take many years to complete and will require careful co-ordination with other groups of nations if it is not to founder, there are already some ideas for improving the surveillance role of the IMF in this context.

example, that the Fund might draw up a code of conduct for member states which would commit them to minimum standards of transparency. If Mexico had been obliged to publish details of its reserve movements, its short-term liabilities and foreign exposure. financial markets might have been better informed and Mexico's government could have been forced into a more timely and less damaging exchange rate adjustment.

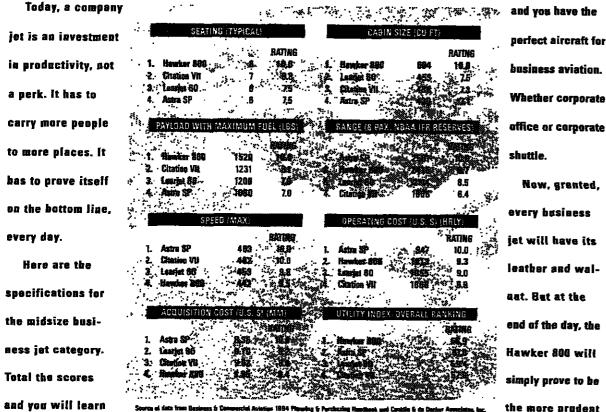
But some experienced observers of the G7 believe the problems are closer to home.

"The lesson is that the G7 needs to be much more engaged in co-operation. argues Mr Hormats of Goldman Sachs. "Europe and the US are not on the same wavelength on Mexico or other important issues. It is therefore important to try and improve the spirit of co-operation."

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LETTERS TO THE EDITOR

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Translation may be available for letters written in the main international languages.

Directors' leader out of touch on Europe From Mr P.G. Hirsch. Sir, As a member of the Instillarge parts of the electorate consult the views of his members. Sir, As a member of the Instillarge parts of the electorate consult the views of his members. Sir, As a member of the Instillarge parts of the electorate bers.

From Mr P.G. Hirsch. tute of Directors I was distressed to discover from your letters' page (February 2) that its director general, Mr Tim Melville-Ross, appears out of touch with both reality and his

He compares the benefits of Britain's "democratically elected and accountable" system to the European Union's "tortuous and irrational legislative process'

membership.

Democratic? A government which imposes policies such as water and rail privatisation against the will of the vast majority of the electorate, in a

votes to send each Conservative MP to parliament compared with 300,000 for each Liberal Democrat).

Accountable? Is he not aware

of the extent to which the past decade has seen the government emasculate local government and move decision making to Westminster bureaucrats and government appointed quangos.

Before Tim Melville-Ross

attaches the title of Director General of the Institute of Directors to his personal interpretation of democracy, perP G Hirsch. The Red Lodge

1 St John's Road, East Molesey, Surrey KT8 9JH, UK

From Mr Richard Brown.

Sir, Tim Melville Ross overstates his point in suggesting that UK business as a whole finds loss of sovereignty to the European Union unsatisfactory. On the contrary, a large proportion of businesses believes that it is appropriate for the EU institutions to be concerned with a number of and transport.

The benefits of what he describes as rule by the European Union are clearly being felt by those who are expanding their exporting, importing or investing in the new markets, as a result of common trading conditions that the pooled sovereignty of the European Union provides. Richard Brown.

deputu director ceneral Association of British Chambers

London SWIP 3QB, UK

By the rule

From Mr Donald Jamieson. Sir, Alison Smith states ("Heavy paw of the watchdogs", February 1) that under

the current UK regulatory system compliance officers "can rely on the rulebook to ensure that the company's marketing material is up to standard" Would the same compliance officer teach their children that it is always safe to cross the road when the little green man is lit up?

Whether or not underlying principles of good conduct are prescribed, if the aim is best practice, narrow compliance with the requirements of a rulebook may not in itself always be sufficient. Even the children have to exercise discretion. Donald Jamieson.

39 Broomieknowe, Lasswade, Midlothian, Scotland, UK

Confused view of German banks' role

From Mr Thomas Martini. Sir, You continue to mix up rather badly the issues of why German banks have a few industrial participations, how companies are financed and how they are governed (Lex: "Deutsche stumbles again", January 31).

Many, arguably most, investments by banks result from rescue operations by these banks (Deutsche's stakes in Daimler-Benz, Fiat and KHD are but a few examples). It follows without saying that these are problem companies when the bank steps in and that they may take a little while to turn British banks are apparently

neither inclined nor perhaps capable of such rescue operations. A major cultural difference between Germany and the UK does of course lie in the German view that a company may be worth saving even if this may take longer than the London stock market would have breath for with a British company. That German banks are close

to companies which they finance through credit appears also entirely appropriate: witness the persistent laments in your letters column that this is not so in the UK, and the much higher cost of finance in the UK, whether through debt or The annual meetings of Ger-

man companies are invariably very well attended: Deutsche, Daimler et al accommodate several thousands of shareholders each year at their annual meetings, which just as invariably last eight or 10 hours as shareholders question directors and supervisory boards, with subsequent lengthy reports in the newspapers of these meetings. Does this happen in the UK? How public are your public compa-

Finally, the supervisory boards of German companies have, as you know, half their members recruited from employees and trade unions, typically one or two bankers and otherwise a handful of leading industrialists. Why only blame the bankers when things go wrong? For that matter, why blame

anybody? Was the last UK recession as short or as shallow as that of Germany (remember that, concurrently, west Germany continues to transfer 5 per cent of gross domestic product to the east!). Thomas Martini

Events not connected

Sir. Contrary to your dia-rist's suggestion of a connection between the replacing of Hendersons as manager of the Telegraph pension schemes and the departure of Cazenoves as brokers at The Telegraph (Observer: "Black marks", January 27), the decision to appoint Schroders as pension schemes manager, in place of Henderson Pension Fund Management, was not made by our newspaper's management Potential new fund managers

From Mr Jeremy Deedes.

were asked to make presentations in April, two months before Cazenoves resigned as our brokers. The unanimous vote to change was taken by the Pension Fund Trustees none of whom is on the board of The Telegraph plc, and half of whom are elected staff representatives. Jeremy Deedes,

chairman of trustees, Telegraph Staff Pension Plan, I Canada Square, Canary Wharf, London E14 5DT, UK

Air traffic control costs

Sir. May I make a small correction to the article by Michael Dempsey, "Efficiency in the skies" (February 2). The costs of European air

traffic control, and the European Air Traffic Control Harmonisation and integration Programme and Central Flow Management Unit developments in particular, are paid for by the users - the airlines not from government

We maintain very close links

representative organisations such as the International Air Transport Association, Association of European Airlines and the like, and I can assure you that there is no doubt in their minds whose money it is we are spending. P.M. Johns, director of finance. European Organisation for the

with both airlines and their

Safety of Air Navigation. Rue de la Fusée, 96, B-1130 Brussels

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the past year, and the rubber price

is up by more than 50 per cent in the past six months. With world

bond and equity markets in the dol-

drums for much of 1994, fund managers have turned their attention to

the energy, metals and even agricul-

It is not just higher prices that attract investors. The increasing maturity of commodity markets has

led many to see their potential as a

fourth asset class to be added to

being encouraged to put money into commodities by the launch of a

plethora of new investment prod-

ucts based on commodity indices.

investors are taking their first steps

in commodities, but it will probably

not be until the next production

cycle that commodities earn a per-

manent place in many portfolios,

says Mr Steven Strongin, a

vice-president at Goldman Sachs

investment bank in New York. "We

are setting up the infrastructure for

investment in these markets in

preparation for growth in the next

Bankers estimate that the inter-

national "over-the-counter" market

for investment products based on

commodities has been worth \$15bn

in the past 18 months, although

accurate figures are hard to find

because such contracts are not

An indication of the rising inter-

est in commodities is the growth in

the number of investment products

listed on stock and futures

exchanges worldwide. IFR Securi-

ties Data, the financial information

service, estimates that the value of

new issues of just one type of

traded on an exchange.

three to five years," he says.

"We're in a bull market and some

International fund managers are

equities, bonds and property.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Monday February 6 1995

US and China on the brink

For the fourth time in as many years, the US and China stand on the brink of a threatened trade war. To judge by the precedents. and the apparent differences dividing the two sides, it ought still to be possible to settle the dispute before the sanctions deadline. However, that will require exceptionally well-judged diplomacy at a moment when the political balance in both countries looks disturbingly fragile.

In Beijing, room for manoeuvre is constrained by a succession struggle which threatens to strengthen the hand of hard-liners. In Washington, the leadership vacuum has been harshly underined by Congress's recent failure to approve President Bill Clinton's sed bail-out for Mexico. In such circumstances, events could easily run out of control.

The danger this time is that a weak US administration will be pushed too far by conservatives bent on making a whipping-boy of China and widening the dispute beyond trade. Mr Newt Gingrich, the House speaker, has already hinted at still tougher sanctions to browbeat Beijing into concessions. Such talk simply risks undermining the moderates in Beijing and turning Chinese truculence into

rigid intransigence.
The US needs to combine firmness in any further negotiations with realism about what they can achieve. It is right to press China to act more rigorously against piracy of intellectual property, whose importance to foreign companies Beijing still seems relucis unreasonable to expect China, as a developing country, to match overnight standards of protection

view that as the goal of a long-term negotiating process, not of a single accord.

It is in Beijing's interest also to be more flexible. It stands to lose far more than the US from a trade war. Not only is the bilateral trade balance strongly in China's favour, but its economic develor ment hinges on preserving the confidence of foreign investors. Only 10 days ago, Mr Zhu Rongji China's first vice-premier respon-sible for economic policy, travelled to Switzerland to impress on a gathering of western businessmen his government's commitment to continued market opening and reform. Such assurances would be seriously devalued by a trade war.

China needs to accept that

demands that it respect internationally recognised laws are not some foreign plot to disadvantage its economy, they follow directly from its own market-based reform policies. Nor should resentment at US demands to monitor its antipiracy enforcement delude China into resisting all externally-imposed disciplines as an unwarranted intrusion into its sovereignty. Membership of the World Trade Organisation would oblige China to observe a wide array of international rules and sanctions. Unreasonable rejection of bilateral US demands would only intensify doubts about China's readiness to

honour WTO commitments. The next three weeks pose a stiff test of political maturity in both Washington and Beijing. Self-interest and the well-being of the world economy dictate that tant to acknowledge. However, it they resolve their dispute. That opportunity will be lost if they succumb to narrow nationalism and the politics of reprisal. Now is

Transport debate

Few issues are more important to tional systems, such as federalism national prosperity, yet harder to in Germany, and of new funding resolve, than an effective transport policy. Transport planning is highly problematic; the funding for instance, to deny the case for a required for large projects is colos- strategic authority dealing with sal; and when projects are decided transport in greater London. upon by transport authorities, powerful interests conflict at every turn when it comes to implementation. Even Paris is experiencing difficulty in impos-

ing its wishes on localities. A report published last week by the UK's Confederation of British Industry suggests that the larger continental EU states have made a better job of transport planning than has Britain. The report focuses on long-distance infrastructure, the value of which is often questioned by environmentalists and those concerned with wider cost-benefit assessment. Yet much of its analysis applies equally to urban congestion, an increasingly serious problem in the UK, whose cities and larger towns could learn a great deal from its European neighbours.

Comparing the UK with France, Germany and the Netherlands, the CBI highlights three strengths of continental European practice. A wider degree of consensus has been achieved on policy priorities. A more strategic approach to improving transport links is evident. And governments are more willing to make long-term political and financial commitments to agreed objectives.

A debate is to be had on the significance to effective transport planning of different constitu-

regimes, notably the quest for private finance in the UK. It is hard,

However, the immediate chal lenge for Britain is to find a better way, within today's institutional framework, of forging consensus and identifying priorities. A classic instance of the current malaise is the call by Mr Brian Mawhinney, transport secretary, for a "rational" national transport debate, when no forum or mechanism exists for such a debate save the powerful vested interests which have generated the impasse in the first place. If Mr Mawhinney wishes to

stimulate a constructive debate, a sensible step would be for him to emulate the Treasury's "six wise men" and establish a panel of independent transport strategists. The job of the panel - chosen beyond the interest groups and reflecting the range of divergent opinion among informed observers would be to advise the government by way of periodic, reasoned statements combining forecasts with policy proposals. The panel's advice would be public; in many cases it might not be unanimous. Consensus on policy for, say, new trunk roads would not miraculously appear, any more than the Treasury's "wise man" have ended discord on economic policy. But such a panel could usefully high-light priorities and help set the

After the floods

As the water recedes, relief gains ground in European regions stricken by last week's river floods. A full-scale catastrophe in the Netherlands has been avoided. thanks in part to heroic action to shore up threatened dykes and well-organised evacuation. Nevertheless Germany, France, Belgium and the Netherlands have suffered heavy economic costs in terms of damaged property and lost output.
The traditional risks faced by river-dwellers seem to have grown in recent years as the result of inappropriate building measures that have changed the river's flow. After the second bout of serious Rhine flooding in little over a year, there is a pressing need for more effective European co-operation to minimise future dangers. Environmental damage can often have adverse consequences far beyond the region in which it

occurs. The effect of ill-conceived development along waterways. such as that of spills from chemical factories, flows downstream. Activities from tree-felling in the Alps to the construction of high concrete banks have changed the conditions under which water flows into and along the Rhine, with deleterious consequences for those living at its mouth.

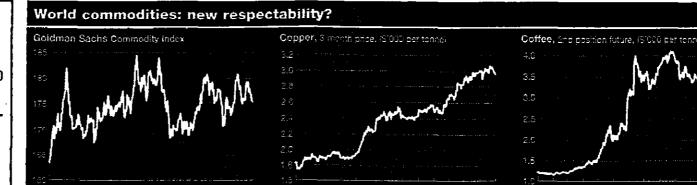
individually, such actions may make sense for those most directly involved. The flood barriers in southern Germany that have been blamed for amplifying Dutch

floods are thoroughly justifiable to burghers in Baden. Similarly. measures to straighten the Rhine's flow have increased the safety and efficiency of barge operations along a river that accounts for roughly a fifth of Germany's long-distance goods trans-

However, insufficient attention has been paid to the cumulative impact of individual building decisions by municipalities along the river. In Germany, the problem of inadequate co-ordination is heightened by the federal system, in which flood control comes under local or state (Land) jurisdiction.

The threat of natural disasters can never be eliminated. Yet future flood risks could be lowered by a strengthening of river defences in the Netherlands, hitherto opposed by environmentalists anxious to prevent the spread of ugly concrete dykes. An extension of controlled flooding zones along upper stretches of the Rhine and better co-ordination of building

work would also be desirable. Above all, European govern-ments should consider an integrated approach to assessing the costs and benefits of measures affecting water flows along the length of the river. Those keen on improving trans-European infra-structure networks could do worse than starting with a fresh look at the oldest cross-border transport links of them all.



Pork bellies in ork bellies and coffee beans may seem unlikely investments for a respectable pension fund. But sharp increases in commodity prices have convinced some fund managers and individual investors to consider commodities your pension as a home for their money. Bolstered by world economic recovery, copper and aluminium prices have risen 70 per cent over

Investment banks are devising new products to allow fund managers to invest in commodities, say Deborah Hargreaves and Graham Bowley

exchange-traded product - commodity-linked warrants - grew from 23m in 1990 to \$1.86bn last year. Mr Strongin points out that a stake in the commodities markets provides a useful counterbalance in a portfolio to falling bond prices as the two markets tend to move in opposite directions.

Rising raw materials prices have led to fears of a resurgence in world inflationary pressures which could undermine the value of assets such as bonds. Since most commodities, particularly metals and energy, provide the basis for industrial raw materials, they can offer a good hedge against inflation.

"I went into commodities in 1993 as an inflationary hedge for a fixed income portfolio. The investment had a stabilising effect on the portfolio's performance last year and, overall, provided a positive return," says one Swiss fund manager. He invested between 4 and 8 per cent of his bond portfolio in the Goldman Sachs Commodity Index futures

The GSCI, launched in 1991, weighs energy, agricultural, live-stock and metals commodities according their importance in total world production; it was the first of several new indices which make it easier to invest in commodities.

There were previous waves of enthusiasm for commodities in the 1970s and 1980s, but commodities then were less widely traded. Several years ago, investors who wanted to gain a foothold in the market had to buy individual commodity futures or options contracts. That meant keeping an eye on price movements in markets as diverse as wheat and crude oil, and being careful to sell futures contracts before they matured to avoid being landed with delivery of the physical prod-uct. It was also difficult to judge the performance of specific investments in relation to commodity markets across the board.

The indices, however, give an overview of commodity market performance because they calculate the combined price movements of many different products; they also provide a basis for index-related derivative products such as notes and warrants, and for investment trusts aimed at retail investors.

S investors, traditionally more ready to accept new investment products, have been more enthusiastic about commodities than Europeans. But bankers say Europe is catching up fast - accounting for almost all of the recent growth in the commodity warrants market, for example. "The indices simplify the invest-

ment process in what is unfamiliar territory for many investors," said Ms Emma Conyers, in charge of marketing J.P. Morgan's new commodity index in London. Merrill Lynch and Bankers Trust have also launched their own indices. Some of the investment banks,

including Goldman Sachs and J.P. Morgan, have tried to distance their products from the traditional image of commodities as short-term, speculative investments by calculating their indices on what they call a "total return" basis. The total return system takes into

account not only capital gains, but also income from other sources, including interest on cash deposited with banks as collateral against the positions taken in the commodities futures markets. This makes it easier to compare the index with equities and bonds which are also expressed in terms of total return. The arrival of Wall Street invest-

ment banks in the commodity markets has conferred a degree of respectability on what have been often viewed as fringe markets attracting unscrupulous operators. The availability of market analysis has also improved although coverage of commodities is not as well developed as in bond and equity

But some analysts are still sceptical of the benefits of investing in commodities. "Interest, dividend and rental income from the three traditional asset classes give them a long-term value that is totally lacking in commodities. Base metals are mined to be consumed," says Mr Robert Davies, mining analyst at London stockbrokers Smith New

Many investors also see commodities as risky since the markets tend to be smaller and more volatile than

for other established investments. 'We wouldn't consider commodities an appropriate long-term investment because the return on our investment would not compen-

sate for the volatility in prices,'

says Mr Peter Stanyer, investment manager for the £8bn British Rail pension fund. Mr Stanyer says he would prefer to invest in mining equities if he believes metals prices are going up. That way, the fund can gain some

exposure to the commodity price movements without being exposed to some of the risks. "With hindsight, you can see the

benefits of buying commodities last year, but I would be sceptical of our ability to get the timing right," says Mr Stanyer.

Another fund manager describes the trouble he had trying to persuade the fund's investment committee to take a dip into commodities. "They took a very conservative view and were reluctant to branch out. In the end, the treasurer killed my proposal," he says.

Commodity enthusiasts say that existing asset classes are far from perfect. "Many fund managers have at least 25 per cent of their portfolio invested in real estate," a fixed income manager says, "but it would be foolish to expect another property boom. A real asset like com-modifies could do the job of diversifying the portfolio if the real estate element were cut down and, say, five to 10 per cent was put into commodities.

Investment advisers would certainly not advocate putting the bulk of a portfolio's funds into commodities but stress that a small percentage - up to about 10 per cent of the portfolio's value - can provide a useful diversification.

With commodities rarely out of the news headlines last year - most dramatic was the surge in coffee prices following frosts in Brazil investor interest has been aroused. Only the more daring have so far followed their inclinations with hard cash. But as commodities gain in respectability, fund managers may find they cannot afford to remain out of the markets.

Executive pay - a practical solution



the UK over executive pay in privatised industries is justified because the system for fixing it is flawed. Indigna-PERSONAL tion would increase

VIEW if the public understood the full pension implications of big increases granted within a few years of retirement. There is no such thing as a

"right" rate of remuneration, and arriving at one that satisfies all diverging interests is difficult. Striking a balance is a matter of judgment. Those who have to attempt it are often faced with the able but greedy. Most big companies have remuneration committees, but however hard they try to be objective, the results often look "wrong".

There may be particular reasons for this, such as the influence of a member of the committee who has become used to such high pay himself that his judgment is warped. Even where this is not so, all the pressures are in one direction -

sharply upwards.

Able executives often write their

own agenda for the committee to consider. Behind it is the implied threat of departure, perhaps abroad. since international comparisons are now more often prayed in aid.

The remuneration committee suffers from one basic flaw - all its members are colleagues of the executives whose pay they are deciding. Whether they admit it or not and whether they are even aware of it or not, there are subtle pressures at work that can easily undermine the balance of interests it is their business to find.

The relationships which should be built up between the directors on any board do not lend themselves comfortably to taking what some might consider a hard or tough line. In a big company, the committee can rationalise its approach by pointing out how little the odd £100,000 is in the context of the company's profits (especially after tax). Why risk upsetting a colleague?

The logical solution is that remu-neration should be decided by people who do not have a continuing relationship with the executives. There would then be a better chance (but no certainty) of achieving a better balance between the various conflicting interests. How could this be done? By setting up a special executive remuneration advisory committee (Erac) to

The Erac would be elected by shareholders at the same time as they vote on the directors each year; its members would not be

Remuneration would be decided by people without a continuing relationship with the executives

directors, but like directors would serve for set terms, say three years. They would be paid, and there would be no shortage of good candidates, as the work would be interesting, yet limited in its scope and the time it demanded.

Anyone could be nominated to the Erac. To eliminate cranks, candidates would have to show on their nomination papers that they had the support of a proportion of the

shareholders - say 3 per cent. Candidates would also have to make a declaration that they were not a past officer or director of the company, or a supplier, customer, relative or competitor, and had no other conflict of interest, such as having acted as a consultant to the company. Since they would get confidential information, these safeguards would be essential.

The Erac would report to the board which would normally be

expected to implement the recommendations. If the board did not wish to accept the Erac's recommendations, it would be obliged to publish them in the report and accounts with an explanation of what it had decided to do instead and why. Boards would think twice before doing so. Eracs would think twice before making recommendations that would not command support among the shareholders. Alternatively, shareholders could be offered the choice between the two sets of proposals.

Introducing Eracs would have an additional advantage. The burden on non-executive directors is growing, and this would relieve them of part of it, though they would share with other colleagues the task of considering the Erac's recommenda-

Although this proposal is offered in the context of the privatised industries, Eracs may be suitable for other companies above a market capitalisation of say £500m. They address the real problem in setting executive pay without cutting out the small shareholder. As important, they place the main burden where it ultimately belongs - on the large institutional shareholders. which have the interests of their beneficiaries to safeguard.

Those interests in the long run depend heavily on the prosperity of British industry, so the institutions have no interest in either destructive meanness, or profligacy. They are in the best position to help select people to strike the balance with unimpaired objectivity.

Jonathan Charkham

The author is a member of the Cadbury Committee on the Financial Aspects of Corporate Governance

OBSERVER

WHO feels poorly?

■ Hiroshi Nakajima, head of the World Health Organisation, is not having a happy time. Last week he took the unusual step of calling a press conference to rebut allegations by the WHO Staff Committee, which had suggested Nakajima had disparaged the professionalism of staff from developing countries, as well as criticising their adaptation to than hearing about the pinstripe Geneva, where the WHO has its HQ. perestroika through a formal Nakatima said the remarks, made at company statement, employees are an internal staff meeting, had been taken out of context.

Controversy has degred Nakajima since he took over the UN agency in 1988. The WHO's previously high reputation has dissipated; staff morale is at rock-bottom. In 1990 the WHO lost one of its most charismatic figures, Jonathan Mann, who ran the organisation's Aids programme.

Nakajima was re-elected to the post in 1993 for a second five-year term, though not without considerable background grumbling. Opposed by the west, he scraped through thanks to votes from developing nations.

Just before Christmas, Sweden -

traditionally one of WHO's staunchest supporters - withdrew \$7m of funding from WHO's 1995 programmes, saying WHO was not carrying out reforms promised by Nakajima. It's a drop in the ocean

compared with WHO's annual budget of \$900m; but steady drips can break the toughest rocks.

Hanging loose ■ All change – into different threads – at IBM. The dark blue suit, white shirt and conservative tie are out - or at least, no longer de rigueur - and casual is in. And the new off-the-cuff approach has wormed its subversive way in more than just the sartorial. For rather

learning about it via word-of-mouth. IBM spokesman Rob Wilson didn't have a readily computed reason why there is no company-wide memo on the change, for, as he put it: "How do you define what is casual? We figure it would

insult the intelligence of our employees."

The beginning of the end of IBM's formal dress code came in 1990, when then head of the personal computer business, James Cannavino, hosted the launch of the

So who will be the first to take a leaf out of the Microsoft book, and clock-in clad in cut-off jeans, T-shirt and no shoes?

Little palace

■ An exclusive apartment in a fine 19th century house on Stockholm's handsome waterfront might sound irresistible, but not to Sweden's two most recent prime ministers. When present incumbent Ingvar Carlsson moves next month into the

first official prime minister's residence, Sagerska Huset, it will be reluctantly. He and wife Ingrid would prefer their own flat in the sleepy southern suburb of Tyresö "by the woods and the sea". Carlsson's predecessor Carl Bildt was also unwilling to make the move, had he won last September's election. But Carlsson has been persuaded

that the enhanced security - and the lower security costs - offered by the refurbished palace make the move imperative. It was his own government of the late 1980s that made the decision to create an official residence, after the 1986 assassmation of Olof Palme, shot by a still unknown assailant as he strolled home unguarded from the cinema. At least Carlsson should enjoy the convenience of Sagerska. It's just around the corner from the prime minister's office.

Bloc-busters ■ Libvan leader Muammar Gadaffi.

now more than 25 years in power, seems to have had some time on his hands. He's just published his first literary work, a 12-novel compilation called The Village, The Village, The Land, The Land, and The Astronaut's Suicide. The book is on sale in Cairo and several Arab

capitals, with proceeds destined for Libya's social security coffers. Will this set a trend amongst international statesmen? A spy thriller from Boris Yeltsin, with proceeds to Russia's educational system, or a sex-and-shopping tale from Bill Clinton - with royalties to the US health programme?

Canadian stink ■ Participants at June's G-7

summit of the leading industrial nations in Halifax, Nova Scotia, may need to hold their noses. The fine view from the office tower where the leaders will meet is somewhat spoilt by pipes spewing 135m litres of raw sewage a day into Halifax harbour.

Over the years, little has been done to clean up the polluted harbour; various levels of government cannot agree who should foot the C\$400m bill. But the summit has concentrated

minds as never before. The city now plans a public education campaign to cut down the amount of non-human waste that is poured down toilets. It may also try to turn an embarrassment into an opportunity by putting up a small sewage-treatment demonstration project near the summit site, All that's highly diverting, no doubt. But locals fear that, given the history of the problem, the most lasting diversion will be of the flow to less visible outlets, while the

summiteers are in town

Financial Times

100 years ago

Harrod's Stores

The ordinary general meeting of Harrod's Stores Ltd was held yesterday, Mr A.J. Newton presiding. The Chairman, in moving the adoption of the report, said the gross profit had been increased by the sum of £32,450. But the increase in the quantity of goods sold was proportionately greater than the increase of gross profit, owing to the fall in prices.

50 years ago

the final quarter of 1944.

Film allotment American cinema companies must get along with somewhat less film, the US War Production Board having allotted 256m ft of 35mm film to 11 companies for the first quarter of 1945. This is 16m ft under the allocation for

US-Eire air pact The US State Department announces the conclusion of an air transport agreement with Eire providing that authorised American airlines shall have rights of transit and non-traffic stop in Irish territory. They will also have the right of · commercial entry for international traffic at Shannon



FINANCIAL TIMES

Monday February 6 1995

socialists

Jospin for

presidency

France's Socialists yesterday

rallied behind Mr Lionel Jospin, their overwhelming choice as

presidential candidate, in his

forthcoming campaign against Mr Edouard Balladur, the prime minister and Gaullist frontrun-

Mr Jospin, a 57-year-old for-

unuelli, the party's first sec-

mer education minister and party leader, beat Mr Henri

retary, with surprising ease in the vote for the nomination.

In the first-ever primary elec-

tion staged by a French political

By David Buchan in Paris

back



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Clinton budget likely to French spark row over deficit

By Jurek Martin in Washington

President Bill Clinton's administration today presents the 1995-96 federal budget which is expected to prompt economic and political debate over both the projected deficit and large cuts in

Republicans complained yesterday that leaked headline figures demonstrated that President Bill Clinton and his administration were no longer serious about def-

These project a deficit of \$196.7bn in a total budget of \$1,600bn for the fiscal year starting in October, a slight increase on the \$192.5bn esti-

mated for the current year. The administration also foresees continuing deficits of about \$200bn a year over the next five

Included in the budget are about \$140bn of spending cuts over a five-year span, \$60bn of which is to cover the president's proposed middle-class tax cut. Today's details will show where the budget axe is to fall, but administration officials have con-

the momentum towards further

fundamental structural change.

A repo mechanism will allow all

market participants to take short

positions, which entails selling

gilts they do not own, and enable

them to borrow cash against gilt

collateral and so finance invest-

ments in gilts. The Bank says

that will stimulate interest from

international investors who are

already familiar with the mecha-

nism in other leading securities

markets, so reducing borrowing

But the final decision on that

and other reforms rests with the

Treasury and depends crucially

on tax changes under consider-

The Bank is also pushing for

the introduction of coupon-strip-

ping facilities, which would allow

new types of instruments to be

created by separating coupons -

a certificate detachable from a

bond to be exchanged for divi-

dends or interest payments -from the principal of a bond.

government bond markets,

should also cut borrowing costs.

The Bank thinks that stripping

could be put into place as early

be close to recommending a more

structured system of regular auc-

Such a system, which exists in the US, French and Canadian

ation by the Inland Revenue.

UK gilts

Continued from Page 1

firmed that as many as 130 government programmes may be cut and many others merged or have their outlays frozen.

Excluded are the main government entitlement programmes social security, medicare, and medicaid - as well as defence. Mr Robert Rubin, the treasury secretary, said the spending cuts were "real and on the table". In

contrast, he said, Republican proposals were "not there". Mr Clinton is proud to have cut the deficit to under \$200hn from the \$300bn-plus he inherited from President George Bush.

But reducing the deficit pro-duced no dividends from the electorate and could not prevent a landslide defeat in last November's mid-term elections. The Republican-controlled Congress wants to force a balanced budget by way of constitutional amendment but, as Mr Rubin noted, has yet to explain how that would be achieved in practice.

The president's political calculation appeared to be that there was little point in helping the opposition campaign and perhaps losing control over the whole

budgetary process.

The administration, with Ms

Laura Tyson, head of the White House council of economic advisers, is also advancing economic arguments for a more restrained approach to budget-cutting. Although the deficit would remain at current levels, its proportion of gross national product would decline from 2.7 per cent to 2.1 per cent over five years, the lowest since 1979.

Mr Clinton is also wary of being seen to turn against federal programmes close to his own and the Democratic party's heart. The budget therefore preserves spending on the national service corps, pre-school education, Aids arch and rural development - in effect challenging the Republicans to be the first to brandish a potentially unpopular axe.

The Republicans already plan tax cuts far deeper than the president's, implying even greater off-setting spending reductions. But as long as the main entitlement programmes and defence remain off the table, both sides will still.

party, 73 per cent of the party's 103,000 paid up members voted on Friday, with 65.85 per cent choosing Mr Jospin.
In a graceful acceptance of defeat, Mr Emmanuelli appeared before some 500 delegates at the nominating congress in Paris to say: "Congratulations, Lionel, and courage!" He pledged his support and, despite some con-trary indications during the pri-

mary election campaign, said he would stay on as first secretary.
Yesterday's Socialist congress approved a presidential policy platform for Mr Jospin. The most controversial aspect calls for the statutory 39-hour work week to be reduced to 35 hours over the next five years "while guarantee-ing salaries". The aim is to create more jobs for the record 3.3m

The size of Mr Jospin's pri-mary victory makes it highly unlikely that any dissident Socialist candidate will emerge. But there remains the electorally critical question of whether Radical, a leftwing party traditionally allied to the Socialists and brought to prominence by Mr Bernard Tapie, the maverick businessman, will now field its own candidate.

Radical leaders distike Mr Jos-pin, who had warned the Socialists they would "pay dear" for a political alliance with the controversial Mr Tapie. But Radical leaders modified their stance late last week as Mr Jospin's primary

prospects improved. In his victory speech, Mr Jospin got the biggest roar of approval when he lambasted Mr Balladur's evident desire as the prime ministerial frontrunner to avoid debate as much as possible. "Edouard Balladur will have paign is in a democratic country," said Mr Jospin. Mr Balladur has said he is only willing to debate with an opponent after the first round of voting on April 23 and before the final two-man

run-off vote on May 7. The main challenge for Mr Jos-pin is to come second on April 23 out of some 10 other candidates, and so ensure his place in the run-off. At the mon ques Chirac, the Gaullist mayor of Paris, is running second to Mr Balladur in the polls.

Russia to consider private pension law

By Norma Cohen, Investments

Russia's parliament is set to

The measure, awaiting its first house of the Russian parliament, will provide the first regulated framework for investment in a

It will specify that approved assets be selected "on the principles of reliability, security, liquidity, profitability and diversifica-

It is expected that pension funds initially would invest almost exclusively in treasury bills, although as securities markets evolve, investment in equities would expand. The pensions legislation would contribute to the growth of Russia's fledgling domestic capital market. The Russian legislation relies

on advice from UK experts for whom finance was provided by the British government's "Know-partner at Callund and Co. How" fund for Russia.

relatively, be playing at the fiscal

Correspondent, in London

consider the country's first private pensions system in new leg-islation expected to be introduced within a fortnight.

reading in the Duma, the lower country where confidence in long-term savings is low, not least because of a series of finan-

cial scandals.

been Callund Consulting, a UK-based firm which also advised the Chilean government on its novel private pensions legislation, as well as the UK Govern-

ment Actuary's Department, the Department of Social Security, and the law firm Nabarro

Nathanson. Russia would join several other east European states which are considering establishing private pension plans to augment state social security benefits that have been badly eroded by inflation and undermined by the changes which have followed the overthrow of communism.

Private pensions are intended to supplement the basic monthly Russian state pension which was raised by 60 per cent to R54,000 last week - enough to buy roughly 130 Moscow metro

However, the legislation would provide no fiscal incentives in the form of tax advantages to either individuals or employers who contribute. "We feel that in common with practice internationally, some form of fiscal incentive would be desirable," said Mr David Callund, senior

Advising the Russians has A rising tear in Moscow, Page 12

THE LEX COLUMN

Cracking the City club

the City's club practices. It opened up London's financial markets to new competitors with deep pockets and prompted an industry shake-up. But the job was only partly done. Antiquated practices remain. Pressure to abolish these could bring further

industry restructuring in its wake.
Last week brought the two most contentious issues into focus. First, news leaked of the Office of Fair Trad-ing's intention to refer the decades-old system of equity underwriting to the Monopolies and Mergers Commission on the grounds that companies are being over-charged for raising capital Then a report commissioned by the stock exchange and Liffe criticised the lack of transparency in market mak-ing, supporting an earlier OFT report. Vested interests will no doubt try to block change. Merchant banks such as Schroders will seek to preserve under-

writing fees and market makers such

as Smith New Court will fight against

But the coalition for change is mounting. The OFT's initiatives are backed by the Treasury which believes that more competition would benefit companies and investors while enhancing the City's position as a financial centre. Meanwhile, institutional investors are distancing themselves from the underwriting system and turning against at least some of

the market makers' privileges. The attack on underwriting practices most exposes those merchant banks which do not have their own broking arms. Of the flat 2 per cent fee charged for rights issues and new issues, the banks receive a quarter while assuming virtually no risk. Opening up the process would allow integrated houses and stand-alone brokers to compete for this revenue stream. The winners are likely to be those who know how to price risk and distribute stock. If new competitors manage to elbow their way into raising equity for companies, the standalone banks would find their current franchise seriously damaged. The case for banks such as Schroders and Lazards acquiring distribution arms such as Smith New Court and Cazenove

would increase Similarly, a drive to transparency in equity trading would undermine the franchise held by the big market makers. Profits would be under pressure because the market insight they obtain from handling the largest deals would become public property. Uitimately, London's quote-driven market

198586.67 88 89 90 91 92 93 94 95 Source: NLK Consultante Pulp Price Trends

could be replaced by an order-driven one - a system with which foreign houses are more familiar.

The Bank of England's plans to modernise the gilts market could have similar effects. Introducing "open repos", "stripping facilities" and other US-style practices would allow compilcated arbitrage plays between different bonds and currencies. But only those with derivatives know-how and international reach would be able to take full part.

As with Big Bang, rewriting the market's rules will provoke an industry shake-up. Aggressive competitors - mainly integrated US investment banks but also continental banks such as Swiss Bank Corporation - will find easier to break into the market. Establishment firms will need to adapt by developing or acquiring new skills, particularly in trading and derivatives. Last year's S G Warburg/Morgan Stanley talks may have failed. But the trend towards the creation of integrated global houses will continue.

German accounting

The reputation of the big banks is not the only casualty of the stream of corporate debacles in Germany. The image of German accounting, once a by-word for conservatism, has also taken a knock. This is evident from a glance at the accounts of Klöckner-Humboldt-Deutz, the engineering group rescued last week. The figures for both 1992 and 1993 provide a grossly misleading picture of a company which, it is now known, was already in serious difficulties at that time. For both years, the company reported a small pre-tax profit. This was only possible because the company made use of a variety of techniques to inflate reported earnings,

the use of extraordinary and exceptional credits to offset the deteriorat-

ing operating position.

The story is similar at Metallgesell-schaft, which first reported a pre-tax loss of DM347m in the year to September 1998. After the group's trading the proper is a significant of the group's trading the proper is a significant of the group's trading the proper is a significant of the group's trading the proper is a significant or the group's trading the proper is a significant or the group's trading the group is a significant or the group's trading the group is a significant or the grou problems in oil futures came to light, the loss was revised up to DM1.8bn. The adjustment reflected a sharp downwards revision of the group's operating performance, as well as osses arising from oil trading.

The implication is that German accounts will provide a flattering pic-ture of a company's health when that company is doing badly. Profits and company is doing canty. Fronts and assets will be understated only when a company is doing well. This is not comforting for investors in the German equity market. Those German companies which wish to be taken seriously by international investors should follow Daimler-Benz's lead and publish their accounts under US rules.

European paper

The rapid rise of pulp prices during the past year has been astonishing primarily for its steepness. From a low of just \$390 at the end of 1993, contract prices for a tonne of pulp have reached \$825. Asian spot prices have pierced the \$1,000 barrier. Strong economic growth has generated huge demand for paper products while little new capacity has come on streum.

However, the bonanza has not bene fited all paper and pulp companies equally. The integrated manufacturers, found primarily in Scandinavia. have profited most. Those companies forced to buy market pulp have been squeezed between rapidly rising raw material costs and paper prices that have increased more slowly. Since the beginning of 1992, Scandinavian stocks such as MoDo and Repola have strongly outperformed less integrated groups such as Italy's Cartiere Burgo and Arjo Wiggins Appleton.

In spite of such outperformance, the Scandinavians could still be undervalued. Their price/earnings ratios are half those at the last peak. Potential investors may be scared off by the horrific losses they accumulated dur-ing the last recession. However, the recent wave of acquisitions suggests the industry will primarily invest its huge cash flows in building market share through acquisitions rather than capacity. That should ensure the next downturn is less severe than the

Pic Begge

Allies' hopes for closer European union

Continued from Page 1

tions along US lines.

as next year.

European Court of Justice. A senior EU diplomat said: "We are not sympathetic toward the UK line on Europe, because that would put us completely at the

Europe today

Mild and moist air will be drawn into western and central Europe in the wake of a warm front. Most areas will be cloudy with drizzie and peristent fog is possible. However, England and Ireland will have

sunny spells and temperatures between 9C and 14C. A strong area of high pressure will bring plenty of sun to southern Europe. South-east Europe will become unsettled as an active depression crosses the eastern

Mediterranean. Most of Scotland and southern Norway will be rainy and windy

Five-day forecast

because of a series of low pressure areas. Southern Sweden will have occasional

breaks in the cloud and unseasonably high

High pressure will weaken over southern Europe allowing depressions to start to

influence western and central Europe. As a result, there will be frequent outbro rain or showers. Some showers will be wintry later in the week. From Thursday.

northerly breezes will draw colder air south causing a significant fall in snow levels. South-east Europe will become milder and

margins of the negotiations. We are counting on a change of government." A second EU diplomat described the present UK policy towards Europe as unsustainable. British officials caution that

the lowest appropriate level.

defence, foreign policy, fraud and subsidiarity - the principle of devolving EU decision-making to

1996 is still being drawn up in the Cabinet, and point to strong cards Mr Major will play on

the UK negotiating position for

FT WEATHER GUIDE

rather sunny.

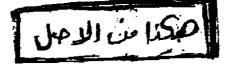
No other airline flies to more cities in Eastern Europe. Lufthansa

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FINANCIAL TIMES COMPANIES & MARKETS

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ECONOMICS NOTEBOOK In the days following the Mexican devaluation, President Emesto Zedillo was pressured by outside investors to include more rapid privatisation in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it will be the next emerging market to hit



There are good short term reasons

why European consumer companies are performing well. But the long-term performance depends partly on a more profound liberalisation of European markets than has yet occurred. Last week's interest rate rises in the UK and US damped some enthusiasm for consumer stocks.

Increasing optimism that the Federal Reserve will be able stave off inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobless rate. Page 22

In New York, investors will be watching this week to see if Friday's soaring market will prove a momentary surge or the beginning of bullish times. In London, the long-heralded rise in interest rates was taken without serious distress. Page 24

EMERGING MARKETS:

In Pakistan, three months of negative sentiment, caused by domestic concerns over politics and the country's economic performance, have not been helped by the Latin American situation. Page 23

While the dollar finished last week rising, sterling was falling. Markets will be looking this week to see whether or not those movements constitute fresh trends. Page 23

Natural rubber producers and consumers meet in Geneva this week in a third attempt to negotiate a new price stabilising pact. Page 20

INTERNATIONAL COMPANIES: Union Bank of Switzerland has acknowledged during the run-up to a controversial shareholders' ling last November, Page 19

UK COMPANIES:

Advanced RISC Machines, the UK microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer manufacturers. Page 18

STATISTICS

Base lending rates FT-A World Indices FT Guide to currencies 23 London share service . 30-31 Money markets .32-33 New York shares ..

Goodyear Tire

...92

to motor manufacturers and the

by chief executive Mr Lawrence

Allied Signal should reflect strong sales

continuing productivity gains promised

Bossidy. Double-digit earnings per share gains for the quarter and year as

a whole are expected on the back of

quarter and \$2.66 for the years as a

revenue growth of around 5 per cent.

Earnings could reach 70 cents for the

Emerson Electric, also expected to

report on Tuesday, has already forecast sales growth of 13 per cent and earnings

per share growth of 15 per cent for the latest quarter, the first of its financial

acquisitions, will lift earnings per share

will continue to cast a shadow over the

results of Aetna, the biggest quoted US

to a record 91 cents for the quarter.

property/casualty insurance market

The poor conditions in the US

insurer, which is due to report on

Wednesday. Weak margins from

commercial lines of business, and environmental liabilities reported in the

to around \$4.40, from \$5.30 a year before. Final quarter earnings are expected to reach \$1.40 a share. Earnings from Allstate will reflect a

different blight on the insurance

which the company is expected to

report earnings of 60-65 cents a share,

will leave it with full-year earnings of

under a dollar, compared with \$2.67 in

industry: big catastrophe losses.

middle of last year, will result in a

decline in full-year earnings per share

resulting last year from the Northridge

earthquake. A better final quarter, for

year. The growth, partly from

Source: FT Graphite

93 .

Monday February 6 1995 German savings group names sell-off adviser

By Nicholas Denton in London and Michael Lindemann in Bonn

Deutsche Postbank, Germany's largest savings institution, has taken a first step towards the private sector with the appointment of Salomon Brothers as financial adviser.

Postbank named Union Bank of Switzerland, the Swiss bank, and Vereinigte Postversicherung, the German insurance company, as possible buyers of small

It said UBS was advising on Postbank's expansion into money market and equity funds and Vereinigte Post-

versicherung was assisting in the devel- DM49.9bn (\$32.6bn) on deposit, is expecopment of life insurance products. "We could imagine that our co-operation will lead to them taking a stake [in Postbank]," a spokesman said.

The privatisation of Postbank, which was spun off from the German post office and incorporated in January, will follow that of Deutsche Telekom, the telecommunications service.

The sale will be one of Germany's

largest privatisations, though smaller than that of the telecoms company, which is set for flotation in 1996. Postbank, which operates 24.1m deposit accounts with a total of view to offering strategic stakes over the

ted to command a premium over its equity capital of DM4bn. The government has earmarked proceeds from pri-vatisation for the unfunded pensions obligations of the three successor com-panies to the post office. Salomon has been working with Postbank since last year but government confirmation of its role and the privatisation strategy only came with Postbank's establishment as

an independent company. Postbank and its advisers are expected to have discussions with potential inves-tors in the first half of this year with a

next two years. The bank intends to build ties with other financial institutions that can help it expand the range of products it offers through its 20,000 outlets in post offices. Equity links would cement the relationships.

The flotation is expected to take place

in 1997 or 1998; Postbank said it needed time to get its balance sheet into order. The appointment of Salomon as adviser does not preclude the designa-tion of another investment bank as co-ordinator on the eventual issue, Postbank said.

The law breaking up the German post

government will hold on to 25.1 per cen of Postbank until the beginning of 1999. Until the beginning of this year ~ when Deutsche Telekom, Postbank and Deutsche Post (formerly Postdienst) pecame joint stock companies - the only hanking business Postbank was allowed to do was to offer clients savings books. In 1991 Germany's commercial banks began putting pressure on the post min-istry to prevent Postbank branching out into other financial products. They did not let up until last year when the new

postal reform law finally settled the mat-ter in favour of Postbank. UBS doubts, Page 19

Agnelli letter tells of a healthier outlook for Italian carmaker, writes Andrew Hill

into grins when Mr Agnelli announced in his traditional letter to shareholders - a sort of industrial state-of-the-nation address - that initial estimates of Flat's performance in 1994 were better than anyone outside the company had expected.

The 1994 figures are indeed impressive. At a pre-tax level, the group is set to achieve a L3,000bn (\$1.85bn) turnround, converting a loss of L1,384bn in 1993 into projected profits of L1,750bn before tax for 1994. At the same time Fiat has cut

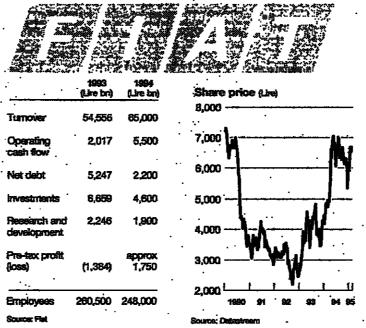
its net debt to L2,200bn, less than half its level a year previously. Analysts had been groomed to expect good news, but not this good

Some even believe Fiat has stored away some extra profit against the next cyclical downturn. Forecasts for Fiat's 1995 pre-tax profits were promptly increased to more than 14,000km.
The last time the Turin-based group achieved such results was in the late 1980s. In 1990, however Fiat employed more than 300,000 people and had only just begun to think about updating its ageing range of cars. In 1995, Fiat is well on the way to achieving its aim of renewing the model range completely, having been canny enough to start the process with the popular Punto model. It now employs fewer than 250,000 people, and, more importantly, is winning its battle to persuade them to accept more flexible

The transformation was not achieved by management alone. There was a marked recovery of the car market during 1994 (although, as Mr Agnelli pointed out in his letter, it was not as marked as the previous year's decline). Fiat has also benefited from devaluation of the lira in 1992 and the currency's subse-

working practices.

W hen Mr Gianni Agnelli, chairman of Fiat, tells news, the whole country smiles in anticipation. n anticipation. Last Thursday, smiles broke advent of la dolce vita



aggressive export drive and push in the dominant automotive secup its share of the protected Italtor. Mr Agnelli identified four ian car market to more than 50 decisions, taken at the low-point of Fiat's fortunes, as fundamental Meanwhile, Italian government to the recovery:

• to press ahead with a heavy aid has softened the transition to modern working practices. The Punto plant in Melfi, a laboratory investment programme; to bring down the company's for more flexible working, was "break-even" production level in built with the promise of state line with the exceptionally low aid, and a government deal demand of 1993; helped Fiat soften the blow of redundancies and temporary lay-

• to restructure the group to reduce costs; and to seek new funds via the complex L5,000bn capital-raising and disposal package announced in September 1993.

These measures have worked. But what happens in the next

quent weakness, which has leagues, particularly Mr Giorgio downturn will be the real test of helped the group pursue an Garuzzo and Mr Paolo Cantarella management's nerve. The worse than expected reces

sion in the motor vehicle industry has dispelled investors' illusions about the importance of Fiat's diversified businesses, which were partly intended as defence against a slump in the core operations.

In 1994, sales from Fiat Auto, industrial vehicles (Iveco), and agricultural and construction machinery (New Holland) should account for 75 per cent of overall turnover, compared with just under 70 per cent in 1993. Dependence on the automotive market is even more notable if subsidiaries such as Teksid (the metals group), and Magneti Marelli (components) are taken into account Certain non-core businesses

such as La Rinascente, the retailer – were sold as part of the package of cash-raising measures in 1993, but Fiat still owns substantial interests in the manufacture of railway rolling stock, insurance, publishing and construction. Fiat says they are still an important defensive part of the group. But, as Mr Lorenzo Colucci of NatWest Markets in London points out, "it's clear now that these other businesses are marginal".

As a motor vehicle group, Fiat knows it cannot afford to place its hopes on the domestic market. or even the European market, for much longer.

In 1995, the group will be helped initially by its increased market share in the Italian car market, which is lagging the European recovery. Having dropped by 20.4 per cent in 1993, the Italian market shrank a further 2.7 per cent in 1994, and recovery is expected this year. To anchor its revival, however,

and protect itself from the inevitable political and economic hiccups of its home country, Fiat is placing increasing emphasis on foreign markets, including developing regions such as Latin America, eastern Europe and Asia. Some 37 per cent of the announced that the then 450 group's workforce are now shops would be converted into employed outside Italy, and a growing proportion of automotive production is sold abroad. ranging from six out of every 10 cars to nine out of every 10 trac-

Fiat seems unlikely to lose its symbolic position as the spokesman for Italy's industrial economy, which is now dominated by smaller, mainly unquoted, export-oriented companies. But it will only be clear that the group has finally shed its old ways when the declarations of Fiat's top management start to make news in India, China and north

Even if it sticks to this course

Thorn to axe chain of electricals shops in UK

By David Wighton in London

Thorn EMI, the UK music and rentals group, is expected to announce that it is axeing its Rumbelows electricals chain when it reports its third quarter results tomorrow.

After nearly a decade of losses. Thorn is expected to reveal plans to rebrand most of the 300 shops and close the rest.

Analysts predicted that Thorn's shares would be boosted by a decision to take action on Rumbelows, which is estimated to be losing more than £10m (\$15.6m) a year. The shares rose 32p to £10.50 last week on rumours that Thorn would close

or sell the chain. The group has been struggling to turn Rumbelows around for more than 10 years. In 1986 its television rental accounts were transferred to Thorn's Radio Rentals chain with the loss of 650 jobs. In 1992, after Rumbelows had lost more than £50m in the previous three years, it was shops would be converted into rental outlets.

With the worsening electrical retailing market undermining its efforts to find a buyer for the chain, Thorn has been experimenting with new formats.

Last year, it introduced a UK version of Pona, its Danish chain television and hi-fi shops. It has also piloted a format called Crazy George's, an electricals and furniture chain, modelled on its successful Rent-A-Center chain in the US.

Before costs relating to the restructuring analysts are predicting that Thorn's pine-month profits will be up from £251.1m to around £330m.

This week: Company news

...20

US COMPANIES

Goodyear keeps a firm grip on profit margins

Goodyear on Wednesday is expected to cap a strong year with a further revenue increase in the final quarter of around 4 per cent. The price rises implemented in the US last October are expected to have offset most of the effects of higher raw material prices, enabling the company to maintain operating profit margins at around 12 per cent.

Earnings for the final quarter could come in as high as 90 cents a share, up from 76 cents a share the year before. This would put full-year earnings at \$3.75, up 16 per cent from 1993. Brewer Anheuser-Busch and soft

drinks company PepsiCo are both expected to report record annual results as the US corporate reporting season draws to a close. With its fortunes closely tied to the mature US beer market, the St Louis-based producer of Budweiser will record sluggish sales growth overall. However, a continuing shift towards higher-mergin premium beers, together with share repurchases, should lift Anheuser-Busch's earnings to around 67 cents in the final quarter, up from 62 cents a year before. This would put full-year earnings per share

at \$3.87, 9 per cent up on 1993. PepsiCo, meanwhile, is expected to see a 10 per cent advance in earnings per share for the year, to around \$2.20, on the back of growth in the beverage and snacks businesses both in the US and internationally. Better profit margins in these two businesses, which account for nearly two-thirds of sales. will be offset by weaker growth from the restaurant side. Pizza Hut, while continuing to register modest revenue growth, is likely to see a further erosion in margins in the competitive take out

Overall, PepsiCo is expected to egister earnings of 62 cents a share for the final quarter, up from 55 cents a

Also tomorrow, 1994 figures from

OTHER COMPANIES Boost to Ericsson from mobile phones

offs last year. But the improved 1994 perfor-

mance is also a reward for

aggressive management by Mr Agnelli, Mr Cesare Romiti, group chief executive, and their col-

per cent.

Ericsson, the Swedish telecommunications group is expected to unveil profits of around SKr5.5bn (\$740m) when it reports its 1994 figures on Thursday. The result would be more than 70 per cent higher than 1993's SKr3.1bn and reflects surging sales of mobile phone equipment, where Ericsson is the world leader. Analysts expect the group to maintain its momentum in 1995 and are already pencilling in profits of around SKr7.4bn

■ Metallgesellschaft will try to show itself as a normal company again this week and talk about current business instead of past disasters. Having started its legal battle against former directors over the US oil trading losses which nearly bankrupted it, the German company will describe at a press conference tomorrow how its metal. chemical and trading operations are faring. It has forecast operating profits of more than DM100m (\$65.3m) for the financial year to September 30, 1995 after the deep red ink of 1993-94.

■ British Airways: The international carrier is expected today to announce improved third-quarter pre-tax profits of £70m to £92m (\$143.5m), against £65m last time. For the first nine months to December 31 this spread will bring profits to £411m-£433m, from £300m.

■ British Sky Broadcasting: Analysts expect the UK satellite television

Lloyds Bank Share price frence 680 640 620 580

Source: FT Graphite

company to make pre-tax profits of up to £100m (\$156m) in its first results omorrow since flotation. The results follow last week's announcement of an alliance with Reuters, which industry sources reckon could mean medium-term cost savings for BSkyB of £10m on satellite usage contracts.In June the company announced a continuing rise in both subscribers and

■ Lloyds: The UK clearing bank is expected on Friday to report pre-tax profits of about £1.3bn (\$2.02bn). compared with £1.08bn last year. raising earnings per share to about 62p, against 50.83p. But a fall in operating revenue is expected because of weak consumer demand. Lloyds wants to expand its share of financial services by buying Cheltenham & Gloucester Building Society for £1.8bn. C&G's results today will give a clearer idea of the premium to net asset value Lloyds will pay this autumn.

Lowndes Lambert 18 19 Lydney Containers

Companies in this issue Eldridge Pope Aachen Re Employers Re Advanced RISC 17 Microsoft 18 Flat GE Capital Alusuisse-Lonza 19 19 Rank Organis **BK Vision** 19 GMR Shorco Carr's Milling 19 Thom EMI Clarifeld Waste 18 18 Inoco UBS Deutsche Postbeni 17 Interbrew Italia 19 UK Waste Digital Equipment Jardine Mathesoi UMF Dale Food 19 KHD 10

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ito the future

COMPANIES AND FINANCE

ARM in licensing pact with Digital Equipment down three

By Louise Kehoe

Advanced RISC Machines, the British microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer

The companies are jointly developing a range of "Strongarm" microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Digital will manufacture the chips at its new semiconductor plant in Hudson, Massachu-

For ARM, which has previ-ously licensed its chip designs to several US and Asian semiconductor manufacturers, the new partnership represents an opportunity to create chips with "performance above that of most computer workstations

in a device that can be powered by a standard torch battery," said Robin Saxby, ARM managing director and chief

The combination of high performance and low power could be a breakthrough that propels ARM chips into emerging high volume markets, such as the next generation of personal digital assistants, interactive cable TV set-top boxes and video games, industry analysts

"This technology will enable very advanced portable devices with better handwriting recognition and perhaps voice recognition," said Mr Saxby.

The agreement broadens market opportunities for both companies. For Digital, which is struggling to return to profitability after heavy losses, the agreement could boost efforts to expand semiconductor sales. Digital has invested heavily in its new chin plant and needs

high volume products to defray the costs.

Digital will be in full scale production of the Strong-arm chips in the first half of 1996. said Mr Ed Caldwell, general manager of Digital's semiconductor division.

The chips developed under the agreement will be sold by Digital and the technology will also be available for licensing to other semiconductor manu facturers, Mr Saxby said.

Prospective customers for the Strong-arm chip include Apple Computer, an investor in ARM that uses an ARM-designed microprocessor in its Newton personal digital assis-

"Apple's Newton engineering team has been working closely with Digital semiconductor and ARM in defining the first Strong-arm microprocessor," said Shane Robinson, general

Lowndes buys marine broker

By Raiph Atkins, Insurance Correspondent

Lowndes Lambert, the London-based insurance broker, is to acquire Godfrey Merritt Robertson, the marine "protection and indemnity"

broker, for an initial cash con-

sideration of £2m.

GMR is one of the largest brokers in the UK P and I market, by which shipowners have traditionally covered themselves against risks. Lowndes said the addition of GMR marine hull business. Lowndes' marine division

already has a significant book of P and I business. "With recent rises in P and I premium rates shipowners are increasingly turning to the specialist brokers," said Mr Richard Shaw, chairman of Lowndes Lambert.

Lowndes said that GMR, currently owned by its executive directors, was only established in December 1993 so meaning-ful profit figures are not avail-

would strengthen the group's able. The brokerage income of the company is estimated at £3m on an annualised basis.

The consideration is adjustable upwards if certain income and profit criteria are met, sublect to an overall maximum of £10m. The additional amount will be satisfied by a mixture of loan notes and shares pay-

able over the next seven years. Three of GMR's executive directors, Mr Malcolm Godfrey, Ian Robertson and David Merritt, will join the board of Lowndes Lambert Marine.

Rank chief may step years early

By David Wighton

The Rank Organisation vesterday declined to comment on reports that Mr Michael Gifford, its chief executive for the past 11 years, is to step down from the leisure group within months.

It is thought that Rank will announce at this month's annual meeting that Mr Gifford, 59, is planning to retire from the group three years

The move would come at an important time for Rank, which last month raised E620m from the sale of Rank

The disposal, the terms of which disappointed the City, will reduce the debt Rank took on with the badly timed acquisition of Mecca in 1990.

Management changes, including the imminent arrival of Sir Denys Henderson, former head of ICL as chairman, will increase expectations that Rank may step up its disposal programme.

Mr Gifford joined Rank in

1983 from Cadbury Schweppes where he was finance director. A tough and sometimes abrasive accountant, Mr Gifford was credited with turning the company around in the 1980s but has had a more mixed press from the City in recent

It is thought that Mr Gifford wants to leave before the official retirement age of 62 for personal reasons In November, Mr Gifford's basic salary was raised from 2333,000 to £400,000.

continental Europe.

The dilemma of what's in the basket

Philip Coggan unravels the mysteries of the programme trade

early on Saturday morning. "There's a special offer down the store today, Mr Smith," he says. "I've got a trolley full of miscellaneous goods worth £50. Let me know by 9.30 what you're willing to

bid for it." That is roughly the dilemma faced by a marketmaker when asked to execute a programme, or portfolio, trade by a fund manager or insurance company. In the UK, it is estimated that roughly £20hn worth of programme trades take place each year, on some days they dominate market activ-

Under a programme trade. "basket" of at least 20 stocks without being given a precise breakdown of the companies within it. It is as if a consumer were asked to buy the contents of a shopping trolley without knowing whether they were baked beans or caviar.

Some information will be provided: for example, the breakdown by industry sector or the proportion of stocks that are components of the FT-SE 100. But within half an hour or so the marketmaker will be expected to quote a price for the basket. It can be a highrisk business.

Programme trading has had controversial history, which is why the term portfolio trading is sometimes preferred today. At the time of the 1987 crash, programmes were blamed by many in the US for worsening the crisis. Criticism focused on a form of programme trading known as index arbitrage, where inves-tors buy a basket of stocks and

magine that your local sell the index future (or vice individual stocks. And if the supermarket manager calls versa) to take advantage of portfolio is closely correlated portfolio is closely correlated price differentials.

The fear was that, in volatile markets, computer-driven arbitrage trades could generate an escalating spiral of

Nowadays, programme trades, particularly in the UK, are not normally concerned with index arbitrage but with asset allocation. A fund manager might, for example, have made a decision to move out of shares and into bonds, or vice versa; or a indexed manager might need to buy all the constituents of an index at a set time in order to set up a consistent basis for performance

The marketmaker may be asked to buy or sell a basket of stocks, or a combination of the two. Since such transactions can be substantial - a recent UK deal was reported to be worth about £850m - the marketmaker is obviously taking a substantial risk that share prices will move against it before it can sell (or buy) the

relevant stock. That risk means the marketmaker will buy the basket at a discount, or sell shares at a premium, depending on the customer's needs. Even so, the deal should work out cheaper for the fund manager than carrying out a long series of individual trades.

ccording to Mr Gtrish Reddy, executive director of the equities division at Goldman Sachs in London. "when a marketmaker is asked to bid on a diversified portfolio, the risk will be a lot lower and the cost cheaper than having to price a series of

portfolio is closely correlated with the market, I can hedge the exposure via futures and

Fund managers who fight shy of the cost of a programme trade with a marketmaker might choose instead to do the deal on an agency basis, with the securities house acting as a broker. The securities house would then simply take a com-mission which, on a large deal, would be a fraction of 1 per

However, an agency deal will take a few days to work its way through the market. That leaves the fund manager exposed to the risk of a general market rise or fall, or to changes in individual stock prices caused by the scale of his trades.

In the end, the cost of an agency deal, once price movements are accounted for, could work out higher than the alter-native of letting the marketmaker assume the risk.

If the marketmaker does accept the trade as a principal, it may have to work fast. Stock Exchange rules allow only 90 minutes before details of the initial trade are available on screen, and then only when the trades are three times normal market size. Even that delay was recently called into question by a London School of Economics study sponsored by the Stock Exchange.

In certain circumstances. programme trades can be "protected", meaning that the marketmaker does not have to reveal the details until the end of the day. However, Mr Reddy says the rules in the UK. unlike in the US, make life more difficult for the market-

CROSS BORDER M&A DEALS

maker. One problem is the "whole notion of having to print the trade. As soon as you do so, it's akin to the whole market knowing your book." That knowledge in the hands of other traders may drive prices against the marketma-

iven the competition J for programme trades, some marketmakers feel that the risk of doing deals is not fully reflected in the returns they receive. But as programme trading is a service demanded by many clients, marketmakers will continue to provide it.

There seems little doubt that the use of programme trading, which started in the US. is growing steadily in London and the rest of the world. One reason is the structure of the industry.

When you get managers handling many accounts, it they do change their views on allocation they want to get the same price at the same time for all the clients," says Mr George Gray, head of the international portfolio trading unit at UBS in London, "A programme trade allows them to do that efficiently and treat clients equaliv.

Another cause may simply be acceptance of the technique as the stigma of the 1987 crash

"As fund managers are becoming more familiar with the uses of portfolio trading they are applying the same techniques internationally, says Mr Jack Tracy, executive director of Morgan Stanley International, "New funds are starting to use portfolio

Inoco falls sharply to £853,000

Despite a sharp increase from £259,000 to £1.33m on the sale of investment properties, Inoco, the USM-quoted property group, suffered a fall in pre-tax profits to £853,000 in 1994, against £2.51m.

Inoco said losses from marketable securities - the group began trading last January detracted from good results elsewhere. Trading however, improved towards the end of

Net rental income was little changed at £9.78m (£9.97m), but earnings dipped from 1.19p

been paid since 1989.

Vaux trading mixed Sir Paul Nicholson, chairman of Vaux Group, said that the highest level of business confidence for five years was helping trading at its Swallow

Speaking at the Sunderlandbased group's annual meeting, Sir Paul said that sales at Swallow were up 11 per cent in the first 16 weeks of the current year, with occupancies up 8.4 per cent to 62.1 per cent and profits ahead 30 per cent year-

The brewing and pub side, however, experienced "mixed fortunes". Following a "very poor" January, overall total

to 0.41p. No dividends have on last year. "We are con-Sir Paul added.

its cask ales. Mr Christopher Pope, chair-

man, told the AGM that cur-

UK Waste buys

beer sales fell some 3 per cent between Waste Management

NEWS DIGEST cerned about current trading,"

 In contrast, Eldridge Pope, the Dorset-based pub operator and brewer, said its brewery was busier than in recent years reflecting wider distribution of

rent performance was in line with budget and ahead of last year. Wine sales were up at twice the national average, while food sales were ahead of

December, UK Waste, a subsidiary of Wessex Waste Management, the joint venture

International and Wessex

Water, has acquired Clarfield Waste Paper in a deal valued at between £2m and £2.5m. Clarfield, which recycles paper and board, has a customer base across the UK and

Mr Mike Wynne, UK Waste's managing director, said: "This acquisition will allow us to strengthen this field of activity [waste minimisation and recycling advice] and offer waste producers an integrated solution to their needs."

> Shorco deal Shorco Group Holdings, the

In its fourth acquisition since plant hire company, is to acquire Lydney Containers Holdings for up to £1.7m. partly funded by a 1-for-3 rights issue at 90p per share.

Qualifying shareholders will be offered up to 1.56m new shares to raise £1.4m net of expenses, of which £1m will be paid to the vendors and the balance used to meet expenses and as working capital.

The vendors will also be entitled to loan notes of up to £700.000. depending on Lydney's profits for the next two years. Lydney made pre-tax profits of £302,000 for the year to March 31 on turnover of £3.09m. Net assets stood at

Cart's merger off Carr's Milling Industries, the

agribusiness, flour milling and haking group, has terminated discussions with NWF of Cheshire regarding its pro-

SUDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Loz (France)	National Mutual (Australia)	insurance	£538m	Big Asia- Pacific move
Daigety (UK)	Unit of Quaker Co (US)	Pet Food	£422m	Buying Euro- pean ops
NG (Netherlands)	Wellington Insurance (Canada)	Insurance	265m	Further sector change
Marmon Group (US)	Units of Charter (UK)	Mining equipment .	\$29.4m	Non-cors disposals
Arco (US)	St James Oil & Gas (UK/Austria)	Oil & gas	£22m	Chyde/OMV sell JV
nchcape (UK)	Units of Timberland (US)	Clothing & footwear	£15m	Part of wider agreement
Charles Church (UK)/ Centex Homes (US)	'N	Housebuilding	£10m	Centex gains UK foothold
lowthorpe (UK)	Metrosonics (US)	Messuring Instruments	£9.8m	Profit-related element
themberlain Phipps (UK)	Knapp (US)	Footwear	25.7m	First buy since refloat
cox Communications (US)	European Channel Management (UK)	Broadcasting	25m	Joining BBC/ Pearson venture

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New Issue / February 6, 1995



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The activities of the Underwriters in connection with this transaction are jointly led by CS First Boston and Salomon Brothers Inc.

KKBC INTERNATIONAL LTD

US \$ 50,000,000 FLOATING RATE NOTES DUE 1995 Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for

the six months period from February 3, 1995 to August 3, 1995 has been fixed at 7.15625% per annum. The interest payable on August 3, 1995 will be US \$ 17,990.02 in respect of each US \$ 500,000 Note.

Agent Bank

BANQUE INTERNATIONALE BILLI

CAISSE FRANCAISE DE DEVELOPPEMENT US\$100,000,000 FLOATING RATE NOTES DUE 2003 Notice is hereby given that the Rate of Interest for the period February 6, 1995 to August 4, 1995 has been fixed at 6.4375% and that the interest payable on the relevant Interest Payment Date August 4, 1995, against Caupan No. 5 in respect of US\$5,000 nominal of the Notes will be US\$160.04 and in respect of US\$100,000 nominal of the Notes will be US\$3,200.87.

February 6, 1995, London By: Chibank, N.A. (Issuer Services), Agent Bank

(KIA)

Kia Motors Corporation

U.S.\$44,000,000 Floating Rate Notes due 2000 Notice is hereby given that the Rate of Interest for the Interest period February 6, 1995 to August 7, 1995 has been fixed at 7.275% and that the interest payable on the relevant Interest Payment Date August 7, 1995 against Coupon No.1 will be US\$3,679.18 in respect of US\$100,000 February 6, 1995, Landon By: Chibank, N.A., (Issuer Services), Agent Bank CTTBANCE

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DYEARS OF FUNDAMENTAL PROFMATION ON OVER KINCOMMODITIES pilme to the information found in the CRB Commodity Year Book, the bible? of the found information is addition to include an CRB Information to provide a deal or updates via KR-Quote, Knight-Ridder's software specifically designed to downlayed and import end-of-day prices directly too were dealance.

INFORMATION: Biosite Veta

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Notice is hereby given to the Bondholders that, as of 24th February 1995, the interest concerning the Coupon nr. 2 will be paid at the offices of BANCO ESPÍRITO SANTO E COMERCIAL DE LISBOA, S.A. - main paying agent - and at the offices of KREDIETBANK, S.A. - paying agent in Luxenbourg - for the net amount of PTE 125,00.

European Investment Bank

Ireland

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Pursuant to Note conditions, notice is hereby given that for the interest period 6th February, 1995 to 7th August, 1995 (182 days), an interest rate of 6% per cent, per annum will apply.

Amount per coupon (No. 20) = U.S. \$34,440.97 Payable on the 7th August, 1995



General Electric Capital Corporation

Floating Rate Notes Due February 4, 2003 In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from February 6, 1995 to August 4, 1995 the Notes will carry an Interest Rate of 6.4375% per annum. The Interest payable on the relevant interest payment date, August 4, 1995 will be U.S. \$32.01 per U.S. \$1,000 Note, U.S. \$320.09 per U.S. \$10.000 Note, U.S. \$320.09 per U.S. \$10.000 Note, U.S. \$320.09 per U.S. \$10.000 Note U.S. \$320.09 per U.S. \$320.000 Note U.S. \$32

By: The Chase Manhattan Bank, N.A. London, Agent Bank February 6, 1995

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INTERNATIONAL COMPANIES AND FINANCE

UBS admits doubts over legality of share actions

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En Y

Union Bank of Switzerland has acknowledged uncertainty over the legality of some of its actions during the run-up to a controversial shareholders' meeting last November.

However, Mr Nikolaus Senn, the bank's chairman, denied in an interview in a Swiss newspaper last Saturday that the bank had consciously done anything illegal. And he rejected a call from Mr Martin Ebner, chairman of BK Vision, for action to be taken at UBS over the conduct of the proxy

Meanwhile, BK Vision, an investment company that is UBS's largest shareholder, challenged claims that it was losing investors' confidence over launching a one-for-10 rights issue to raise SFr150m

The latest bitter exchange of charges between UBS directors and BK Vision suggests that the two sides are even wider apart than before over how their dispute over the bank's Mr Ebner said last week the bank should immediately with-

governance could be resolved. draw its controversial scheme for converting its registered shares into bearer shares, following a district court judge's decision that many of the



Nikolaus Senn: denied

shares represented at the November shareholders' meeting were voted illegally. He suggested that some UBS directors should take "personal responsibility" for improper

Mr Senn retorted in the newspaper interview that the tion nor sufficient evidence to rule on the legality of these issues. And Mr Ebner was certainly not "the judge with the guillotine" to apply to UBS directors' heads.

However, he admitted that it was legally debatable whether share voting rights could be separated from ownership in the case of a forward sales con-

During the proxy battle, UBS

Alusuisse more than doubles net income

By lan Rodger

bought a large block of regis-tered shares for delivery next

June. The vendor has con-

firmed that he voted the shares

UBS said yesterday that this was one of a number of

untested legal issues following

the introduction of a new

Swiss companies law two years

ago. They would be clarified as a result of BK Vision's chal-

lenge in the commercial court.

the law in these controversial circumstances, it said it had

consulted with a large number

of experts. "We are sure we are

right, but you never know

what will come out of a court,"

had marshalled votes against

Mr Ebner said he cast very

few votes other than those on

shares held by his BZ group companies. The clients of his brokerage firm, BZ Bank, were

mostly large institutions, and

they voted their own shares,

BK Vision's quoted bearer

shares have lost a quarter of

their value since the row with

the UBS board began last Sep-

the board's motion.

it said.

Asked why it chose to test

at the shareholders' meeting.

Alusuisse-Lonza, packaging, aluminium and fine chemicals group, said its net income more than doubled last year to slightly more than SFr200m (\$154m), on sales up

21 per cent to SFr7.5bn.
The result was slightly ahead of forecasts made at the interim stage, and the direc-tors said in a preliminary statement they expected fur-ther profit growth in the cur-

In light of the "very pleas-ing result", the directors said they would recommend a partial restoration of the divi-Mr Senn also complained dends, from 10 per cent to 12 per cent in respect of 1994. that UBS was being closely scrutinised over its use of proxies, but that no-one seemed to ask how Mr Ebner

Alusuisse attributed the jump in net income from SFr83m in 1993 in part to completion of the restructuring it has been carrying out over the past five years to reduce its dependence on aluminium and chemical commodities.

Other factors were an improved operating performance and the integration of the Canadian Lawson Mardon packaging group, acquired early last year for SFr1.1bn. Details of the 1994 results

will be disclosed on February 27.

KHD faces insider dealing probe

Share trading in Klöckner-Humboldt-Deutz, the German engineering company, is to be investigated to see if insider dealing occured before a costly refinancing package was announced a week ago. The Federal Supervisory

Office for Securities Trading, which started operations in Frankfurt last month, will look into whether the slide in the share price ahead of the company's announcement was caused by insider activity. Under the new financial mar-

kets promotion law, insider dealing is now illegal in Germany. If the KHD share tradinsider share trading, this on the Ibis electronic trading

will be Germany's first such KHD

Mr Georg Dreyling, deputy head of the regulatory body, said it was looking to see "if, how and when" any insider trading activities took place in KHD's shares. The company said it had been approached by the agency and would co-operate fully.

KHD's shares were suspended on Friday, January 27, ahead of last Monday's meeting with banks and the announcement that afternoon of the financial restructuring details.

After closing on the previous Thursday at DM121, they slid to DM81 on the Friday, having still been traded for 45 minutes

The supervisory body had freed the company from the need - under the new law's provisions on market-moving news - to publicise immediately its refinancing proposals. It allowed KHD to wait from Thursday, when its supervi-sory board met, until last Monday, when it met with the

banks. However, Capital, the busi ness magazine, published a report on impending measures at KHD before the share suspension. A newspaper in Cologne, where KHD is based, also had a report. Mr Dreyling said the agency would have to establish whether the fall in

Employers Re may take AMB subsidiary

By Ralph Atkins,

Employers Re, the US reinsurer, has reached an out-line agreement on the possible purchase of most of the business of Aachen Re, the reinsurance group largely owned by Aachener und Münchener Beteiligungs (AMB), the large German insurance group.

Few details of the agreement have been released, but the move would mark a further consolidation of the interna-

tional reinsurance sector. Aachen Re's earnings reached DM110m (\$73.3m) in 1998, and the insurer is expected to report a premium income of more than DMIbn

The deal follows the announcement last year that General Re. the largest US reinsurance company, was taking majority control of Germany's Cologne Re. That deal created the world's third big-Re and Employers Re are gest reinsurance grouping in a

Under the terms of the latest agreement, Aachen Re will initially form a new whollyowned subsidiary which will take on most of Aachen Re's reinsurance business. The new subsidiary will then be bought by Employers Re, the world's fourth largest reinsurance company, for an as yet undis-

understood to be continuing. complex deal estimated to be and analysts say the final

network before the shares were suspended. Initially, the Düs-

terms will not be known until March, Aachen Re is ranked 19th in the world reinsurance sector, according to Standard & Poor's, the rating service, in terms of net premiums written. Its shares are 80 per centowned by AMB.

The trend towards consolida tion in the international reinsurance sector reflects the increased size of many risks and the growth of many of the world's insurance companies which provide much of the

GE Capital acquires rest of HK group

wholly-owned subsidiary of General Electric of the US, is paying Jardine Matheson, the Hong Kong conglomerate, US\$140m for the 50 per cent stake it does not already own in United Merchants Finance (UMF). UMF, a Hong Kong company, provides instalment

The deal, which is subject to regulatory approval, will give

car distribution arm and the

OMF. competition from its former partner.

General Electric Capital Matheson and sold to GE Capital Corporation (GE Capital), a tal for \$95.2m, is not being dis-

Jardine will use the proceeds to launch its own regional financial services business in tandem with merchant banking affiliate Jardine Fleming, the 50:50 joint venture with Robert Fleming.

Like UMF, Jardine's new operation will initially concentrate on Hong Kong - where it will have its headquarters -GE Capital a springboard for and southern China. Ultiexpansion in Hong Kong and mately, it will provide instalment finance, motor vehicle, Jardine International Motor equipment, property and per-toldings, Jardine Matheson's sonal loan services throughout

Asia.

Jardine believes the size of only part of the group which will remain listed on the Hong the potential market, allied Kong stock exchange after with Jardine Fleming's exper-March, will net about \$43.8m tise, will enable it to develop the business in spite of

Dole Food profit hit by weak banana market

By Maggie Urry in New York

Over-supply in the world term. banana market hit fourthquarter profits at Dole Food, the US fruit and vegetable, real estate and resort group, of the prounth-quarter net income was fourth. \$1.2m, or 2 cents a share, down comparable period before non-

recurring items. Dole said the main cause of Pacific Rim banana market. However, banana results for the full year had improved

The group reported 1994 net income of \$67.9m, down from compared with \$59.2m for the \$80.9m excluding one-time year.

Dole achieved improved results for fresh vegetables and pro-

Market conditions for lettuce and celery, which had been poor for the first three quarters of the year, were better in the

The housebuilding division from \$7.6m, or 13 cents, in the recorded flat profits in the quarter, with operating income at \$21.2m against \$21.9m.

Losses from the resorts in the fall was weakness in the Hawaii were cut to \$4.9m from \$6.7m, as occupancy rates rose. Profits were also hit by higher interest charges, up to \$19.9m from \$13.8m in the

charges in 1993. Earnings per share were \$1.14 compared with \$1.35.

Although bananas were a problem in the fourth quarter, ter of 1995.

Heineken buys Italian brewer from Interbrew

By Ronald van de Krol

Heineken, the Dutch beer dito Romagnolo (Rolo), the group, is to buy Interbrew Bolognese bank, has ended Italia a subsidiary of Belgian

Interbrew Italia, based in Bergamo in northern Italy, produces 700,000 hectolitres of beer a year, divided between the brands Stella Artois and Italia, whose five breweries in has prompted a wave of speculation on other banking stocks

No financial details of the brew's Italian subsidiary because of its distribution network in the north of the coun-

own the Classica von Wunster brand outright. The battle for control of Cre-

with victory for Credito Italbrewer Interbrew, raising its share of the Italian beer market to 30 per cent from 25 per land (Credit), the former state-controlled bank based in Milan, writes Andrew Hill in controlled bank based in Milan, writes Andrew Hill in

the brands Stella Artols and from Rolo shareholders for Classica von Wunster. It is to more than the 78.36 per cent be fully absorbed by Heineken stake it sought. The bid battle during the last week.

The rival consortium led by deal expected to be completed Cariplo, the unquoted Milan in the first quarter, were dis-closed. Besides the additional beer production, Heineken is terbid earlier in the week, once interested in acquiring Inter-

The Bolognese bank fought Interprew will license Hein-eken to continue Stella Artois, while the Dutch brewer will interpreted by the Credit offer.



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Total return in local currency to 2/2/95

0.11 0.49 3.75

1.1 3.5 1.7

3.2 -6.8 -10.0

Global Investor / Bronwen Maddox

Cash Week Month Year

Bonds 3-5 year





closed on Sat urday after rent fashion for buying shares in European

panies is questionable. There are good short term reasons why these sectors are performing well. But the long term performance depends partly on a more profound liberalisation of European markets than has yet occurred

Last week's interest rate rises in the UK and US have dampened some enthusiasm for consumer stocks, particularly those reliant on international demand for branded goods. The question is whether the attempts to check con-sumer spending in those countries have restored the attractions of manufacturing stocks.

Until recent weeks, stock markets' views on the relative merits of consumer and manufacturing sectors were clear. particularly in Europe. Since the middle of last year, there has been a strong swing on European markets back towards consumer stocks. The two-year bull run of manufacturing stocks, as economies moved out of recession and earnings rose, appeared to have ended decisively. In the

While German shops

An excessive taste for consumption second half of last year, the consumer goods sector in continental Europe outperformed the general manufacturing sector by more than 10 per cent. Brokers, notably Hoare Govett in London, have been recommending, albeit cautiously, that investors stay with the "defensive" consumer stocks. They favour continental European stocks, and within the UK. those with

exposure to the Continent. But their caution is justified. For the weighting in favour of consumer stocks to make sense in the longer term, a revolution needs to take place in European markets. At present, product market barriers are restraining growth in the consumer and services sectors of

Europe. In November, the McKinsey Global Institute, the research arm of the international consultancy, concluded that "product market restrictions were as important, if not more important, than work force rigidity in explaining why job creation in Europe was below the US.



93

Recovery of consumer sector

especially in high growth service industries".* As McKinsey noted, layers of restrictions inhibit the development of many sectors. The construction industry is particularly burdened with rules on land use, building quality, safety, rent and taxes. Retailing suffers from opening hour restrictions, of which the Ger-

man Ladenschlussgesetz (shou

1991 92

the best known, as well as rules on the use of part-time The constraints on emerging sectors of the economy was also particularly noticeable in Germany, McKinsey noted. The television, radio and film industries suffer from delays in licensing cable and new broad-

cast frequencies, and limits on

advertising which reduce national ability to fund new programmes, not to mention the creeping pace of telecommunications liberalisation.

If such liberalisation took place, McKinsey and other similar studies suggest, not only would employment levels rise, but continental Europe could witness the kind of consumer sector growth which the UK

their nationality. Despite wide-spread agreement that a relaxation of German shop laws would benefit the economy at the macro and micro level, liberalisation remains vehe-mently opposed by unions and

tion of new quotas on pro-grammes and films based on

In the UK, the virtues of adhering to a defensive strategy of holding consumer stocks are clearer, despite the interest rate rises Mr Michael Hughes, global

strategist at BZW, the securi-

the leading retailing associa-

ties house, points out that pre-dicting the impact of the rises on consumer behaviour is difficult. That is partly because saw in the 1980s. According to recent rises, together with a lowering of inflationary expecegy and economics at Hoare tations, appear to be changing people's view of housing. the consumer boom which the They are more prone to save in financial assets, and less niably been slow. Telecoms liblikely to look at houses as a

pseudo pension scheme, and that change will affect all kinds of spending and saving behaviour," he says.

That uncertainty notwithstanding, he argues that the increase in real earnings has been underestimated, and that earnings from consumer stocks are likely to beat expectations. Moreover, it seems increasingly likely that the market's expectations for UK manufacturing earnings may be too high, given the persistently low levels of industrial investment.

In addition, given the fatancial strength of the consumer sector compared with manufacturing, consumer shares will be helped by the growing desire of investors for dividends. Not only are interest rates still low by historic standards, but pension funds are maturing.

True, the recovery of UK consumer stocks in the past six months has chipped away at some of the case for buying them. But manufacturing shares hardly look cheap.

Since the UK's exit from the European exchange rate mechanism, manufacturing shares have reclaimed all their previous underperformance against the consumer sector, and most of that against services. At this point in the cycle, the attractions of the consumer sector seem the more convincing.

Employment Performance: McKinsey Global Institute Washington DC, USA.

Third time lucky for accord?

Natural rubber producers and consumers meet in Geneva today and the rest of this week in a third attempt to negotiate a new price stabilising pact.

The existing accord, already renewed twice, expires at the end of this year and cannot be renewed again.

Talks between delegates from more than 30 countries will centre on the demand by exporters for a 5 per cent increase in the reference price. currently 196.84 Malaysian/Singapore cents per kilo.

The reference price is the pivot for the range outside which rubber can be bought or sold by the buffer stock manager to bring market prices back in line.

Exporters argue that a price rise is justified by record rubber prices, which peaked in January at just over 360 Malaysian/Singapore cents per

Prices had begun rising in July when Chinese demand and falls in supply coincided with higher western tyre

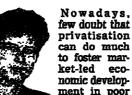
Intervention on the market is no longer possible because the buffer stock of 220,000 tonnes was sold by the end of September 1994.

Under the 1987 International Natural Rubber Agreement, the reference price will automatically be raised 5 per cent next July if market prices stay

At the last negotiating session in October, importers were reluctant to countenance a price increase in the new agreement, arguing that high prices were due to special factors, including speculation, which would not persist in the longer term.

They argue that a periodical 15-month reference price review is required in July and this would bring an automatic 5 per cent mark-up to reference prices under Inra rules if prices stayed high.

Producers may get their 5 per cent in July anyway and consumers cannot agree to 5 per cent now and risk another 5 per cent rise in July," said a European government dele-



few doubt that privatisation can do much to foster market-led economic development in poor

countries.

Small wonder, then, that in the wake of the Mexican crisis, investors partly judge the chances that another disaster will strike by the scale and speed of governments' sell-off programmes. But recent events, even in the UK, give grounds for caution.

In the days following the Mexican devaluation, President Ernesto Zedillo was pressured by outside investors to include more rapid privatisa tion in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it wil be the next emerging market to hit the rails.

In both countries, investors' concerns stem partly from the government's clear need for foreign capital. But privatisation's vaunted status in successful market reforms worldwide has also made it a more general test of a government's continued commitment.

In the period 1988 to 1993 alone, the World Bank calculates that privatisation raised \$270bn worldwide. As the chart shows, developing countries received a large chunk of these revenues. State sell-offs in Latin America. Asia and elsewhere raised a total of \$96bn during the period, more than a third of it coming from foreign investors.

Although early evidence of the benefits of privatisation came from the UK, the gain in countries with highly underdeveloped private sectors can obviously be much larger. This is because, in addition to much greater efficiency in the sectors concerned, successful privatisation can deliver two benefits which are of particular value in such economies. One is additional government resources, not merely from

Economics Notebook

Emerging problems

Just the beginning

0.15 2.25 -7.27

0.05 1.08 -8,55

Mr Mark Brown, head of strat-

Govett. "They really never had

But progress so far has unde-

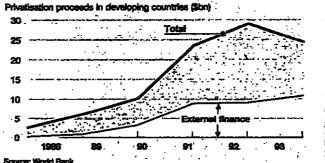
eralisation has scarcely prog-

ressed, and the French

government is currently

urging the Europe-wide adop-

UK had."



sale proceeds but reduced expenditure on state subsidies. Last, and most important, is a benefit that accrues to the economy as a whole, especially in former centrally planned economies: broader application and acceptance of market mechanisms rather than state controls.

At least in the old Soviet bloc, privatisation will be a necessary part of achieving greater economic efficiency. sound government finances and a thriving commitment to a market economy. It will also, necessarily, be messy and imperfect. But experience shows the importance of ensuring not merely that greater competition and efficiency results, but that the gains are distributed openly

and fairly. In the UK, privatisation raised efficiency in the sectors concerned, although not always competition. The government sacrificed some potential revenues in the interests of wider public participation. Yet even wide share-ownership, and elaborate regulation, has not entirely offset public dismay at the inequitable distribution

of the rewards.

The recent uproar at the size of top-executives' salaries in the privatised utility companies shows that, even where the government has sophisticated methods to ensure privatisation succeeds, the feeling that a select group of insiders has reaped a disproportionate share of the bene fits can do much to tarnish the policy's success.

In the UK, this is unlikely to translate into a full-scale rebellion against the market system. Among newer converts, however, the stakes are somewhat larger. As noted above, their lack of development means that they stand to gain far more from privatisation than countries like the UK. But it also means that they have less ability to avoid the pitfalls.

In Mexico, privatisation has raised profitability and investment in various sectors. Yet regulation of monopolies, at least in the case of Telmex, the state telephone company, has promoted expansion of the previously state-run concern. not new competitors.

The Mexican sell-off programme has also raised con-

siderable funds for the govern ment - proceeds came to 6.3 per cent of GDP over the years 1989 to 1992 alone - much of it from external sources. But the equally dramatic creation of private wealth has been less popular. In the case of Telmex, for example, the man who has controlled the company since it was sold. Mr Carlos Slim Helu, is now the richest man in Mexico, with net (pre-devaluation) assets of about \$6.6bn.

East European and former Soviet Union governments are even more poorly-equipped to ensure that privatisation creates not merely a larger private sector, but a competitive and popular one. As a recent report from the Adam Smith Institute points out*, privati-sation in these countries rarely comes with consistent efforts to ensure that it brings greater efficiency and competition. This, coupled with a lack of a transparency in the privatisation process itself, breeds discontent at the newly-acquired, often vast, profits of company "insiders".

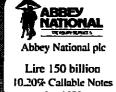
In both Hungary and Mexico, where foreign investors have been heavily involved in privatisation. these popular concerns can easily translate into general resentment of foreigners. Mr Gyula Horn, the Hungarian prime minister, appears willing to exploit this at the expense of further reforms. experience suggests that both foreign investors, and wary citizens, ought to judge these governments' plans from a broader perspective.

What destabilises these countries, and keeps them poor, is a system that undermines a market economy rather than promoting it. Ownership, be it public or private, foreign or domestic, is neither the source of the problem nor, by itself at least, the

3.3

Stephanie Flanders *"The Amnesia of Reform", Peter Young & Paul Reyn December 1994.

Number 1 in the Eurolira Market in 1994



Lire 150 billion

11.125% Notes due 1996

Lire 1,000 billion

7.45% Notes due 1999

due 1999

9.625% Callable Notes

LOCALA

Abbey National plc

Lire 250 billion

due 2004

Lire 150 billion

10.50% Notes due 1999

Lire 400 billion

10.15% Fungible Notes

due 1998

≋L-BANK

Lire 400 billion

7.80% Notes due 2004



11.30% Notes due 1997





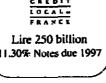


BAYERISCHE VEREINSBANK

Lire 250 billion

11% Notes due 1996







Ford Credit Europe PLC Lire 150 billion

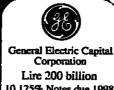
PEUGEOT

PSA Finance Holding

Lite 100 billion

10.30% Callable Notes

due 1999



BAYERISCHE VEREINSBANK

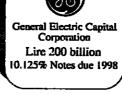
Lire 350 billion

7.90% Notes due 2004

EUROFIMA

Lire 300 billion

11,70% Notes due 1998



PSA

PSA Finance Holding

Lire 150 billion



9.25% Callable Notes due 2004

Rabobank 🔼

Lire 200 billion

9.25% Callable Notes

due 2004

SEK AB Svensk Exportkredi Lire 50 billion 10,75% Fungible Notes

due 2000



Societé Nationale des Chemins de fer Français Lire 150 billion 9.20% Callable Notes due 2006



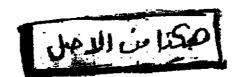
In 1994 Credito Italiano ranked as the Leading Bookrunner in the Eurolira Bond Market having Lead Managed 33 bond issues totalling Lire 4,160 billion (US \$2.6 billion) with a market share of 16%



FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatiWest Securities Ltd. in confunction with the Institute of Actuaries and the Faculty of Actuaries Gross Div. Yield Pound Starting Index Figures in pa Dollar Index Currency chg from Index 30/12/94 of stock index Index 3

128.26 142.95 134.15 134.95 130.26 130.26 128.43 209.06 100.26 128.43 209.06 100.26 128.44 134.26 111.84 131.84 237.68 237.62 166.59 191.22 64.38 97.84 115.45 91.77 354.90 449.10 686.15 6479.97 174.27 171.50 56.42 51.44 170.12 194.58 275.84 298.53 105.04 133.07 130.57 130.54 260.65 130.67 131.82 115.52 141.71 153.90 183.77 155.54 196.19 High 163.28 169.30 159.78 140.43 119.87 179.00 153.11 133.54 284.00 76.93 157.99 423.96 1034.96 208.23 69.80 203.23 277.75 125.71 127.78 166.14 101.94 106.61 106.25 83.40 79.68 161.42 119.04 101.83 84.88 182.89 151.16 91.77 281.99 686.33 133.49 46.42 135.19 219.05 191.37 163.75 172.30 168.62 148.90 124.68 257.90 185.40 160.40 140.72 209.89 80.67 148.40 418.47 215.09 348.06 207.82 131.42 239.83 163.68 163.68 163.68 163.68 163.68 163.68 161.44 108.43 157.98 108.12 157.98 108.12 116.83 78.47 241,65 162.31 173.72 116.68 150.29 100.94 131.92 88.60 274.73 184.52 198.67 132.09 97.559 50.77 137.18 92.14 393.05 263.99 994.68 668.21 205.02 137.70 69.12 46.42 201.54 135.38 328.13 219.05 278.05 187.43 123.14 82.71 124.72 150.83 173.06 87.77 182.40 122.51 181.54 122.53 106.12 82.45 78.47 162.31 116.68 100.94 68.60 184.52 132.09 50.77 92.14 263.99 668.21 137.70 46.42 135.36 218.06 126.47 142.56 120,54 Hong Kong (56) (reland (16) italy (58) Japan (484) Maleysia (97) Medico (18) ... Netherland (1 _81.20 Norway (23) Singapore (44) ... South Africa (56) 189,53 264,26 129,34 130,44 110,21 135,67 153,83 182,40 153,10 193,74 159.80 183.77 155.54 196.19 USA (513) 161.28 149.93 216.84 100.32 119.56 191.59 129.82 198.81 122.76 171,01 160,33 219,04 144,62 151,08 161,77 144,18 211,02 113.73 106.63 145.67 96.16 100.47 120.89 3.6 0.2 3.0 -7.1 3.7 -0.5 3.0 -7.0 -4.3 4.2 -0.5 -5.7 -4.6 -1.5 167.00 158.30 216.07 143.28 148.45 177.53 141.87 205.04 178.23 188.95 230.60 152.91 112.16 106.32 145.12 96.23 100.38 2.81 3.11 1.40 1.21 2.05 2.85 2.48 3.40 2.07 140.84 133.51 182.23 120.84 149,40 148,70 215,38 100,35 119,15 177.70 233,91 176,80 175,14 Nordic (128) Pacific Basin (809) 231.21 -4.0 4.2 0.5 -6.5 -4.8 -1.3 159.50 188.47 151.42 218.82 126,04 149,72 119,85 119.24 95.29 137.71 189.20 128.70 192.60 122.25 Europe Ex. UK (517) . Pacific Ex. Japan (325 151.70 159.78 172.92 100.69 World Ex. UK (2047) 133,72 140.86 105.51 132.48 116.00 146.66 178.65 157.09 176.28 117.20 184.33 172,71 -1.3 161.90 107.67 135.49 144.72 The World Index (2262) 170.03 159.31 107.00 134.36 143.68 180.80 185.92 178.00 -1.4 2.35 Copyright, The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited. 1997
Base values: Dec 31, 1986 = 100; Finland: Doc 31, 1987 = 115,057 (US 3 Index), 90.791 (Pound Starling) and 94,94 (Local); Nordic: Dac 30, 1988 = 139,85 (US 5 Index), 114,45 (Pound Starling) and 149,94 (Local); Nordic: Dac 30, 1988 = 139,85 (US 5 Index), 114,45 (Pound Starling) and 120,32 (Local); Resident changes claring the week ending 3/2/95; Doctor: Magnet Marril (Inti). Please note: Portland Group (URQ was not deleted \$1/1/16 as previously nimeterized.





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this new service mark, is signalling that it is a vital part of a great
securities network. Each is a key player in an integrated team
offering a broad range of securities services.

Our clients now benefit from our focused and more extensive range of products in the equity, fixed income, derivatives and corporate finance markets drawing on our strong local franchises. These include high quality equity market and company analysis, both from a country and cross border industrial sector

perspective; the collective power of one of the most important forces in international debt markets supported by strong bond analysis; excellent financial products to support both our equity and fixed income activities; and financial advisory and corporate finance services.

ABN AMRO Bank is a universal bank and Europe's sixth largest. In addition to having an excellent domestic branch coverage, ABN AMRO Bank operates from more than 540 offices in 65 countries and territories around the globe.

The ABN AMRO Hoare Govett worldwide securities network shows that the whole becomes stronger as a result of the greatness of its individual parts.

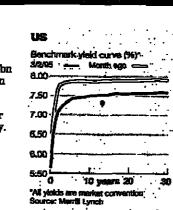


NEW YORK

form of the January producer price index, follows on Friday. The refunding starts on Tuesday, with an auction of \$17hn of three-year notes. A \$12bn, 10-year note auction follows on Wednesday, with \$11bn of 30-year bonds on

Friday's figures will almost certainly show a marked pick-up in inflation in producer prices from their restrained recent level (for the whole of 1994, prices rose 1.6 per cent. with a 0.2 per cent increase in December.) The January rise is generally expected to have been around 0.4 per cent.

This need not unnerve bond markets. Each January of the 1990s so far has seen a marked rise in the index. as manufacturers and retailers strive to push through



Richard Waters

new-year price increases. Each year, those rises have petered out in the following months. There could be continued

intermediate goods prices, however, hinting at higher prices for finished goods in the months ahead. Last week's NAPM survey for January contained a pointed warning month about the sharply higher prices purchasin managers are experiencing.

ndustrial production data and the Bank of England's inflation report will provide tests for gilts this week, after last week's rise in interest rates.

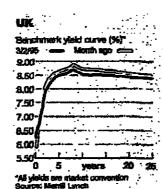
LONDON

There was a 1 per cent drop in industrial output in November, but Mr John Shepperd, chief economist at Yamaichi, thinks this week's figures, due tomorrow, could show a bounce in December. Consensus forecast is for a rise of 0.6 per cent.

"The figures could cause some concern, as it tells us about the extent to which the UK economy is slowing or not." he said. But perhaps the week's

highlight will be the quarterly inflation report on Wednesday. It will give the market an impression of the Bank's judgment on the pace of growth, inflationary pressures and the direction in which it sees inflation going, Mr Shepperd said.

Mr Robert Thomas, bond and currency strategist at NatWest Markets, thinks this week's



Graham Bowley

focus could be political after the market's poor showing on Friday. This was linked to the UK government's weakening position, mainly over Ulster. "If sterling is undermined by these political factors then this could unsettle overseas investors," said Mr Thomas.

Mr Shepperd agreed: "Sterling assets, including glits, are now becoming politically questionable, and this could affect markets [this weekl" he said.

As the west German economy continues to advance, bond dealers are starting to wonder when the Bundesbank will start reacting to inflationary pressures. Industrial output was up 2 per cent in December

FRANKFURT

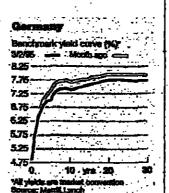
orders 2.7 per cent higher. Thus, said Mr Adolf Rosenstock, economist at Industrial Bank of Japan, capacity utilisation has risen "dangerously close to the 85 per cent threshold beyond which inflationary pressures traditionally begin to rise". He reckoned the central bank would start moving interest

over November, with new

ouarter. Also expecting the Bundesbank to put on the monetary brakes this year is Mr Martin Hüfner, economist at Bayerische Vereinsbank. "Some difficult months lie ahead." he said. In his view, the Bundesbank

rates up from the second

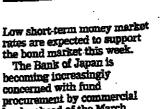
will begin raising the reporate to over 5 per cent this year from the present 4.85 per cent,



Andrew Fisher

and Lombard rates (unchanged since May).

Mr Hiffner does not expect German inflation, now just above 2 per cent, to roar ahead strongly, but foresees the possibility that it will approach 3 per cent by the year-end. For means long-term yields will rise further. German yields could top out at 8-9 per cent next year, with the US peak in

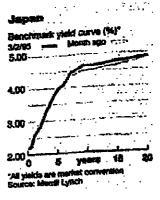


TOKYO

becoming increasingly concerned with fund procurement by commercial banks ahead of the March financial year-end pushing up short term interest rates, and the rise in long-bond yields due to selling by corporate and financial investors to prop up earnings ahead of book-closing.

Last week, the overnight call rate, regarded as a benchmark for the central bank's money market, fell 6.25 basis points. Traders expect the bank to continue to take an easy stance, providing ample funds to the short-term money

market. · However, underlying concerns over extra supply from the government's financing of the reconstruction of Kobe, devestated by last month's earthquake, will suppress heavy buying. Reports that the government is



Emiko Torazone

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considering raising Y1,000bn through the bond market is likely to weigh on investor confidence.

The ministry of finance is putting together the second supplementary budget, which is seen to include about Y500bn to be spent on rebuilding in Kobe. The government may issue deficit covering bonds for the first time in five years, to cover for the decrease in corporate tax income and tax cuts due to the earthquake.

Capital & Credit

Faith in Fed tightening restores optimism

Increasing optimism that the Federal Reserve will be able stave off inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobless rate. Investors are certainly ready

for some good news. Until recently, the market was dominated by bears looking back at the worst year for bonds in recent memory. The Lehman Brothers index of Treasury bonds, which measures total returns, fell 3.4 per cent - the first negative return

since the index was created in

So far this year the market seems better, with the index up 1.6 per cent in January. But economists warn that, although 1995 promises to be better for bonds than 1994, the strong bullish turn the market has taken may be premature. "There was definitely a psychological shift," says Mr Rob-

ert Brusca, chief economist at Nikko Securities The bond market has decided on a theme that the economy is slowing."

investors interpreted all economic data as a sign of coming

Last November, for example, the market looked past declines in an index of business activity produced by the Federal Reserve Bank of Philadelphia and sank on news that a prices sub-index rose.

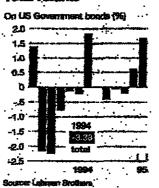
Now the reverse is true. On Friday, the market brushed off components of the employment figures that indicate the threat if inflation has not yet been conquered. Although the number of jobs

created in January was much lower than most expected, there were sharp increases in hourly wages and the average number of hours worked each

Further, most of the slowdown in job creation came from the service side of the economy. There were solid gains in the number of manufacturing jobs created. Still, the market looked only

at the overall figures and reacted accordingly. The long bond soared well over a point as the yield fell back to 7.64 per

Total returns



cent. The short end of the market rallied on speculation that the Fed was done, or almost done, with raising interest rates, and that yield fell to 7.15

"The market reaction is perhaps too good to be true," says Mr John Lipsky, chief economist at securities house Salomon Brothers. While he believes that the bond market will be a good investment over the long term, he warns that it could be buffeted by data indicating inflationary pressures still at work in the

On the trading side, the risk is that upcoming data is much less favourable," he said. "At the same time, investors are increasingly confident that the Federal Reserve is serious in its anti-inflationary goals and is more likely to succeed than had been assumed previously.

This week will not bring a great deal of economic data to upset the market. But one factor that could weigh on the market in the short term will be the new supply to come out of is this week's sale of \$40bn in new three-year. 10-year and 30-year bonds into the market by the Treasury department. The most important eco-

nomic news is not out until Friday, when the Labour department releases the producer price index for January The median forecast is that the figure will be up 0.4 per cent on the month versus a 0.2 per cent increase in December. Salomon believes the increase might be as much as

0.6 per cent, which might send

investors into the weekend

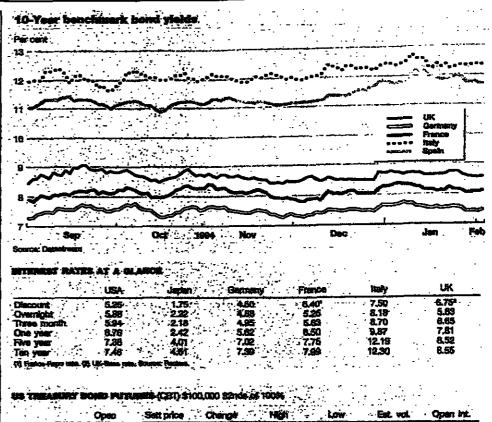
with the hopes of low inflation

Friday's rally could run out just a week after it began. In the long term, there is a

growing consensus that, in spite of the rising jobless figures, the economy will show enough strength to propel the Fed into at least one more interest rate rise this year. Mr Allen Sinai, chief econo-

mist at securities house Leb man Brothers, believes the monetary tightening will come in May if the Fed holds to its current pattern of increasing rates about every two months. While he agrees with most of his colleagues that the bond market could face some bumpy times in the next few weeks, he adds that the growing regularity and steadfastness of Fed policy has removed a great deal of risk from the bond mar-

The total return on bonds and fixed income looks very good at this point. So long as there is no price erosion, they are really very attractive," he



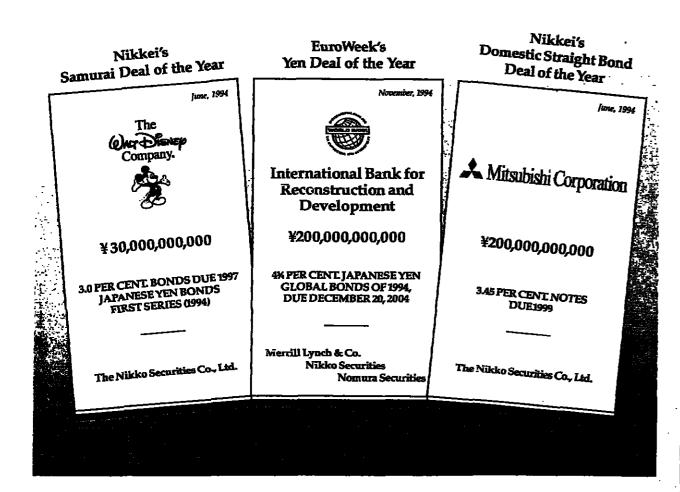
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Debt-equity programmes

Yen Bond House of the Year

Nikko Europe Plc

International Financing Review



The Nikko Securities Co., Ltd.

Nikko Europe Pic

The Nikko Securities Co. international, Inc.

isement has been approved by Nikko Europe Plc, a member of the SFA. These amountements appear as a matter of record only.

Conversion deals are back in fashion

Latin America and eastern Europe. The deals, which allow investors to convert distressed privatised companies, have declined in popularity since 1990 and last year saw almost no activity.

However, the fall in the price of Brady bonds and other developing country debt paper is helping to increase govern-ment interest in the deals as a way of reducing debt. In addi-tion, with the interest of fund managers in emerging markets depressed following the Mexican financial crisis, the schemes could be the only way for some countries to attract investors to support ambitious privatisation programmes. There is now a window of opportunity for debt-equity conversion to be revived on a broader scale," says Mr Rich-ard Segal, emerging markets economist with Bank of Amer-

activity in Bulgaria has excited interest among bankers in London. More importantly, there are hopes for a large rise in activity in Latin America, which accounted for more than 80 per cent of all debt conver-sion between 1985 and 1998. Peru completed two debt-forequity swaps in the fourth quarter of 1994, and analysts expect increased activity in Argentina – where the government is hoping to raise more than \$3.5bn in new equity investment this year – and

A sharp increase in recent

Debt-equity schemes are Brazil. Debt-equity schemes coming back into fashion in started in earnest in the mid-1980s, and flourished at the end of the decade, when the schemes formed a central eleand Argentine privatisation schemes. The deals entail investors buying equity in local companies with debt paper purchased on the secondary market. The terms of the deals vary. Some governments may offer only slightly more equity than that which could be bought with the discounted dollar price of the debt. However, in other cases, especially where alternative sources of capital may be scarce, an amount of equity nearer to the full face value of the debt might be offered. According to the Institute of International Finance in Washington, activity peaked in 1990 when \$8.5bn of debt was converted into share capital.

A number of countries, including Argentina and Mexico, introduced schemes in which Brady bonds were issued in exchange for the dis-counted debt and, although activity dropped off slightly, debt-equity swaps exceeded \$4bn in both 1992 and 1993. Last year, activity slowed to a trickle, but in the last two months there have been indica-

tions of a revival. **NEW INTERNATIONAL BOND ISSUES**

in 77 separate deals for a total

 Debt-equity schemes in Bul-garia kicked off in 1993 with the introduction of a scheme allowing investors to convert internal debt bonds for equity in local companies. So far, the government has accepted pay-

of \$45m. Under a more recent scheme which allows investors to convert Bulgaria's Brady been two deals. In one, a German company acquired an 80 per cent stake in a five-star hotel in Sofia worth DM65m (\$42.8m). Last month, in a smaller deal ING, a Dutch bank, acted as an agent for an investor who bought a stake worth less than \$1m in a Var-na-based electrical equipment company. There have been some reports that the govern-ment may slow down the programme. But bankers are optimistic that there will be more activity. • Peru privatised nearly \$3hm

in assets in 1994 and has begun debt-equity programme. Stakes in two companies - Tintaya, the copper mining and processing company, and Caja-marquilla, a zinc refinery were sold partially in exchange for debt paper, raising \$55m out of a total \$273m for Tintaya and \$40m of \$198m for Cajamarquilla. Ms Ingrid Iversen, senior economist with Morgan Grenfell, says there is potential to increase activity. "On optimistic assumptions, debt retired in Peru through equity schemes could eventually amount to \$1bh." she says. • in Argentina, the government accepts that debt-equity programmes will form a part of its plans to raise between \$3.5km and \$4.5km this year.

Debt-equity schemes could go ahead in Poland and Brazil,

bond programmes last year. Emerging market debt prices have fallen by an average 20 per cent in the last year, makcountries to clear debt. "There is more of an incentive," says Ms Iversen. "They effectively have to pay less to retire the debt." Ms Iversen says that for many countries, debt servicing is an important element of fiscal problems, creating an extra incentive to reduce indebted-"Clearly, 1994 was not a very

both of which issued Brady

351,839

33,881

4.421

good year," adds Mr Segal, "but with debt prices more subdued now than in the past it would look more attractive." Moreover, there are signs that the inflows of portfolio capital into privatisation issues is beginning to slow, as institutional investors, especially in the US, reassess their exposure to the emerging markets in the wake of Mexico's financial crisis. With the pace of planned privatisation showing no signs of let-up, governments could be competing for a smaller amount of capital, adding to pressures to introduce or revive conversion schemes.

Turkey, Russia, Argentina, Brazii and Mexico have plans to raise more than \$15bn, according to Bank of America. In addition, the speed with which portfolio investors have withdrawn from some emerging markets has underlined the attraction of the generally less mobile direct investment.

Richard Lapper

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company, Upline Securities, is

to launch a 10 share market

calculated on a daily basis in

both local currency and dollar

The Upline Securities Index

actively-traded stocks of the 61

Casablanca bourse, which is

estimated to be the second

biggest in Africa after South Africa.

• Demand for shares in newly

privatised Moroccan General Tire and Rubber, a subsidiary

was heavily subscribed when

January 31. The bourse said

individuals were likely to get 8.2 shares each, less than the

of Continental of Germany,

subscriptions closed on

■ Bangkok

will include only the most

companies listed on the

■ Morocco

A Moroccan brokerage

index this week to be

EMERGING MARKETS: This Week

ness commitments last year.

Among investors, some of

the worst hit have been those

who participated in the flota-

tion of 10 per cent of Pakistan

Telecommunications Corpora-

tion, the country's telephone

company. The shares, floated

during the summer, have since

1994 have not yet been made

The government claims that

it wants to step up the pace of PTC's privatisation and has set

itself the target of inviting bids

from foreign investors later

this year for a further 26 per

cent stake, with the intention

of transferring management to

a private company. If the plan succeeds, PTC's share price

may recover some of the

However, the market's long

tics and the economy, as it

dence around the world. Mar-

kets like Karachi will find it

hard to lure back foreign inves-

tors with the same enthusiasm

as many have showed in the

past, unless Mexico becomes a forgotten story."

Philip Gawith

does to global trends.

ground lost.

The Emerging Investor / Farhan Bokhari

Mexican ripples reach Pakistan

The after-shock of the Mexican crisis continues to haunt many emerging markets.

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April 1993

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FARE TABLES

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In Pakistan, a three month period of negative sentiment. caused by domestic concerns over politics and the country's economic performance, has not been helped by the aftermath of the Latin American situa-

In the past four years, Pakistan's economic reform process has opened up the Karachi stock exchange, the country's largest stock market, to foreign

They now have complete freedom to invest in any share of their choice without limit on investments, and fully repatriate capital and profits. Brokers estimate that up to \$1bn of foreign money has entered the

Although that is still a relatively small portion of the total market capitalisation of roughly \$11bn, it is enough to influence decisions by local mvestors.

Mr Sirajuddin Cassim, president of the KSE says: "We are no longer an isolated market. Whatever happens internationally for emerging markets

Meanwhile, other analysts are bracing themselves for a further bearish onslaught during the next four weeks, a period which includes the Islamic holy month of Rama-

Judging from experience in previous years. Ramadan is a

time when the market has remained subdued. Other factors include concerns over political issues and

the country's recent macroeconomic performance, such as this year's growth rate falling behind target. Since October, the KSE-100

index has lost approximately 20 per cent of its value and almost half of that fall has occurred in the past month

initial falls were triggered by worries over the law and order situation and political conditions in Karachi. Despite hectic efforts, the government has still not managed to settle a running dispute between the city's two main warring

On the economic front, the latest cotton crop has suffered from large scale damage following attacks by the leaf curl virus, making it the third consecutive year of such

As a result, the textile sector

is expected to once again face substantial losses due to raw material prices almost doubling in the domestic market during the past quarter. The country's export performance may also suffer, as

almost 60 per cent of export revenues have come from cotton products during the past three to five years. For the KSE, the cotton out-

look is crucial. Almost a quarter of the 723 companies listed on the market represent the

Ten best performing stocks Week on week change \$ % Duta Anggeda 0.1015 Indonesia 0.0902 1.6760 0.7762 1.7558 Putra Surya Perkasa 0.5857 15.11 15.08 13.92 12.33 Advanced into Services 12.7694 14.3655 1.1200 0.7863 0,1230 0.0854 0.0633 Renong Petron Universal Robins Corporation 0.6250 0.2837 0.1354 First Philippine Holdings Lippo Bank

textile sector, and their performance plays a significant role

in index volatility. Many independent analysts fear that the government's earlier target of a 6.9 per cent GDP growth rate for the year to June would have to be lowered by at least 2 percentage

Analysts also say that the government would not succeed in its efforts to lower the public sector deficit to 4 per cent of GDP. Indeed, the deficit could end up at more than 5 per cent,

due to the cotton results. "People are very concerned about economic indicators. They are worried about the future" says Mr Nasir Bukhari, chief executive of Khadim Ali Shah Bukhari, Karachi's leading broking firm.

Mr Bukhari's company estimates that Karachi is the second largest market in the south Asian region after Bombay. According to December ites, the Karachi market is trading on a historic p/e of 14, having been as high as 20 in the summer.

This makes the market look comfortably valued relative to Bombay, on a multiple of 28, and Colombo on 17. However, this year's figures for corporate growth, which are expected over the next couple of months, are not expected to boost market sentiment as many businesses are set to report lower profits or even losses due to the depressing economic outlook.

Some analysts argue that the market's present conditions are a reflection of a record number of share offers during 1994 which have absorbed excessive liquidity. The past year has seen offers

worth Rs34bn (\$1.08bn) or almost 10 per cent of market capitalisation. According to Mr Siddiq Moti, an independent KSE broker, up

to 70 or 80 per cent of the 150 brokers active in the market are suffering from a financial squeeze following large busi**NEWS ROUND UP**

Taiwan sets new limits

Taiwan has set a new limit on total foreign investment in the stock market at 12 per cent of the market's capitalisation. Provided the limit was met,

fallen sharply. general limits of \$7.5bn on The fall was triggered by concerns that the company had direct foreign investment and of \$2.5hn for money raised by not provided correct information on the scale of its local securities investment operations, such as the number rusts overseas would be of lines at the time of the offer. Moreover, PTC's financial lifted. However, a \$3hn limit on results for the year to June

funds raised by local companies through convertible bonds and global depositary receipts is to remain. A limit on a single foreign investor's holding in a single

Taiwan company is also to be capitalisation from 5 per The government suggested

that the new regulations would become effective in the next couple of months.

Performance term future depends as much on domestic issues tied to poli-In an analysis of emerging markets throughout 1994 Kleiman International, the One foreign fund analyst independent research group, said: "Mexico has shaken confifound a mixture of performances, with smaller,

In local currency terms Egypt came top of the list. rising by more than 150 per cent as progress was made in

World (315) ...

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Baring Securities emerging markets indices

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less fashionable markets doing

the privatisation arena, while Ghana, Bangladesh and Tunisia were up by 117, 115

and 101 per cent respectively. In Europe only Portugal and Slovenia made a positive move

Fund Launches

Foreign & Colonial Emerging Markets has launched the first TIS-listed Middle East investment fund. The market capitalisation of the fund is \$36.5m, and the net asset value per share \$13.

F & C said that the fund was moving towards an asset allocation of at least 65 per cent in the core markets of Egypt, Jordan, Morocco, Oman and Tunisia, and up to 35 per cent in non-core markets, initially Israel and Turkey. The fund was currently 55.6 per cent invested.

Regent Fund Management is launching a second open-ended hedge fund, the Regent Pacific CB Hedge fund, which will seek capital appreciation on a risk managed basis. The first hedge fund has attracted \$260m and is currently closed to new subscriptions. The new fund will offer a maximum of \$60m of new shares at its launch.

■ Moscow

Russian market.

energy utility, and

Siberian oil company.

The Moscow Times has

expanded its index to cover 50

stocks, from 30, in an effort to

be more representative of the

Newcomers to the index,

which tracks quotations from

brokers in the over-the-counter

market, include Mosenergo, a

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-22.61

Thai listed companies issued a total of Bt82.07bn new shares in 1994, a 141 per cent rise over the previous year, the SEC has announced. Listed companies also issuer

debt instruments worth a total of Bt61.64bn, of which Bt35.43bn came from local investors and the rest from overseas markets.

Listed companies also raised Bt50.85b through equity to debt

● Edited by John Pitt. Further coverage of emerging markets appears daily on the World Stock Markets page.

-8.53

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-8.99 -2.12

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Year to date Actual

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-9.07 -2.88 -23.73 -16.36

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CURRENCIES

Markets watch for fresh trends

The dollar finished last week rising. Sterling, by contrast, was falling. Markets will be looking this week to see whether or not those movements constitute fresh trends. Having ignored such seemingly positive events as the Merican support package and a rise in short-term interest rates, the dollar chose on Fri-

buovant bond market. Some analysts believe the US economy may now be on track for a virtuous low-inflation ecovery, which would help bond markets and the dollar. The bear market for bonds last year was a factor in the dollar's weak performance.

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FT GUIDE TO WORLD CURRENCIES

day to rise on the back of a

Two key events which will influence the dollar's progress will be the publication today of President Clinton's proposed fiscal 1996 budget, and the producer prices on Friday. If any had inflation news emerges. this could halt the rally in bonds and the dollar.

Also relevant for the dollar will be the publication of Japan's December current and capital account data, Analysis at the Industrial Bank of Japan in London argue that a "quite significant outflow of long-term capital, and a peak in the current account surplus, will cause the yen to weaken against the D-Mark and the

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Japan's current account surplus this year to nearly \$110bn. from an estimated \$128bn in 1994. These figures, coupled with continued capital outflows and decreasing foreign interest in yen assets, leads IBJ to forecast the yen falling

Sterling's performance will be a function of developments on the political front. Last week's weakness stemmed from investor fears that hiccups in the Irish peace process could meest the government which is reliant on the votes of Ulster unionists for its Commons majority. The pound is sure to come under pressure if

£ 8776

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The table below gives the latest available rates of exchange (nounded) against four key comencies on Friday, February 3, 1995 . In some cases the rate is nominal. Market rates are the available rates are the available rates of formign currencies to which they are tlad.

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to Y105 against the dollar.

IBJ is predicting a fall in the government's position is seen to be threatened. Traders will also be seaking hints of the monetary policy outlook from the quarterly inflation bulletin, which will be released on Wednesday.

A further concern for sterling traders will be expected discussion of conditions under which Britain might join a single European currency. The issue goes to the heart of Tory party worries about Europe, and could be the catalyst for further internal bickering.

In Europe, attention will turn initially to France, where markets will have an opportunity to vote on the weekend election of Mr Lionel Jospin as May presidential elections.

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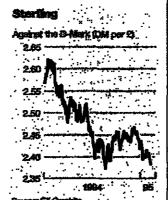
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Due 2004

DUE 2004
In accordance with the terms and
conditions of the Notes, notice is beeely
given that the Rate of Interest for the
interest Period | February 1935 to 31 July
1995 has been fixed at 8,625 per cent per
anoum. The coupon appoint per \$100,000
will be 44,277.05 payable on I August 1995
against presentation of the relevant Note.
The Rate of Interest for the Interest Period
I August 1994 to 31 January 1995 was
7,5625 per cent per anoum
THE POLISTRIAL BANK OF JAPAN LIMITED
Agest Bank

SGA SOCIETE GENERALE ACCEPTANCE NV FRF 1,000,000,000

REVERSE FLOATING RATE NOTES DUE **FEBRUARY 2. 2004**

ISIN CODE : XS0047009963

the new rate has been ixed at 4,246875 % P.A

Next payment date:

Coupon nr : 2
Amount :
FRF 1049,92
for the denomination

of FRF 100 000

FRF 10499,22 for the denomination

of FRF 1 000 000

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PAYING AGENT

SOGENAL

SOCIETE GENERALE GROUP

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notes due 2003

Baden-Württemberg US\$200,000,000

Subordinated floating rate

Notice is hereby given that the notes will bear interest at

6.4375% per annum from

5 February 1995 to 4 August

Kreditbank Baden——— Württemberg

May 02, 1995

For the period February 02, 1995 to May 02, 1995

CONTRACTS & TENDERS

RUSSIAN FEDERATION GENERAL PROCUREMENT NOTICE

The Government of the Russian Federation has applied for a loan of \$400 million from the World Benk to implement the Housing Sector Reform Program. Part of this program will be a land and Infrastructure development project, carried out in six (5) sites in the cities of TVER, NOVGORD, 5T. PETERSBURG, NH-IZNY NOVGORD, and BARNAUL. Land and Infrastructure development will include site preparation, water, sewer, electrical, gas and district heating installations and it is proposed to associate this work under contracts besed on the Bank's Standard Bidding Documents for Smaller World. The approximate construction costs of these projects in millions of USS are: Tver 4.5-5.5, Novgorod 5-6, St. Petersburg Kamenta site 5-6, St. Petersburg Kolomagi site 3-4, Nizhny Novgorod 7.5-8.5, and Barnaut 2-3. Contractors from the Russian Federation and other World Bank eligible countries who have previous experience with similar contracts in cold climates are invited to bid for one or more of these projects. Contractors will be post-qualified based upon

or more of these projects. Contractors will be post-qualified based upon the firm's experience, capacity, and financial standing. Joint ventures between foreign and domestic firms are encouraged, but are not mandatory.

Bidding documents will be available in March 1995 from the address below for a fee of US \$ 100 or equivalent per site. Bids are expected to be due in

Mr. Anvar Sh. Shamuzafarov Head of Department of Housing Policy Ministry of Construction of the Russian Federation B, Block 2, Strokeley St. Moscow, 117987, GSP-1, Russia Tel. (095) 930-76-12 Fax. (095) 930-96-00

LEGAL

NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION IN THE MATTER OF CITY INDEX LIMITED AND IN THE MAITTER OF THE COMPANIES ACT 1965

NOTICE IS HEREBY GIVEN that a Petition was on Wednesday 25 January 1995 presented to Her Majesty's High Court of Justice for the confirmation of the care-limited of the above-named Company in the sum of \$4,922,559.10.

AND NOTICE IS FURTHER GIVEN that the said Pethian is directed to be heard before Mr Regioner Buckley at the Royal Courts of Justice, Street, London WCZA 211. on Wednesday 15 Petrology 1995.

ANY Creditor or Shareholder of the Company desiring to appose the making of an Order for the confirmation of the cancellation of the saled share returnme account should appear at the plane of the housing in person or by Comsel for that purpose. A copy of the said Perition will be furnished to stay such person requiring the same by the under-mentioned Solicitors on payment of the regulated channel for the course.

Dated this 6th day of February 1995 RAKISONS 27 Chappry Lens, London WCZA 1NF 7hl: 0171 404 S212 Ref: ASW/JRB/9979 Solicings for the above-named Company

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Tina McGorman Tel: +44 171 873 4842 Fax: +44 171 873 3064

BUSINESS

TRAVEL

TRAVEL EXTRAS LIMITED ARTA E2929 LAIA 9127602 Were notice entare & resistes from 12 arts r Byggrafy Faggs Word Coll 6171 469 1000 12 Bruton Street May late London WIX 7AJ

The Alexand Chies plans) publish is Series of The Humber Ports: Gateway to Europe on Monday, July 2 1986

The FT is circulated in 160 countries excess of one million occole.

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More than half of Surepe's top Chief

The FT resches more Captains of industry in Great Britain thee our

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Pat Looker or Brian Heron Tel: 0181.834 9381. Fall: 05161 832 9249

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1995. Interest payable on 4 August 1995 will amount to US\$32.01 per US\$1,000 note and US\$320.09 per US\$10,000 note and US\$3,200.87 per 115\$100,000 note. Agent: Morgan Guaranty Trust Company **JPMorgan**

American Airlines

From January 1st our members can broaden their horizons.

Special Drawing row as 1994.

Special Drawing row as 1994.

Service row as 1994.

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Japan Artimes and American Artines are linking their frequent flyer programmos. Calt any local office for tell details



NEW YORK

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FT-SE-A All-Share index

27 Jan

Kleinwort Benson puts its finger on the wider implications of higher US

Mexican debacles. We can only wait for

One new factor entered the markets

at the end of the week when the foreign

exchange markets reacted strongly to

scene which the equity market, on the

worries regarding the UK political

Weakness in sterling may have

contributed to the falls in UK bonds

as a valuation exercise rather than

anything approaching political panic

But there can be no doubt that further

parliamentary clashes over Ulster or

Europe could present the markets with

changed political prospects.

Bond/equity ratios are considered to

London than in the New York market.

Consequently, say London strategists,

Friday's diversion between UK and US

Last week saw the first covered or

basket warrant available on investment

trusts: BZW is issuing 25m covered call

warrants with an expiry date of August

be more favourable for equities in

onds was not unexpected.

1996, the issue having a market

capitalisation of £15m.

for 1995

but stock market analysts regarded this

interest rates with: "The last hike

catalysed the Orange County and

the next disaster to strike."

whole, took less seriously.

Source: FT Graphite

Terry Byland

Feb 3

Investors wary of data-fuelled

Investors will be watching this week to see if Friday's soaring market will prove a momentary surge or the beginning of bullish times.

momentum

Last week, the market ended on a high note, with the Dow up nearly 59 points at 3,928.64 largely because of jobs figures that showed the economy much weaker than most observers had expected

According to the Labour department the unemployment rate jumped to 5.7 per cent in January, while most economists thought the figure would hold steady, close to the 5.4 per cent recorded for December. Further, only 134,000 non-farm jobs were created, while economists expected 225,000.

For nearly all of last year, the Dow traded between 3,600 and 4,000 and Friday's rally set some to wondering if the market couldn't break through the high end of that range.

Until Friday, no important economic data should upset the high hopes that the economy is slowing and therefore the Federal Reserve will not raise interest rates again this year, so Friday's momentum could carry through.

cautious and point to hints of continued economic strength lying just beneath the surface of last week's jobs figures. For example, there were strong gains in the average number of hours worked per week and hourly earnings.

So, investors may come into this week having thought better of Friday's buying spree, and begin taking profits. They may also seize the momentum and run with it.



Lisa Bransten

Feb 3

Dow Jones industrial Average

Mr Bill Dodge, chief equity strategist at securities firm Dean Witter

"I think on Monday, stocks will open

up and try to take on the 1994 high of

3,978, but it will be a bit of a slugfest,"

he says . "There will be a lot of people

who are willing to bet that we are not

On Friday, investors will have some

another reading of the economy's pulse

when the Labour department releases

the producer price index for January.

The median forecast has producer

prices up 0.4 per cent for the month

food and energy components.

The figure is especially important

the main measure of inflation, the

ised on February 15.

earth by pointing to one more

rally like last Friday's.

both overall and excluding the volatile

because it is watched as a precursor to

sumer price index, which should be

If the PPI increase is much higher it

could bring jubilant investors down to

interest-rate increase before the year is

over. If producer prices come out lower

than expected it could trigger another

ready to break out of this trading

real numbers with which to take

Reynolds, believes there should be

some momentum left in the market

Source: FT Graphitie .

Bulls point to activity from corporate side

If corporate activity is a sign of a confident stock market, then it is difficult to be pessimistic about London now that the long-heralded rise in interest rates has been taken without serious distress. Veha's purchase of a 10.5 per cent stake in Cable & Wirel probably the largest single buying order recorded in London, has been completed without visible strain, and Glaxo's £9bn-plus bid for Wellcome. which will create another record for London, shows every sign of success. Inputs of cash on this scale – Glaxo's move alone offers the prospect of an extra £6hn into the market - imply both rising confidence and solid investment power if the market means

what it says,
For the bulls, and there are many, these deals reflect confidence in a market buoyed by excellent valuation, low inflation and economic recovery. The bears point to rising interest rates flagging consumer spending, a flat housing market and, of course, the threats still lurking in Japan and Latin America.

It looked for a moment last week as though the bulls were the dominant party. Securities markets across Europe and the US held up successfully on Interest Rate Decision Day. Global fund managers are believed to accept the valuation arguments favouring London highly against other European stock

Yet the Footsie's advance above 3,000 began to look uncertain at the end of the week, and the cause seemed to be lack of confidence rather than any specific factor.

International offerings

Emerging markets left out of primary issue revival

The primary market for talked-about offering, a 1.09minternational equities is slowly coming back to life.

Although the number of offerings is small, dealers report increasing investor demand and expect supply to continue flowing steadily. Investors are encouraged by

the way the markets are behaving. And, while there's still a lot of caution out there, it's not the all-out pess we saw at the beginning of the year," said a syndicate man-

Emerging market issuers, however, remain excluded from most investors' shopping lists, causing many offerings there to be delayed. Many investors are still smarting from the sell-off in most of those markets, sparked by the Mexican peso crisis and exacerbated by local worries such as political uncertainty in India and concern over the deteriorating health of China's leader

Deng Xiaoping.
"The emerging markets have taken a bath, with the result that the majority of investors have zero interest and many issuers don't want to issue stock at these depressed levels," said a dealer. "The gulf between what issuers want to achieve and what investors are willing to pay is as wide as I've seen it for some time".

Meanwhile, last week's most

Individual investors, who have

led the rally in construction

share IPO with Vienna and Paris listings for Wolford, the Austrian mamufacturer of luxury tights, raised temperatures in City dealing rooms.

The deal was a resounding success, with the international tranche of 370,000 shares some 16 times oversubscribed. The shares were priced at Sch440 each - near the top of the indicated Sch400-Sch450 range. Creditanstalt led the domestic tranche and Crédit Lyonnais led the international portion.

Wolford's marketing cam-paign was the subject of lively dehate in London. Surprisingly for a stock aimed at female investors - dubbed "Lady Stock" by Wolford - some of the marketing material seemed geared more to male tastes. The sales prospectus featured the curvaceous silhouette of a model wearing Wolford tights

- and not much else. Another attention-grabbing marketing tool were calendars and brochures featuring female models in an advanced state of undress - except for their Wol-

ford earments. While many dealers scrambled to snatch up the glossy offerings as trading-room demand outstripped supply, others criticised what they considered the sexist sales pitch of the offering.

one dealer. This kind of prospectus would never have got through our compliance 41. 75.4

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department A 1.6m-share public offering by Spain's only listed life insurer Mapfre Vida, being spun off by Corporación Mapfre, has met good demand during its international road-show. It was listed last December, after a private placement of 1.2m shares at Pta-1,750 each. They now trade at Pta5,570. Lehman Brothers and BBV are global co-ordinators.

The sale of 30m shares in Cardo, the Swedish engineering company, is progressing smoothly. The company is being re-floated after incentive AB bought it last year and restructured it. The sale includes a rights issue to former shareholders enabling them to buy the stock at a SKr12.5 discount. By Friday, the rights were trading at SKr13.5 bid. Merrill Lynch and Svenska Handelsbanken are joint global co-ordinators.

Dealers reported strong institutional demand for the shares in the French state tobacco monopoly Seita, amid talk that the deal is oversubscribed. The shares are being pre-marketed at an indicated price of FFT126-

Conner Middelmann

OTHER MARKETS

PARIS Changes to the constitution of the CAC-40 index take place at the close of market trading on Thursday, writes John Pitt. Three new stocks enter the index: Eurotunnel, Pinault Printemps Redout, the food retailer, and Renault. They replace EuroDisney, Casino and CGIP, the holding company. As a consequence, the CAC-40's total capitalisation will increase by FFr60bn to FFr1,334bn, at January 20 prices. The changes

further lift the weighting of

sectors linked to household

per cent from 24.8 per cent.

vehicles are included - to 26.8

consumption - if motor

STOCKHOLM

The market awaits full-year figures from Ericsson on Thursday, with analysts expecting a rise of around 70 per cent in the 1994 pre-tax profit figures. Mr Keld Holm at Bikuben Securities notes that the Scandinavian markets have been among the best performing equity markets during the past month. In particular, Sweden remains in ositive territory, in spite of the sharp decline in international stock markets

following the Kobe earthquake. "However, we expect the general uncertainty prevailing on the international markets to continue affecting the Scandinavian markets," he

says. However, he recommends an overweight position for the Danish and Norwegian markets, adding that positive fundamentals at the corporate level also hold true for Sweden, although governmental budgetary problems may create iitters in the fixed-income and foreign exchange markets, leading to

Kleinwort Benson addresses the same theme, noting that the cautious reaction to the excellent Electrolux figures and profits upgrade from SKF confirmed what it feared: in spite of what promises to be a record results sesson from Swedish corporates, the necessity of further measures

sentiment in the stock market.

temporarily negative

to improve public finances following the 1995-96 budget and anticipated interest rate increases, subdued market

FRANKFURT

Tomorrow brings Schering's 1994 final results and its trading statement for 1995, and the stock put in a positive performance last week in anticination.

NatWest Securities notes that good news and strong earnings reports are starting to drive prices higher. It points to a, buoyed by the 54 per cent rise in first-quarter earnings: Continental after the joint venture with Michelin; and SAP, which rose strongly

on the back of good 1994 figures and a strong outlook

NatWest draws attention to the most recent VDMA engineering order figures which showed real orders up 13 per cent last year, with domestic orders up 27 per cent in December and foreign demand still robust, up 17 per cent in real terms. "This should be reflected in strong first-quarter 1995 figures, underpinning our expectation that the market will revert to being more earnings driven. With the good earnings base

established in 1994, and strong

growth in 1995, valuations no

longer look at all stretched for

this stage in the cycle," says

stocks, will focus on movements of Fudo

TOKYO

Construction, an Osaka-base contractor regarded as a benchmark of the "Kobe reconstruction theme". writes Emiko Terazono. Many investors fear that the stock will be placed on the exchange's watch list, which will limit margin trading.

Traders, meanwhile, are concerned that a fall in trading volume will prompt further weakness in the Nikkei index, since corporate investors, looking to boost earnings by realising profits on their stock portfolios, have been selling

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into the recent strength. Banks, and other financial issues lost ground last Friday on selling by companies, although overall volume fell to

"I think it sets a new stan-

HONG KONG

The rally that marked the first day of trading in the Year of the Pig last Friday is unlikely to continue after the colony's banks followed the US and lifted interest rates by 50 basis points, writes Louise Lucus.

The consequent squeeze on home-owners is expected to depress the retail sector further, while banks and property developers - which ether make up some 60 per cent of the Hang Seng index - are also expected to feel the

Trading patterns today will be dictated by the outcome of Saturday's Sino-US negotiations on intellectual

property rights. Behind the immediacy of a potential trade war is a broader mood of reluctance in the US to tolerate China's modus operandi, as witnessed by a spate of damning reports on the mainland's failure to improve its human rights record. This, combined with uncertainty about the political line-up after Deng Xiaoping dies, could curtail both US imports from China and investment in China and Hong Compiled by Michael Margan

See page 8000 on TOPIC3 from ICV for real-time UK financial news from



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US\$200,000,000

Floating rate depository receipts 1998 issued by The Law Debenture Trust Corporation plc evidencing

Cariplo-cassa di Risparimo Delle Provincie Lombarde

Notice is hereby given that the receipts will bear interest at receipts that over matries of 6.6875% per annum from 6 February 1995 to 9 May 1995. Interest payable on 9 May 1995 will amount to US\$170.90 per US\$10,000 and US\$1,709.03 per US\$100,000 receipts. Agent: Morgan Guaranty Trust Company

JPMorgan

FT CONFERENCES

LONDON MOTOR CONFERENCE London, 20 February 1995

This annual FT meeting, the tenth in a highly successful series, will focus on block exemption, examine the changing relationship between vehicle manufacturers and dealers and address the issue of competitiveness in the automotive components sector. Speakers include: Professor Garel Phys OBE, -Cardiff Business School; Mr Rudolf Beger, ACEA; Sir Trevor Chinn CVO, Lex Service PLC; David Nicholas, Unipart Industries; Rich Van Leeuwen, Ford Credit Britain and Gérard Chiffert, Rockwell Automotive Light Vehicle Systems.

CABLE, SATELLITE & NEW MEDIA London, 27 & 28 February 1995

The Financial Times' 14th annual conference is being held at a critical time when the vision of the new media is turning into reality. The conference will offer insights into the latest developments both in the context of business and investment implications and the context of technology. Speakers include: Mr Barry Spikings, The Pleskow/Spikings Partnership, USA: Mr Michael Schrage, Massachusetts Institute of Technology; Mr Robert Phillis, British Broadcasting Corporation; Mr Stephen Davidson, TeleWest Communications plc and Mr Stefane France,

WORLD STEEL INDUSTRY

London, 6 & 7 March 1995 This London conference arranged in association with CRU International, will bring together a distinguished panel of speakers from around the world to share their views on the key questions facing the industry. The industry's structure will be of paramount importance, to what extent

should European producers form their own alliances or mergers to create a truly international industry? Will privatisation finally lay the subsidies issue to rest? What technology will steelmakers use to achieve the growth they are seeking? Speakers who will be taking part include Mr Brian S Moffat OBE, British Steel plc; Mr Robert J Darnell, Inland Steel Industries Inc; Mr Karel Van Miert, European Commission; Mr Francis Mer, Usinor Sactior and Mr Robert A Garvey, North Star Steel Company.

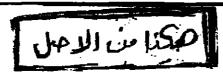
INDIA'S ECONOMIC RENAISSANCE © OPPORTUNITIES FOR TRADE, FINANCE AND INVESTMENT New Delhi, 16 & 17 March 1995

Given the breadth and pace of economic reform that has taken place in India since 1991, this high-level FT forum will provide a unique opportunity to review the government's liberalisation programme and assess business and investment prospects. The meeting will also consider India's competitiveness in world markets and look at the challenges of improving the country's infrastructure. Speakers include Dr C Rangarajan, Reserve Bank of India; Mr Pranab Mukherjee, Minister of Commerce; Sir Robert Wade-Gery ксма ксv, Barclays de Zoete Wedd; Мі Dipankar Basu, State Bank of India; Professor Jeffrey D Sachs, Harverd University, Mr Tetsuo Shimura, The Bank of Tokyo; Mr A Stephen Melcher, Eagle Star Holdings; Mr Ferdinand Berger, Shell International Petroleum Company and Mr Everett J Santos, International Finance Corporation. Dr Manmohan Singh, the Minister of Finance, has agreed, in principle, to give the opening

THE EUROPEAN WATER INDUSTRY London, 24 & 25 April 1995

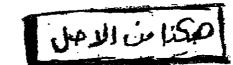
At a time when many UK and EC companies are seeking opportunities in fresh markets, the sixth conference in the Financial Times Water Industry series will also consider the cost challenge of meeting EC quality yardsticks and the increasing need to put figures on environmental costs. Speakers include M Ian C R Byatt, OFWAT; Mr Nicholas Hood CBE, Wessex Water Pic; Ing António M Taveira, INDAQUA; Dr Johan Bastin, EBRD; Mr David Kinmersley, author of 'Coming Clean, The Politics of Water and the Environment' and Dr Dieter Helm, OXERA.

All enquiries should be addressed to: Finencial Times Conferences, P O Box 3651, London SW12 8PH, UK. Telephone: 081-673 9000, Fax: 081-673 1335.



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FT CONFERENCE

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FINANCIAL TIMES MONDAY FEBRUARY 6 1995 *

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

■ TODAY Do. Tranche B, Y2,230,137 Abtrust Emerging Econ. Inv. River & Merc. Am. Cap. & Inc. Tst 0.6p Tst. 1.8p Bibby (J) 2p Salvesen (C) 3.4p Bletchiev Motor 2p Sanderson Elec 1.6p Brit. Funds 7% Treas. Conv. 97 £3.50 2012 21062,50 Do. 9% Treas. '12 £4.50 Tiger Oats R0.055 British Petroleum 2.5 Volex 6.7p Do. A.D.R \$0.612 Do. A.D.S.\$0.612 **■ TOMORROW** Cosmos Sec. FRN. 2000

Anchor Int \$0.0324 Berisford Int 0.5p British Airways A.D.R \$0.7187 Claybithe B 85 IAF Group 0.1p Marubeni int. Fin. 61/2% Dual Curr. Bds. '97 Y650,000 Mazda Motor FRN. '96 Y67,722 Pearson Stig. Fin. 10%% Bds. '02 £537.50

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THURSDAY **FEBRUARY 9** Albrighton 0.1p Bank Asia Public 3%% Bds \$37.5 Coats Viyella 61/4% Bds '03 £31.25 Colleteralised Mort. Secs. FRN. 28 5203.22 Feedback 0.5p Hydro-Quebec 11% Debs '99 C\$110 M & G Group 17p Norsk Hydro AS 9%% Nts '95 \$98.75

Nova Scotla (Prov.) FRN '99 \$153.33 Storehouse 2.7p **■ FRIDAY**

American Express \$0.225 Bristol Water Hidgs, 12p Do. NVtg 12p Brit. Funds 94% '01 £4.875 Do. 6% 1999 £3 Creightons Naturally 2.2p Equity Consort Inv Tst Dfd 13.125p Irish Permanent 6.5% Bds Italy 71/4% Bds 93/98 DM72.5 Latham (James) 2.25p London Merchant Secs. 0.8p

MFI Furniture 1.5p

FEBRUARY 10

NORWEB 8.2p Quadramatic 4p Recal Electronics 1,750 Radstone Tech. 0.825p Scottish Invs. Tst. 3.39p Scottish & Newcastle 6.18p Sterling Inds. 2.5p Syltone 1.71p Vodafone Group 1.64p Wellman 0.4p

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Company meetings are annual otherwise stated.

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BOARD MEETINGS: rench Property Tst Loades Trencherwood Waste Mngmi Interims: US Smaller Co's inv Tst

FEBRUARY 13/14

E TOMORROW COMPANY MEETINGS: Aliders, Bournemouth Highcliff Hotel, St. Michaels Road, Bournemouth, 11.00

Finals: Brewin Dolphin ns (Harry) Shani Gro Angerstein Underwriting Bryant Fleming Emerging Mikts inv

ming Enterprise Inv

FEBRUARY 8 COMPANY MEETINGS: M & G , Painters Hall, Little Trinity Lane, EC. 12.00

Finals: Alexanders Hidgs Lloyds Abbey Life Scottish American by Interims:

THURSDAY
PEBRUARY 9
COMPANY MEETINGS:

Archer Group Hidgs., Lloyds Building, 1, Lime Street, E.C., 10.30 10.30
Bass, Q.E.II Centre,
Westminster, 9.30
Burndene Investments, 22,
Hanover Street, Edinburgh 10.30
Dobson Park Inds, Ironmongers
Hall, Barbican, E.C., 11.00
Electronic Data Processing,
Tosten Messale Voll Shore.

Tapton Masonic Hall, Shore Lane, Sheffield, 12.00

Crest Nicholson Friends Provident Ethical Inv Tst

Nomura Intl. Sub. FRN, '04

FRIDAY FEBRUARY 10 COMPANY MEETINGS: API, Howard Hotel, Tempk Place, W.C. 12.30

Johnson Fry Second Utilities Tst Lloyds Bank Murray European Inv Tst

general meetings unless

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South Africa JSE Gold (28/9/75) JSE Ind. (28/9/75)

Spein Madrid SE (30/12/85)

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MALY (Feb 3 / Lire)

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Jen 20 2.77 Jen 25 2.43 18.90 J. TRADGIO

New York SE Amer MASDAD NYSE Incum Traded Rises Falls Unchanged New Highs Now Lowe

High

Jan.27 2.79 Feb 1 2.42 18.96

Change on day + 1/4 + 1/

Class price 34% 17 25% 19% 38% 24 36% 13% 57% 42%

482.80 (2/2/94) 554.00 (3/2/95) 48.48 (28/9/93)

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440 (18/32) 3.62 (21/8/72) 8.64 (1/19/74) 4.40 (25/4/2) 22.31 (21/2/72) 54.87 (31/10/72)

Year ago 2.57 Year ago 2.512 26.96

Feb 2 Feb 1 9 322,032 385,305 4 13,826 15,928 8 289,973 288,288

Low Est. vol. Open tot.

ALISTRALIA (Feb 3 / Aust\$)

Penta Ocean Fudo Const ... Aoki Corp Toyo Const ...

TURNEY (Feb 3/Tk Ling) -100 17,758 5,550 -400 21,512 6,773 -300 23,000 5,800 -500 35,900 8,907 -1,000 54,000 14,250 -10,500 2,550 -10,500 2,550 -10,500 2,550 -10,500 37,000 2,550 -10,500 88,000 11,250 Akhank 8,200
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THAILAND (Feb 3 / Bald)

NORTH AMERICA

TORONTO (Feb 8 / Can S)

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Low Est. vol. Open int.

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III TOKYO - SIOST ACTIVE STOCKS: Fildsy, February 3, 1996 Change on day -10 -70 -22 -21 -36

Gunma Bank
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Stocks Traded 5.0m 4.4m 3.9m 3.8m 3.8m Closing Prices 1060 535 764 750 752

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M) NZ (NZ (Pee	\$) 3.9059 \$) 2.4576 c) 38.8083	-0.0451 -0.0118 -0.4315	942 - 975 557 - 595 214 - 952	4.0433 3.9 2.4596 2.4 38.8962 38.7	914 557 2 214	.4609 -	-	. 47 11	-	2.5046 -	-	98.9	Ma Na Phi	laysis v Zeeland lipines	(MS) (NZS) (Paso)	2,5635 1,5704 24,8000	-0.0005 +0.0088	530 - 54 696 - 71 500 - 50
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į	DKr) 52.19 FFr) 59.27 DMC 20.59	10 11.38 3.945	8.806 2.1 10 2.1 3.478	535 1.073 579 1.219 1 0.423	2682 3046 1058	2.842 3.228 1.121	11.1 12.6 4.38	0 262 1 297 0 103	.1 2 .7 2 .4 8	220.4 250.3 86.92	12.43 14.12 4.904	2.144 2.435 0.846	1.082 1.207 0.419	2.331 2.648 0.920	1.662 1.887 0.855	165.6 188.1 65.34	1.346 1.529 0.531	a Regi Africa (
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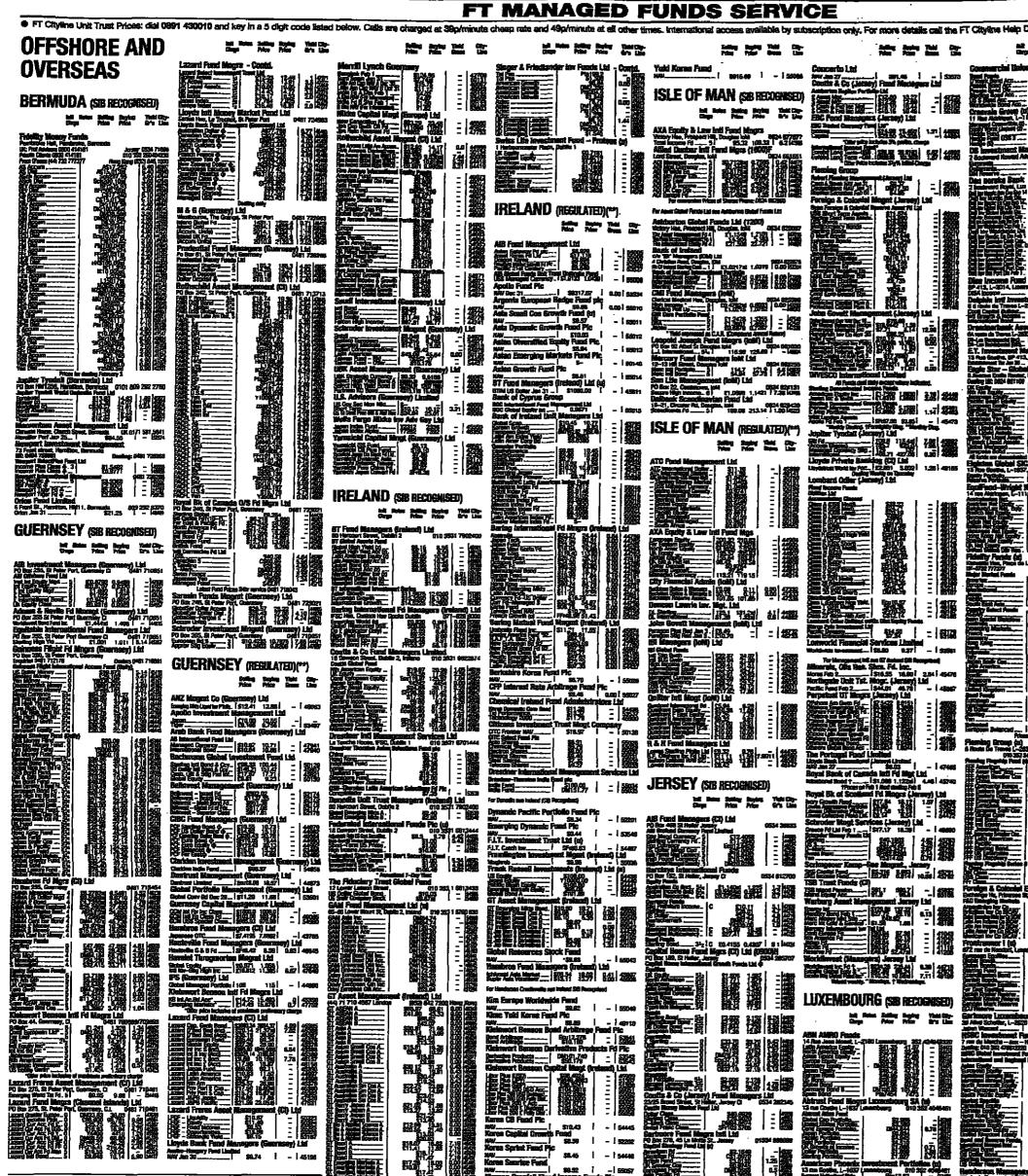
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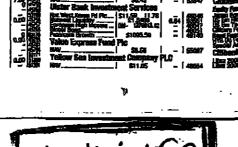
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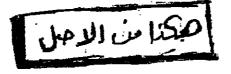




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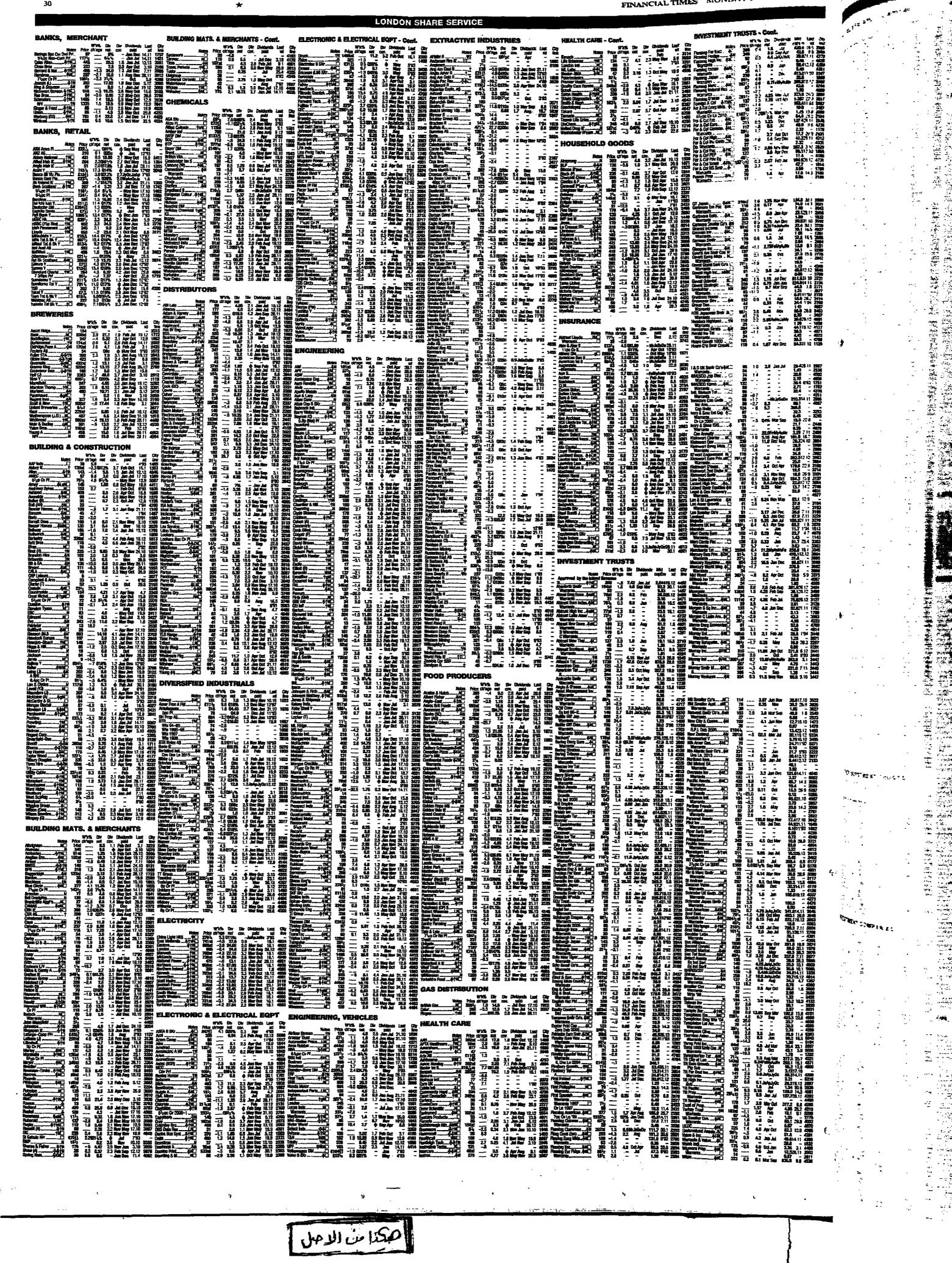


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EU foreign ministers meet



European Union foreign ministers meet in Brussels under the chairmanship of France (to Feb 7). The war in Chechnya and the deteriorating situation in former Yugoslavia are

high on the agenda, but ministers will also try to bridge differences over proposed revisions in the Lome convention governing trade and political relations with developing countries in Africa, the Caribbean, and Pacific. France also wants to overcome Greek resistance to a proposed EU-Turkey customs union, so an agreement can be reached in early March.

De Klerk starts Far East trip

F W de Klerk, deputy president of South Africa, begins a five-day visit to Australia on Monday and then travels on to Malaysia for talks on February 13 and 14. In both countries he will seek to promote business links and seek investment. Mr de Klerk will hold talks with Paul Keating, the Australian premier, and Mahathir Mohamad, the prime minister of Malaysia.

Talks on rubber pact

Rubber producing and consuming countries begin a two-week meeting in Geneva in a third attempt to negotiate a new price stabilising pact. The existing accord expires at the end of this year. The talks, which will centre on rubber exporters' demands for a 5 per cent price rise, come at a time when rubber prices have hit record levels on world markets.

Clinton releases budget Today is Ronald Reagan's 84th birthday and would have been Babe Ruth's 100th.

Thus Speaker Newt Gingrich wants to honour the former president by having the House of Representatives pass the line item budget veto bill and President Bill Clinton has ordered baseball's owners and players to settle the strike – or else.

Mr Clinton also unveils the 1995-96 budget, dismissed in advance as "dead on arrival" in Congress but nonetheless important for its economic forecasts and programmatic proposals. All eyes will be looking for where he makes cuts.

Après moi le déluge

Guy Delage, the Frenchman who is attempting to swim the Atlantic, is expected to arrive in the eastern Caribbean if all goes according to plan.



Lloyd's of London

David Rowland, chairman of Lloyd's of London, faces a grilling about the insurance market's regulatory system when he gives evidence to the Commons' Treasury select committee. Many Names



Poland's President Lech Waless, who faces likely defeat in November's presidential polis, is in dispute with the government, and threatens to dissolve parliament.

blame Lloyd's system of self-regulation for the lax underwriting standards which have led to losses in excess of £7bn (\$10.9bn) in recent years.

UK electricity sale

The sale of the government's 40 per cent stake in Britain's two largest generators, National Power and PowerGen, gets under way, with the publication of the pathfinder prospectus. It will set the price retail investors will pay on the first two of three instalments on the partly-paid offer.

Vietnamese-Australian ties Nguyen Manh Cam, Vietnam's foreign minister, arrives in Australia for a five-day visit. In Canberra, he is due to meet Australian trade, industry and immigration ministers, as well Paul Keating, the prime minister, and Bill

Hayden, governor-general. He will also travel to Sydney, which has a growing Vietnamese business community, and to agricultural regions of

Holidays New Zealand.

TUESDAY

US Commerce Secretary Ron Brown, on a visit to the Middle East with a party of US businessmen, presides over a two-day regional trade meeting in the Egyptian Red Sea resort of Taba, near Eilat in Israel. Israel, Jordan, Egypt and the Palestinians are attending. The meeting will discuss ways of consolidating regional economic development, integration and

Ron Brown visits Mideast

Greece moves on sea law

Greece's parliament is due to start procedures for ratifying the United Nations Convention on the Law of the Sea, which allows Greece to extend its territorial waters from six to 12 miles. Turkey has threatened to attack Greece if the extension is carried out. Athens says it has no plans to extend its territorial waters but reserves the right to do so.

S Korean party congress

The ruling Democratic Liberal party holds a convention. President Kim Young-sam is expected to tighten control at the expense of the conservative old guard affiliated with the country's former military rulers. The convention follows the forced resignation as party chairman of Kim Jong-pil, leader of a conservative faction, who is expected to establish a new right-wing party this week.

Winter sports World bobsleigh championships begin in



UK farmers' union meets

The National Farmers' Union's two-day annual general meeting opens in London. On the agenda are animal welfare and the protests about the export of live calves to veal crates on the Continent. William Waldegrave, minister of agriculture, will address the conference on Wednesday.

ECONOMIC DIARY

WEDNESDAY

irish budget Ireland's new Fine Gael led coalition government presents its first budget. Attention will be on Rusiri Quinn, the Labour party's first finance minister. Robust growth in 1994 means Mr Quinn has plenty of room for manoeuvre, although economists believe he will be prodent on public spending, despite pressures from his own party and the third partner in the coalition, the small radical socialist Democratic Left party.

Juppé heads EU trip to Israel

French foreign minister Alain Juppé arrives in Israel at the head of a European Union delegation to assess the Middle East peace process and prospects for the development of a Euro-Mediterranean economic zone. Israel will use the visit to press the EU on further trade concessions in negotiations about a new association agreement. Mr Juppė will also visit Palestinian-ruled Gaza for talks with Palestine Liberation Organisation chairman Yassir Arafat on the peace process and European aid.

Kohi visits Clinton

Germany's Chancellor Helmut Kohl jets to Washington for a two-day visit. Events in Russia are likely to be the focus of talks with President Bill Clinton, but the two will also discuss how defence and economic contacts between the US and Europe can be strengthened.

Greek Albanians' appeal An appeal court in Tirana will decide

whether to free four ethnic Greek Albanians jailed since August on charges of spying for Greece and illegal arms

possession. The trial strained relations between Greece and Albania, but the Greek government has stopped blocking Bcu35m (\$28m) in European Union ald for

Hoiiday* Iraq, Slovenia (Day of Slovenian Culture).

THURSDAY

EU delegation in Japan

A European Commission delegation, led by Horst Krenzler, director-general of economic affairs, begins two days of talks in Tokyo with senior Japanese officials to push for progress on Japan's five-year deregulation plan, due to be published this spring.

Rabin and Arafat to meet

Israel's Prime Minister Yitzhak Rabin meets Yassir Arafat, the Palestinian leader, at the Israeli-Gaza border for crucial talks aimed at reviving the suspended peace talks. The two leaders will try to build on progress made in the unprecedented Arab Israeli summit in Cairo last week and find ways of implementing the next phase of the peace process, which calls for Israeli troop redeployment in the occupied West Bank ahead of Palestinian elections.

Human rights in Russia

Klaus Kinkel, Germany's foreign minister, is to hold talks in Bonn with Sergei Kovalyov, the Russian human rights ombudsman, to learn more about the fighting in the breakaway republic of Chechnya.

Salercom

Some 80 costumes worn on stage by one of the great operatic divas of the age, Dame Joan Sutherland, come under the hammer at Sotheby's in London. Dame Joan's heaviest costume, which she wore as Donna Anna in Don Giovanni at the Met in New York in 1978, is expected to make top to £5,000.

Holldays

Lebanon (St Maron Day).

FRIDAY

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WTO disputes body meets

The much-vaunted Disputes Settlement Body of the World Trade Organisation holds its inaugural meeting in Geneva. First to test the mettle of the tougher, more streamlined disputes procedure, seen as crucial in upholding the WTO's effectiveness and credibility, is a complaint from Singapore over Malaysian barriers to petrochemical imports.

CIS summit in Alma Ata The 12 leaders of the Commonwealth of

Independent States meet in Alma Ata, capital of Kazakhstan, to discuss closer integration and co-operation between member states. Nursultan Nazarbayev, president of

Kazakhstan, who is hosting the meeting, is a keen advocate of deepening economic

and political relations with Russia. The leaders will also discuss plans for commemorating the 50th anniversary of the defeat of Nazism.

Norwegian party congress

Norway's ruling Labour party convenes its annual two-day congress. Minister of social affairs, Hill Marta Solberg, will present a draft proposal on welfare reform. It is to be endorsed by delegates before being presented as a government white paper during parliament's spring session.

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Austria moves closer to Nato Austria, which joined the European Union on January 1, is to become the 25th member of Nato's partnership for peace initiative. Foreign Minister Alois Mock plans to sign the treaty of accession at Nato headquarters in Brussels.

The partnership for peace programme was devised to allow newly democratic countries in eastern Europe to work with Nato, stopping short of membership.

Northern League congress



Italy's populist begins a three-day national congress in Milan at which the political future of the movement is in question. The breakdown of the coalition with Silvio Berlusconi's Forza Italia and the right-wing

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27 M

(42) 34th

National Alliance was prompted by the defection of League leader Umberto Bossi (above), but not all League deputies agreed with the move.

The congress should see a struggle for power between Mr Bossi, and Roberto Maroni, former interior minister, who leads a dissenting group of "leghisti" favourable to Mr Berlusconi.

Holidays

Liberia (Armed Forces Day).

SATURDAY

Thai minister bows out Thailand's foreign minister, Thaksin Shinawatra, has said he will step down today, before a constitutional tribunal can rule on whether he can legally hold the portfolio. Mr Thaksin, one of the country's most successful businessmen, decided to resign after a controversy about potential conflicts of interest. He has held the job for only three months.

SUNDAY

Kuwaiti seli-off The Kuwait Investment Company is to auction Kuwait Investment Authority's 52 per cent stake in United Real Estate Company. The authority, the

government's investment arm, is selling

its stake as part of privatisation plans.

Compiled by Patrick Stiles. Faz: (+44) (0)171 873 3194.

Now there's more scope to get Lucky in the

Korean market.

Lucky Securities International Ltd is pleased to announce that from 6th February 1995, it will be making markets in Korean convertibles, warrants, depositary receipts, funds and trusts.

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> Of broking and jobbing the Pelikan's fond, See how sweetly he puts your word onto bond.

> > **JOTTER PAD**

£

Other economic news

Tuesday: In the wake of last week's base rate rise, and comments from Eddie George, Bank of England governor, suggesting that growth may be slowing, UK data will attract particular market attention. Industrial production data today are expected to show that output bounced back in December, after a small, surprise, drop in November. However the yearly growth rate in manufacturing is expected to remain below the high levels

seen last summer. Wednesday: With City econo mists divided about whether last week's interest rate rise will be followed by further tightening soon, the Bank of England's inflation report could yield crucial indications about the level of Bank concern about inflation.

Japan's December trade balance will be watched carefully in the light of the continued uncertainty about US-Japanese trade relations.

Friday: After last week's US rate rise, January's producer price data are likely to provide further indications of the upward price pressure that the Federal reserve is now fighting to control. Economists expect a small rise in the monthly price growth.

Statistics to be released this week

Released	Country	Statistic	. Forecast	Actual
Mon	US	. Dec home completions		1.35m
Feb 6	Japan	Jen trade balance, 1st 20 days		\$0.4bm
Tues	US	4th qtr productivity preilm		2.9%
Feb 7	US	Johnson Recibook, w/e Feb 4	-	2.1%
	US	Dec consumer credit	\$11be	\$12.9bn
•	Germany	Jan unemployment, West;	-5,000	1,000
	Germany	Dec employment, West†	No change	-4,000
	Germany	Jan vacancies, West!	4,000	6,000
	Germany	Jan short time, West	40,000	-38,000
	Germany	Jen unemployment, East	82,000	34,000
	France	3rd qtr industriel production†	2.4%	3%
	UK	Dec manufacturing output	0.5%	-0.7%
-	UK ·	Dec menufacturing output	4.9%	4.5%
	UK	Dec industrial production	0.6% .	1%
Wed	US	Dec wholesale trade	· - ·	-0.196
Feb 8	Jepan	Dec current a/c, IMF	\$12.9bn	\$12.7bri
	Jepen	Dec trade balance, IMF	<u></u>	, \$14.2bn
•	Japan	Dec foreign bond investmetit.		\$9.8bn
	Canada	Nov estimate of Labour locome"	0.1%	-8.3%
	Canada	Jen housing starts, units	135,000	130,000
Thurs	บร	Initial claims, w/e Feb 4	325,009	326,000
Feb 8	US	State benefits, w/a Jan 28		2.47m
	US	M2 · ·	-\$1bn	÷
	UK .	Nov visible trade bal, global	-2660m	-2844m
	Canada	Dec motor vehicle sales*	8.196	4.3%

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:	UK	Nov visible trade bal, global	-2660m	-2844m

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Mon	US	. Dec home completions		1.35m		Thur	Canada	Jan raw matitals price indicativided	0.7%
Feb 6	Japan	Jan trade balance, 1st 20 days	- ·	\$0.4bn	- . '	Feb 9	Aus la	Jan employment rate	10,000
Tues	US	4th qtr productivity preilm		2.9%	_ '	(Cont)	Aus'ila	Jan unemployment rate	9%·
Feb 7	US	Johnson Recibook, w/e Feb 4	-	2.1%	− . '	Fri	US	Jan producer prices indx	D.4%
	US	Dec consumer credit	\$11ba	\$12.9bn		Feb 10	US	Ditto, ex-food & energy	0.4%
	Germany	Jan unemployment, West!	-5,000	1,000	₹.,'		US	Jan bank credit	
	· Germany	Dec employment, West?	No change	-4,000	- .		US · · ·	Jan C& bank loans	
	Germany	Jan vacancies, West†	4,000	5,000		•	Casada :	Jan employment rate*†	0.2%
	Germany	Jan short time, West	40,000	-38,000	· .		Catada	Jan unamployment rate	9.5%
	Germany	Jan unemployment, East	82,000	34,000	.		Noveley	Jan consumer prices indx*	0.0%
	France	3rd qtr industrial production;	2.4%	3%	_	٠.	Norway	Jen consumer prices indx**	21% -
	UK	Dec manufacturing output	0.5%	-0.7%	T'	· • · · · ·	Sweden	Jan upemployment rate.	7.6%
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	UK	Dec industrial production*	0.8% .	-1%		During :	he wook.	er, en list diritti er	
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•	Japan	Dec foreign bond investmetit.		\$9.6bn		41,5	Gennery	Dac Bred (43	·=· (1/2)
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	Canada	Jan housing starts, units	135,000	130,000		i :	Germany	Dec retall sales, West*	-196
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	Canada	Dec motor vehicle sales	8.196	43%		incutti on	mantis. "year	on year, teepsonally adulted. Statis	DCS, COURT

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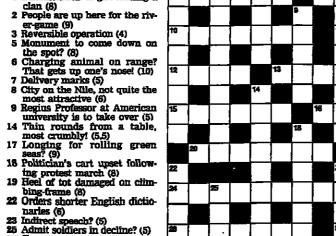
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		Secrety:		13%
		Germany.	Dec retail sales, West	-186
	: ` :	France	Dac MS**	£4%.
 ن		Marcs	Jap consumer prices track	0.3%
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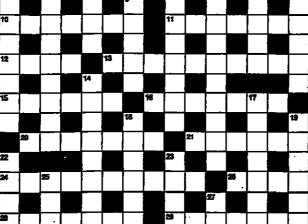
ACROSS

the spot? (8)

Delivery marks (5)

- (6) 4 Single reed blown in the wind
- 10 Straying miles out of the way in Asia (7) 11 First-class animal-doctor in north-east showing inexperience (7) 12 Bloody fine (4)
- 13 Spring collection of jumpers here (10)
- here (10)
 15 Harry showing insignia to hing? (6)
 16 Projecting support for Britain's first swindle (7)
 20 They are dashed if they will present a facade! (7)
 21 Top GP's turning tap (6)
 24 Shire, being short, fared badly (5-5)
 18 Politician's cart upset following protest march (8)
 19 Heel of tot damaged on clim-
- 26 Examination of flora, locally
- we hear (7) 29 River-bore the most difficult
- bing-frame (8)
 22 Orders shorter English dictio-28 Privateer of rough manner. 23 Indirect speech? (5) 25 Admit soldiers in decline? (5) 27 Show attention to wife (4) to understand? (7)
 30 Watch central subspecies at gallery (8)
 31 City short of fast movement?





MONDAY PRIZE CROSSWORD No.8,679 Set by DINMUTZ

A prize of a Pelikan New Classic 290 fountain pen for the first correct solution opened and five runner-up prizes of 235 Pelikan voochers will be awarded. Solutious by Thursday February 16, marked Monday Crossword 8,679 on the envelope, to the Financial Times, 1 Southwark Bridge, London SEI 9HL. Solution on Monday February 20.

nne, Kaw, Surrey Mrs Burmester, Downend, Bris-tol C.R. Fenton, Garrande Sue Gorman, 38 Taylor Ave-J. Mackie, Firfields, Weybridge, Surrey Mrs M. Malcolm, Edinburgh Mrs A.M. Ridley, Woodhall Spa, Lines

Winners 8,667

